World News **Labour clears** way to quit Israeli coalition

Israel's Labour Party cleared the way for its leaders to quit Prime Minister Yitzhak Shamir's coalition government for falling to open peace talks with Palestinians. The party's central committee gave the executive a mandate to take whatever steps necessary to advance peace. Page 6

Politburo resigns Mongolia's Politburo resigned and Communist leader Zhambyn Batmunkh proposed amending a constitutional clause guaranteeing the party's "leading role". Page 6

Township tension Tension rose in South Africa's townships after nearly 200 arrests followed the deaths of at least 20 blacks in faction fighting. Six police were hurt.

Le Pen ruling

The European Parliament lifted the parliamentary immu-nity of French rightist Jean-Marie Le Pen, opening the way for his possible prosecution over anti-Jewish comments in a right-wing newspaper.

Quayle, Ortega meet US Vice President Dan Quayle and Nicaraguan President Dan-iel Ortaga met and talked hriefly in Santiago, Chile. They were there for the inaugura-tion of Chile's new President Patricio Aylwin,

Angry Iraq reply

Iraq said that an outcry over the death sentence on Britishbased journalist Farzad Bazoft, 31, convicted of spying was blatant interference and that he had been given a fair trial.

Portuguese strikes Portuguese train drivers and port pilots began partial strikes over pay claims, dis-rupting rail and shipping ser-vices. Privatisation muddle,

Soviet troops leave The first Red Army troops to leave Hungary as part of a his-toric bilateral agreement to June 30 1991, boarded trains

Turks fight terror Leaders of the three parliamer tary parties in Turkey emerged from a meeting committed to a joint fight against resurgent

terrorism. Page 8 Haiti leader flees

Former president General Prosper Avril arrived in Florida aboard a US Air Force aircraft two days after resigning. The opposition chose Supreme Court Justice Herta Trouillot as provisional president. Page 8

Castaways survive Six Africans cast adrift in a rubber raft from a Cypriot merchant ship reached the Caparv Islands after rowing for four

days, civil guards there said. Two others died on the trip. Benin swings right Benin's new Prime Minister Necophore Sogio appointed the West African country's

first non-communist government in 15 years. Crash cars burn At least three people died and 24 were injured in a chain-reaction crash in heavy fog on a

bridge at Green Bay, Wisconsin. A fire caused by a ruptured tank set cars on fire. Marilyn's bequest

A psychiatry centre in London is entitled to one-fourth of Marilyn Monroe's estate and ita proceeds, worth millions, a Manhattan court ruled.

More than 400 birdwatchers turned up at the crack of dawn at a sewage plant in Essex, Maryland, to get a glimpse of an apparently disorientated Ross's gull, an arctic bird rarely seen south of Canada.

Business Summary **Austria buys**

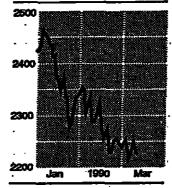
interests in **North Sea** oilfields

company, startled Britain's oil industry when it agreed to pay what was seen as an exceptionally high price for interests in two North Sea oil and gas fields.

OMV is to pay Mobil, the US oil company, at least \$200m for a 5 per cent share in the Beryl field, and Conoco \$60m for a 14.38 per cent interest in the Dunlin field. Page 20

MARKETS: Uncertainties on the UK political scene – such as the Government doing badly in opinion polls and the poll tax riots – have been reflected in a fall in sterling which has brought a fall in equities.Lon-

FT~SE 100 Index



don Stock Exchange, Page 41. Losses in Tokyo, and dull Wall Street performances both on Friday and early yesterday left European bourses mostly mactive and nervous. Back page, section II

JAPAN is still the world's most unfair trading nation, a major-ity of business executives told the 1990 Business Confidence Survey. Page 20 **HUNGARY:** Inflation reached

an annual rate of 22.4 per cent in January, breaking the target set for 1990 both by the IMF and the government. Page 3

WINTERTHUR Insurance of . Switzerland announced a major expansion of its US activities with the \$630m purchase of a group of property nd casualty companies from Reliance Group Holdings.

MEXICO: Granting of eight cellular telephone franchises involving a total investment of about \$250m and covering the whole of the country outside the federal district, has been announced by the Ministry of Communications and

Transport. Page 9 SOUTH Korean Governmen plans to make companies sell land not directly connected to commercial operations and to use the profits for investment in new technology and

improved facilities. Page 4 JAPANESE government officials hope that a Gatt panel ruling against the EC's so-called "screwdriver" law will end the "obvious discrimination against Japan" in the EC's anti-dumping policies.

TAIWAN'S central bank is to inject T\$40bn (\$1.5bn) into the island's banking system to ease a severe shortage of funds. for loans to small com-

panies. Page 4 GERMAN unity will increase overall economic growth in the European Community to 3.5 per cent next year and 4 per cent in 1992, the European Commission forecast.

Page 20 KUROPRAN Commission may take steps to protect its shoe industry against imports from

Japan and Korea, Page 7 DSM, Dutch chemicals group, reported 1989 net profits more than doubled from Fl 622m (\$327.4m) to Fl 1.38bn. Page 22

CREDIT DU NORD, commercial banking subsidiary of France's Paribas group, nearly doubled its net profits last year to FFr112m (\$19.4m). Page 22

Gorbachev struggles to save his constitutional reform

MR Mikhail Gorbachev, the Soviet leader, was last night locked in negotiations with the rebellious republics, to gain approval for sweeping constituapproval for sweeping constantional reforms, including the creation of an executive presidency, writes Quentin Feel.

Just as he was seeking to digest implications of Lithuania's declaration of independence. dence, Mr Gorbachev faced a new revolt yesterday by an alliance of democratic reform-

ers and non-Russian national-ists, who could dany him the legal power to change the con-The political upheaval burst into the open at an extraordinary session of the Congress of People's Deputies, summoned to approve the plan for a new state president - clearly intended to be Mr Gorbachev-and to abandon the Communist Party's leading role. Last night a planned vote on the new system, for which Mr Gorbachev needs a two-thirds majority, was postponed to allow further discussion.

That was not before the speeches produced the sensa-tion of a furious attack on Vladimir Lenin, sharp criticism of Mr Gorbachev from reformers-and the ignominy of pas-sionate support from the most conservative wing of the Communist Party.

There was disarray among Mr Gorbachev's critics, but equal confusion among his

own supporters. Arguments for the creation of the presidency, to complement the parliamentary power of the Congress, and the revi-talised Supreme Soviet, were Gorbachev's loyal lieutenant, and Supreme Soviet vice presi-dent, said it was an essential reinforcement of state authority, when the Communist Party was being removed from

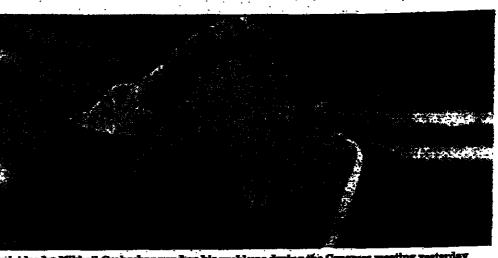
the reins of power.

He formally proposed the removal of the Communist Party's constitutional monopoly, to be replaced by a clause allowing a multiplicity of political organisations.

The presidency would also

become the key job in the country, he said, directly elected, presiding over the supreme organs of government, and providing a direct Continued on Page 20

Soviet leaders refuse to overreact, Page 2; Divorce from Moscow may be painful, Page



Soviet leader Mikhail Gorbachev ponders his problems during the Congress meeting yesterday

urgently and persuasively put. Mr Anatoly Lukyanov, Mr Leading car makers plan move into East Germany

By Kevin Done in London and Andrew Fisher in Berlin.

VOLKSWAGEN of West Germany and General Motors of the US are planning ambitious car production joint ventures in East Germany, which are expected to develop into

are expected to develop into two of the biggest investments yet made by western corpora-tions in eastern Europe. At the same time, Daimier-Benz, the leading West German corporation and world's big-gest truck maker, yesterday signed a memorandum of understanding with East Gerunderstanding with East Ger-many, giving it the leading role in modernising the East German commercial vehicles industry.

All three companies are also seeking to play significant roles in reforming the East German automotive compo-nents industry. They are planning to set un sales operations and dealer networks in East

Germany.

VW and GM (through Adam
Opel, its West German subsidiary), the biggest car makers in West Germany, are moving quickly to establish control over the future development of the East German car industry.

• Volkswagen, the leading West European vehicle pro-ducer, said yesterday in Leipzig that it hoped to begin small-scale car assembly in East Germany later this year in the first stage of a probable DM5bn (\$2.9bn) investment aimed at producing 250,000 cars

It has formed a joint venture with VEB IFA-Kombinat Personenkraftwagen, the East Ger-man central organisation for

the car industry based in Karl-Marx-Stadt. It is also setting up a joint venture sales and marketing company with IFA aimed at establishing a dealer network in East Germany for both VW/ Audi and for Seat, its Spanish

subsidiary.

VW is arranging meetings between its leading West German components suppliers and the East German components industry, which is centrally controlled by the IFA-Kombi-

Volkswagen is aiming to produce a revamped version of its

duce a revamped version of its VW Polo car at Mosel, near Zwickan, where the outdated Trabant is made. It would begin assembly of cars, probably in September, from SKD (semi knockdown) kits shipped from West Germany at a rate of about 50 a day. In a second stage, from the beginning of 1992, this would be developed into CRD (completely knockdown) assembly of kits shipped from West Germany and Spain rising to about 400° 2, day or 100,000 a year by the end of 1992.

eaid that it w available DM350m "at short notice" for the initial inv ment. The final stage, involving a total investment of about DM5bn, would include building a complete car plant. Produc-tion would begin in 1994 at 500 a day but would be dou-

bled by 1995/96. ● General Motors, through Adam Opel, has signed an agreement with Automobile



Volkswagen managem board chairman Carl Hain

Works Eisenach, the producer of Wartburg cars, to establish a for assembly and compon

GM said that 150,000 Opel cars a year could be produced at Element, depending on the outcame of a joint feesibility study. GM said it was intended that Opel would have majority control of the Opel-AWE.

mercial vehicles. This would include development, produc-

tion and marketing. Mr Lothar Heinzmann, head of IFA trucks, said he expected

int venture company to plan

GM is also examining

whether it can supply car bodies from West Europe in the short-term to allow local ssembly to begin in Eisenach. It said that it had not yet decided what models would be roduced in East Germany, but it is understood that it would probably be the Opel Kadett/ Vauxball Astra.

The joint venture commany will be integrated within the Adam Opel purchasing and sales organisations. A group of potential East German Opel dealers met in Edsseisheim, the Opel headquarters near Frankfurt, at the weekend, and GM said that 38 dealer contracts were signed. Daimler-Benz's memorandum of understanding with IFA-Kombinat Nutzfahrzeuge, the East German commercial vehicles operations based in Ludwigsfelde, near Berlin, is aimed at forming a joint ven-ture in light and medium con-

Daimler-Benz to start moving to a majority stake quot eco-nomic reforms in East Ger-many were completed. "We are thinking in this direction," he Morcedes-Benz, Daimler-Benz's automotive subsidiary, said 2 henced for a discussion

improvement in its access to the developing markets of east-Mr Werner Ni es-Benz chief executive, called the signing of the deal a "historic moment" - it is the first western deal with the East

German truck industry. He said the company would initially provide cabs for IFA's latest L60 medium-sized truck and help to develop and pro-duce vans and small trucks. British warning, Page 2; Fast Autobahn to unity, Page 21

Kohl says united elections could be held in 1991

By Devic Marsh in Bonn

CHANCELLOR Helmat Robl of West Germany believes that elections for a united German parliament could be held in 1991 as part of the process of

merging the two German states, it emerged yesterday.

Mr Kohl, making an energetic effort to counter impressions that he is forcing the pace of German unification, accepts that both Soviet and US troops will remain in Germany at least for several years

many at a second part of that a maited German state would be ready to offer forms of support for the stationing of Seviet, though in the castain part of the country.

the country.

Although he is sticking to the basic line that a united. Germany will remain within Nato. We take ranging changes in the structures of the military. the structures of the military alliances over the next decade. The Chanceller, who st-the end of host year believed that thinly would come about migh later in the 1990s, says Roun's hand is being forced by the continuing anodes of Rest Ger-

mans to the West. Emigration totalled 344,000 last year and has amounted to 133,000 since January 1. Unle the trand is stopped, the 1990 flow could top 500,000 by the summer – a figure which is seen in Bonn as ilkely to wreak

irreparable damage.
Mr Kohl, highlighting the likely economic benefits for the Soviet Union of German unifi-

cation, believes that recent expressions of Soviet support for a neutral or demilitarised Germany do not necessarily reflect Moscow's final policies on the matter.

Over the timetable towards unity, Bean no longer regards as feesible or desirable all-German parliamentary elections at the end of the year. A few weeks ago, it was thought that the West German federal elec-tions in December might be turned into a vote for a com-

hined German perliament.
Instead, Mr Rohl is now emphasizing the need to wait for a series of East German elections, starting with the March 18 poli for the country's March 18 poil for the country's first democratic parliament.
Following East Germany's lead chuncil elections on May 6. Mr Hold believes that elections for individual East German states — likely to be resurrected after being suppressed by the Communists in 1962 — could take place this year.

Mr Waiter Romberg, leading East Berlin's delegation to talks on monetary union in

talks on monetary union in yesterday that a basic formula of a conversion rate of DML for 1 East German Mark had been agreed to secure the value of East German savings deposits. Bonn, however, emphasises that larger sums of Marks will be exchanged into D-Marks only over a gradual period to prevent inflationary pressures. German unity 'will increase'

Securities firms win concession on draft capital adequacy rule

THE European Commission has significantly revised a draft proposal on the capital backing of investment firms, following warmings by the UK securities industry that pro-posed rules would have driven business out of the Commu-

nity.
The UK securities industry had argued that unless the draft was changed it would put some of its members out of business. It said the planned rules would have imposed an uneccesarily high cost on secu-rities companies and would have deflected business from the Community to Tokyo or New York.

The latest version of the traft has removed the industry's central objection over the requirement for traders to put up capital to cover their gross securities positions regardless of whether they had reduced their exposure through hedging or diversification.

A Commission official yesterday stressed that the fifth terday stressed that the lifth and latest draft proposal, which is being circulated among the industry and mem-

her states for discussion, has yet to be finalised. The draft is due to presented to the Com-mission by the end of April, before being put to member

However, the short time left to finalise the draft suggests that any further changes will be in detail only, and will not match the significant changes in principle that have taken ce since the fourth draft of the paper at the end of last year which so antagonised the UK securities industry.

The text contains other important changes which may make the rules less onerous for small firms. Companies that only provide investment advice would be made exempt from the capital rules, whereas brokers that did not take positions would only have to put up Ecul00,000 (\$119,000) as an initial capital requirement rather than the Ecu500,000 previously envisaged. An amendment has also been introduced that would reduce the cost of carrying unsettled bargains.
The suggested alterations will be highly unpopular with

West Germany, which already felt the previous draft was too which is sensitive to the com-plaint that it leans too far towards the interests of the UK securities industry, has not met the British demands in full. In particular, it does not appear to have bowed to the UK demand that securities firms should be able to use short term debt as a part of their capital - as is current practice in the UK.

At the suggestion of West Germany, a new provision has been included to help smooth out the inequities between independent securities firms and those that are departments

of large banks. Under the new version, member states would be allowed to exempt the trading qualifying with the more onerous banking solvency ratios, and subject them to the more flexible capital adequacy rules Instead

Libra Bank to wind up its affairs, Baring's first results,

FT Ord

DJ ind. Av.

STOCK HEDICES FF-SE 180: 2,222.8 (~11.5)

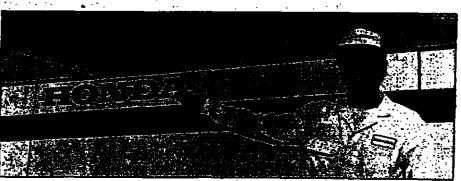
FT Ordinary: 1,751.8 (— 12.0)

1.105.48 (-0.5%)

2,686.71 (+3.38) S&P Comp

337.46 (-0.47)

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to Growing attraction of the entre-Technology: A drug to counter the side-effects Agricultures in defence of Europe's smaller

Kurwalli Survey

liberalise US trade policy



Congressman Sam Gejdenson, who heads the panel charged with reform of US export controls, is fighting hard to make sure the US will not be the only country not doing business with eastern Europe

New York close \$1,6115 \$1.6110 (1,6185) DM2.7560 (2.7575 FFr9.3150 (9.3275) SFr2.4525 (2.4475) Y245.50 (254.00) £ index 86.3 (86.5)

MARKETS

New York: Comex Apr N SEA OIL (Argue) Brent 15-day \$(18.85) Chief price changes meterday: Page 21

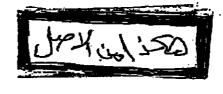
Y152.675 DM1.7100 (1.7040) FFr5.7825 (5.7625) SFr1.52,35 (1.5115) Y152.35 (151.30) \$ Index 68.5 (68.3) Takyo close: 152.00 Fed Funds 8,4 %

New York close DM1.7137

FFr6.7925

3-mo Treese yield: 8,23% Long Bood: 9833 vield: 8.61%

Tokyo: Niidel 33,368.23 (-624.89) LONDON MOMEY closing 15% (15%) Life long gilt fut June 824 (81%)



EUROPEAN NEWS

German unity talks: Hurd adopts firm line during meeting in Bonn

British warning over EC and Nato fears

By David Marsh in Bonn

BRITAIN foresees "tough" discussions on protecting European Community members from subsidised East German goods after unification of the two Germanys, Mr Douglas Hurd, the UK Foreign Secretary, said in Bonn yesterday.
This would also apply to

Bast German agricultural and fishery products, he said-underlining fears among some British officials that German unification might hold up efforts to cut back further on EC farm price support. Speaking after talks here on

German unity with Chancellor Helmut Kohl and Mr Hans-Dietrich Genscher, the Foreign Minister, Mr Hurd said that he was now more confident than at the beginning of the year that Germany was making "orderly progress" towards

He said he was satisfied with last week's West German undertaking on the validity of the post-war Polish border with Germany. However, Mr Hurd stressed Poland's right to participate in forthcoming international negotiations which touched on the question of its western border.

Over East Germany's future adherence to the conditions of EC membership, Mr Hurd noticeably softened comments at the end of last year in which be emphasised East Germany would shed its command econ-

omy only after a long period. After unification, the eastern part of Germany would need a series of "transition periods" before it was fully integrated into the European Community, he said yesterday. But this interim phase would need to be

as short as possible.

During this post-unity period, East Germany would need derogation from Community laws in areas like aids for industry laws in areas like aids for industry in a prosticing and the industry, competition and the environment, he said. At the same time: "The rest of us will need protection from entry into our markets of subsidised Ger-

man goods."
Mr Hurd repeated that continued German membership of Nato was of "crucial impor-tance" and said that the future of the alliance was his "main concern" in the present bout of talks on German unity.

After the East German elections next Sunday, the route towards unity would be "in the hands of elected governments and preliments" in the two and parliaments" in the two German states. He stressed "the need for a hit of time" in

However, he stated that, with tomorrow's start of meet-ings here between the two German states and the four victor powers of the Second World War, he was now more optimistic about finding the right international framework.

carrying out the unification



Chancellor Helmut Kohl greeting Mr Hurd in Ronn yesterday ahead of the "two plus four" talks

New Forum proposes social charter

By Leslie Colfit in East Berlin

NEW FORUM, the East German opposition group, yes-terday proposed a new constiterial proposed a new consti-tution which would protect the social security of citizens which it sees as threstened by German unification. Ms Barbel Bohley, the heroine of New Forum, said yesterday that she is worried by the relentless drive toward reunification. The constitution proposal

The constitution proposal was made at the last session of the Round Table set up last December to control the interim government of Mr Hans Modrow, the Communist

Prime Minister. "We want a social charter of rights as a negotiating point with the Federal Republic." Ms Bohley said. "If social security is abolished it can lead to great tensions She was worried that unem-

ployment would soar, espe-cially in small towns where obsolescent state factories would be shut down without attracting new investments from West Germany.

"I am particularly concerned about an upsurge in right-wing extremism." she said. Ms Boh-

ley said Rast Germans after 40 years of Communist rule were unprepared for the hard work and competition which the market economy would bring.
East Germany had become a
society of "social welfare recipients" who wanted to be given

DM600 (£214) a month.

She said she was bitter about the way "One German Fatherland" had become the latest political slogan. "We did not have five minutes to think about our lives before they came with their DM's," she

Soviet leaders refuse to over-react on Lithuania

By Quentin Peel in Moscow

SOVIET leaders yesterday refused to over-react to the declaration by the republic of Lithuania of its effective secession from the USSR, although Mr Mikhail Gorbachev warned that the moves appeared

rather alarming". Both General Boris Gromov, the former Soviet military commander in Afghanistan, and Mr Yegor Ligachev, the leading Communist Party conservative in the ruling Politiburo, flatly ruled out any use of force to bring the rebellious republic back into line, insisting that only political negotiations were possible.

The Soviet leader said at the opening of the Congress of Peo-ples' Deputies in Moscow yes-terday: "Information we are getting from there is rather alarming.

alarming.

"The information that we have received indicates that the decision adopted there of the affects the vital interests of the republic, of the people there, and of our entire state." Speak-ing outside the assembly, Mr Ligachev said that the whole question of Lithuania would be

settled "by political means". "Tanks do not help in this sort of situation," he said. The same dismissal of any armed intervention came from General Gromov, the most popular commander in the Red Army, now in charge of the Kiev mili-tary region. "We are a civilised nation," he said. "We will not use force."

in Eastern Europe, Mr Lech Walesa, the head of Poland's Solidarity movement, yester-day moved quickly to greet Lithuania's declaration of independence "with loy", but the Warsaw Government refrained from comment while it considered its reaction to the develop-

For Western powers, recogni-tion or otherwise of the Lithuanian decision provides a major headache. Most have never recognised Lithuania's incorporation into the Soviet Union (along with neighbouring Estonia and Latvia), and must therefore now decide whether they will stand by their legal

p to

Sweden, one of the few Western states which did recognise the move in 1940, yesterday defended the "Lithuanian people's legitimate right to determination".

But at the same time it stressed that it should be real-ised in accordance with the principles and spirit of the Hel-

sinki declaration. Peter Riddell adds in Washington: The US has urged the Soviet Government to respect the vote of the Lithuanian parliament to restore its indepen-dence, though has stopped well short of formal recognition of the separate republic

The Bush Administration believes that the Lithuanian people can only really achieve independence after gradual negotiations with Moscow and that any outspoken statement from Washington would be counter-productive while possibly undermining the position of Mr Gorbachev at a particu-

Cost of divorce from Moscow may be painful and expensive *

THE Baltic republic Lithnamia was yesterday cele-brating its decision as the first Soviet republic to demand out-right independence from the USSR, but behind the nationaltissa, but bearing the national-ist emphoria is a grim realisa-tion that unscrambling the relationship will prove com-plex and painful.

Thanks to the peculiarities of the Soviet planning process,

of the Soviet planning process, even the most far-flung parts of the economic empire are inextricably integrated into the rest of the system. In addition to the economic ties, however, Lifthumia also faces real problems in dealing with its sub-stantial, if secretive, Soviet defence establishments, how to deal with migrant workers wishing to leave, and what to do about sensitive border areas with significant minority popu-

In spite of the fact that the demand for independence has been under active discussion for the past 18 months, there has been little precise debate on how to break the ties. Most discussion has been propagated discussion has been propagated distic, with Soviet officials streaming the difficulties, and Lithuanians insisting on the possibilities. Mr Mikhail Gorbachev's reported threat to demand compensation of up to Rbs21bn, made at a meeting with Mr Algirdas Brazauskas. the Lithuanian Communist

Party leader, certainly appears simplistic. The calculation, reported by Lithuanian radio, was that cen-tral Soviet investments were worth about Rbs17bn, and in addition Lithuania "owed" the rest of the Soviet economy some Rhs4bn in under-production in the five-year plan. It seems highly questionable to attempt to calculate whether any one part of the Soviet Union has somehow received more than its share of invest-

ment than other parts.

The problem is that all Soviet enterprises are state enterprises, and all investment

Ouentin Peel looks at the complexities behind the euphoria

is centrally budgeted and sanctioned. Even on the Lithuanian side there seems to be an assumption that Soviet ventures should be nationalised, rather than allowed simply to continue functioning as Soviet ventures in an independent

However, at the weekend Mr Yuri Maslyukov, the chairman of Gosplan, the state planning committee, a deputy premier and junior member of the Polit-buro, came out with rather more solid figures, although they still belonged to the school of compensation, not

They would be prepared to keep Soviet bases rather than delay the process of secession

negotiation. He stressed that Lithuania had been an overwhelmingly agricultural econ-1940, and had benefitted from heavy industrial investment ever since.

According to the highly

questionable Soviet statistics, manufacture of industrial products in the republic between 1940 and 1990 increased 84 times, he said. He calculated that the total investment in state enterprises financed from Moscow in Lithuania which might be subject to "compensation" was between Rbs5.5bn and Rbs5.7bm.

Possible post-independence options he cited include Lithuania buying property from the Soviet Union, or renting it, or allowing the enterprises to be

demolished and rebuilt in other parts of the country. He also considered the Soviet organisation continuing to operate plants on a contract basis, or finally organising joint production. Among the enterprises in question he cited the Elfa electronic engineering plant in Vilnius, with relations with "790 consumer organisa-tions and 520 supply organisa-tions" in the rest of the Soviet Union, with planned invest-ments of Rbs12.3m from central funds in the current fiveyear plan, and some Rbs9m allocated in foreign currency. allocated in foreign currency.

He also mentioned the sensitive issue of 24 defence industry plants, suggesting that the Soviet authorities would scarcely be prepared to leave such investment behind them.

The actual number of Soviet troops and naval personnel in Lithuania is a state accret and

on that score the Linnamans say that an extended with-drawal period should be negoti-ated. They would be prepared to keep the bases in an inde-pendent Lithuania, rather than delay the process of secession. However, another difficult problem is Lithuania's borders, if the republic is to go back to its pre-1940 situation: before Soviet annexation, Vilnius had been a Polish city, and part of actually in Belorussia. The question is whether the population of any of that territory

Lithuania is a state secret, and on that score the Lithuanians

would want to be in an inde-pendent Lithuania, or still in the Soviet Union. The Soviet side is also emphasising the need to provide compensation for any

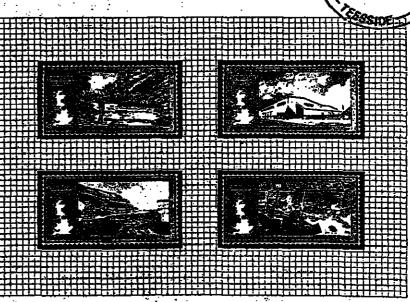
Soviet citizens who want to return to the USSR. The very fact that the Soviet authorities have suddenly produced a string of statistics on the economic ties looks quite as much like the opening shots of a negotiating process, as the hostile warnings of a super-power determined to nip the secession process in the bad.

EVELAND

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has the second largest port in Engi

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Budapest fails to Dissident Hungary now opts to conform keep to IMF's Being like the West replaces being different from the East, writes Judy Dempsey limit on inflation

By Nicholas Denton in Budapest

INFLATION in Hungary reached an annual rate of 22.4 per cent in January, breaking the target set for 1990 both by the IMF and the government. After the last budget reduced food and other subsidies, prices rose by 7.7 per cent in January alone to push inflation up to levels not seen since the hyper-inflation which followed the Second World War. Infla-1986 when it was around 5 per

With February's figures underlying inflationary pres-sure in the economy remaining strong, the government's aim to keep the annual increase

The financial authorities have tended to be optimistic about price levels: 1989's yearon-year price growth of 17 per cent exceeded the planned amount by up to 5 per cent.
State price rises this year which took effect in the first which took effect in the first two months point to a 1990 inflation rate of 30 per cent. Liberalised prices, which cover up to 85 per cent of production, will probably lag a little. Even so, and assuming no further acceleration of infla-

tion, Mr Gaspar Shath, head of the prices section at the Cen-tral Statistical Office, predicts the year end figure will be at

least 25 per cent, which could imply a drop in real wages and provoke industrial discontent. Hungarian economists blame the uncontrolled expansion of credit for the speeding up of

Despite the government's restrictive monetary policy bank credits to companies expanded by 16.5 per cent last; year, in addition, insolvent companies turned to each other for what the Hungarians call areas credit. call "grey credit".

Many companies are simply

not interest rate sensitive, according to Mr Bela Kadar, head of the Planning Institute. The "bridge" group of opposi-tion economists, who will be influential after this month's free elections, holds that bankruptcy for insolvent companies is the only solution to this problem and to the explosion

some economists also criticise the failure to dismantle monopolies before liberalising prices, particularly those of food. The Hungarian Democratic Forum, the main conservative opposi-tion party, has proposed a price freeze on basic foodstuffs until the new government is

whose power base is among Some of the party's leaders, with a view to elections on March 25, have called for a straightforward price freeze.

FTER years of trying to be different when compared with their socialist allies, Hungarians are now trying to be the same – this group of mainly Jewish intelligence of the underlying to be the same – this group of mainly Jewish intelligence of the underlying to be the same – this group of mainly Jewish intelligence of the underlying the compared with Programment of the underlying the same – this group of mainly Jewish intelligence of the underlying the same – this group of mainly Jewish intelligence of the underlying the same – this group of the underlying the same – the intellectuals in Budapest, with its intellectual engine. time compared with European-

style democracies.
Indeed, The country's first free election in 40 years on March 25, has about it an air of quite unspectacular normality.
Television debates among
the main political parties are
meticulously timed. A clock ticks away as the candidates argue their case. In the spirit sirness, no one is allowed an extra second.

The campaign, which is being contested by 35 parties, many of which will be eliminated in the first round, has not degenerated into a slanging match, as was feared at first. It is all very respectable, just like many a western elec-

tion campaign.

The leading party hoping to form a coalition is the Alliance of Free Democrats. It grew out of the hard core of disalents which during the 1970s and 1960s continually pestered the ruling Communist Party.

Pacific with as the quiet and People such as the quiet and intense Mr Janos Kis, president of the Free Democrats, and the youthful Mr Gabor Demszky, who spent the past decade having their samizdat newspapers confiscated by the authorities, provide the party,

going of mainly Jewish intellectuals who, during the inter-war period, argued that Hun-gary's political and economic future rested in western Europe, not central Europe.

This westward looking philosophy is the backbone of the Free Democrats' election campaign. For them, there is no middle or third way between capitalism and socialism. Hungary ways have a market by gary must have a market econ-omy, it must have strong democrafic institutions and it must-open completely to the west. The party's main rival, the Hungarian Democratic Forum, is almost its antithesis. It has its power base in the provincial towns and part of its legacy stems from the populists, a group of nationalist-inspired Hungarians of the inter-war period who shied away from

The HDF wants western capital to flow into Hungary but it must be controlled. In addition, the HDF's nationalist wing which regularly comes into conflict with the liberal wing, harbours anti-semitic senti-

the west on the grounds that it would dilute the sense of Hun-

garian identity and nation-

Mr Jozsef Antall, the lack-



the HDF has attempted to temper the nationalist wing as he tries to project a party which he believes is imbued with Christian liberal values. very The Smallholders party

very line Smallhouters party is almost certain to hold the balance of power. This was the party which in the 1945 elections won a staggering 57 per cent of the vote despite rigging by the Communists. Today, the party, led by Mr Istvan Prepeliczay, reckons it can obtain at least 16 per cent of the votes, only three points behind the Free Democrats and the HDF.

The party's roots are deep in the countryside where the generation remember all

confiscated after the communist takeover. In an attempt to woo them back to their natural political constituency, the Smallholders have promised to return to their original owners all the land seized by communists. However, they avoid being spe-cific about the economic price

The Free Democrats and the HDF will, therefore, have to confront this issue if either party chooses to seek the Smallholders as a coalition

Unless of course, the two main parties bury their differ-ences and opt for a coalition government between them-

"We may be constrained into going into coalition with the HDF," says Mr Kis, "because arithmetically we might have to choose them or else the country might become ungov-ernable."

Compromises would have to be made. The Free Democrats point out that under their economic programme which entails closing unprofitable enterprises, unemployment in the transitional period could reach 450,000, then level out to about 100,000.

The HDF is much more cautious about the pace of eco-nomic reforms because its

But in reality, there is not much room for watering down any economic reforms because the economic crisis bequeathed them by the Com-

Under the new name of the Hungarian Socialist Party, the Communists will be lucky to obtain 8 per cent of the vote. despite the popularity of some of their leading figures.

These include Mr Gyula Horn, the foreign minister, Mr

Miklos Nemeth, the Prime Min-ister and Mr Imre Pozsgay, who in particular propelled the party towards reform but who did not contain the economic

Saddled with a US\$21bn debt, a 23 per cent (and rising) inflation rate, and an obsolete heavy industrial sector, any new government will have to make fast and firm decisions to make industry more competitive and bring down inflation. Hungarians are worrted about the prospects of instabil-ity, social unrest and uncerinty, but, deep down, they know the next government will, at last, be a non-commu-

How long the honeymoon period of support for a new overnment can be sustained lepends on the harshness of any austerity measures, a fac-tor Hungary shares with the other emerging governm

Anti-terror coalition in Turkey

By Jim Bodgener in

LEADERS of the three parliamentary parties in Tur-key emerged from a meeting yesterday committed to jointly fight against resurgent terror-

It was the first such con-clave on the subject in the his-tory of the Turkish republic, a measure of the seriousness with which the worsening sit-

with which the worsening situation is viewed.

The leader of the main opposition Social Democratic Populist Party (SHP), Professor Erdal Inonu, and of the True Path Party (DYP), Mr Suleyman Demirel, predictably said that early general elections were the only solution.

On Sunday, a special swat squad abruptly ended a 16-hour siege in Istanbul of a Revolutionary Communist

Revolutionary Communist Party terrorist holding three hostages, seriously wounding him. Two alleged accomplices

Eight more arrests in Istan-bul followed. The killing last week in Istanbul of a well-known columnist and member of the board of the mass-circulation daily newspaper, Hurriyet, Mr Cetin Emec, had raised fears of an organ ised campaign of destabilisa tion. The government blames

Portugal's privatisation may be unconstitutional

A BUREAUCRATIC muddle over the wording of Portugal's recently approved new privati-sation law threatens to delay by several months the govern-ment's ambitious denationalis-

ation programme. According to constitutional experts, the wording of a clause introduced by members of the ruling Social Democratic Party (PSD) to ensure that the regional governments in Madeira and the Acores are consulted over the privatisations of local state-owned com-panies, may make the whole

law unconstitutional.

Experts say the clause, meant as a formality, can be interpreted as effectively compelling the central government. to consult and accept recom-mendations from the regional ening the central government's jurisdiction over the whole Portuguese territory. Initial doubts about the law were raised in Parliament by the Communist Party which

opposes privatisation.

The party's warnings were dismissed at the time as being politically motivated, but closer official examination after the law had been approved by Parliament con-fumed the doubts.

Embarrassed government officials have refused to com-And as is the practice, the law which was passed early last month, has been sent to Mr Mario Soares, Portugal's tion. But doubts about its con-

law to the Constitutional Tri-The Tribunal then would the law must be redrafted and presented again to Parliament, delaying privatisation by up to

stitutionality are expected to force the President to send the

Liège considers art for the bank's sake

THE melancholy family of a Spanish tailor, painted by Picasso in 1903, could never have known the storm they would cause one day in a far-

would cause one day in a far-away Belgian city.

The painting of the Soler Family — which at today's crazy art prices may be worth over BFrihn (£17m) — is one of the most valuable assets of the near-bankrupt city of Liège.

The city has barely enough money to run its hospitals, and its museums have had to give un the layury of opening at all.

its museums have had to give up the luxury of opening at all. The plan, thought up by one of the city councillors, is to sell the painting, and use the money to save Liège from complete cultural collapse.

The response has been nearlysterical, and to judge by Le Soir, Belgium's foremost French-language newspaper, the very standing of the country is at stake. The sale, it seems, is deplored on political,

seems, is deplored on political, moral, historical, cultural, pragmatic and legal grounds.

On purely financial grounds, however, it might seem a good idea to cash in what must be among the best investments ever made in art. In 1939, Liège ever made in art. In 1939, Liège paid just BFr5m for a job-lot of eight paintings, including a Chagall, and a Gauguin. Just one of those paintings may be worth 1,000 times what it cost, and the interest on the proceeds could turn Liège into the finest cultural city in Wallonia.

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The historic circumstances of the purchase have been

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Lucy Kellaway on harsh reality of a Picasso's fate

invoked to stop the sale. In 1939, Liege was cast as the hero saving some of the art classified as "degenerate" by Hitler. Even in those days, the city did not have much money, and its purchase - made with the help of numerous rich benefactors — was meant to send out a moral signal of sup-port to the persecuted artists. It is now argued that not only would the sale would be a travesty, it might also be ille-

As usual in Belgium, the issue has run into tedious squabbling between the regional bodies and the town council. The politicians of the French community are vio-French community are vio-lently opposed to the sale, mainly on the grounds that they are powerless to stop it. Even though the French community usually has a say on coltural matters, as the pic-ture belongs to the town, it is up to the town to decide. The museums argue that the sale is unnecessary: by charg-

sale is unnecessary: by charg-ing a bit more to get in and by selling more postcards, finan-cial rum can be avoided.

Meanwhile, the general creditors of Liège, still unpaid after last year's brush with bank-ruptcy, are wondering if they do not have first claim. The council must decide later this month. The case is being presented as a choice between financial and moral

bankruptcy:

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OVERSEAS NEWS

South African police detain 150 in new crackdown

TENSION gripped black townships yesterday after police detained about 150 peo-ple in a crackdown on South Africa's worst unrest in four years, Reuter reports from

Security sources said the weekend detentions in three out of four provinces had caused a drop in six-week-old violence that has cost 200 lives in townships and black tribal

Just under 150 black people were detained in Natal, Trans-vaal and Orange Free State for criminal activities such as looting and arson, helping to push unrest incidents down to 20 on Sunday from 105 on Friday.

"Since the arrests of trouble-makers started the unrest has taken a tremendous dip," one of the sources said. The independent Human

Rights Commission said it had recorded 69 arrests since the crackdown began in a dawn swoop on Friday but news of more detentions was coming in continuously. Some of the arrests were of political activ-

Black people had been taken into preventive detention under three-year-old emer-gency regulations to curb a wave of killing, bombing and looting that have been taking an average daily toll of six

lives in recent weeks, the sources said.

Police yesterday reported only two deaths in the past 24 At least 17 people were shot, hacked or burned to death in weekend violence as black youths around the country attacked the homes of black policemen and municipal offi-

cials, widely seen as agents of the white minority govern-

petrol bomb attacks were dealt with by police firing shotguns, pistols, rubber bullets or tear gas. Patrick Lekota, senior offi-cial of the United Democratic Front (UDF) anti-apartheid group, denounced widespread looting, Looters "are enemies of the people and have to be identified," Lekota told state

Some of the 10 homelands have been brought to a standstill by demonstrations demanding reincorporation into South Africa and an end to the apartheld policy of dumping blacks in tribal terri-tories whose rulers are seen by many as puppets of Pretoria.

Taiwan to put \$1.5bn into island's bank system

in Talpei

TAIWAN'S central bank is to inject T\$400n (\$1,5bn) into the island's banking system to ease a severe shortage of funds for loans to small companies.

Thirteen state owned domes-tic banks will be able to apply for short-term loans using cen-tral bank-issued negotiable certificates of deposit as collat-eral. The cash shortage should ease when most of the CDs mature in May, said the central bank.

The central bank pumped huge amount of money into the economy for Chinese New Year wage bonuses in January. Now, local and foreign banks are waging an interest-rate war in an attempt to soak the Hauldity up again. Cash is moving in and out of the stock market with successive rumours of further politi-cal instability to such an extent that the foreign exchange market was described on Saturday as "hec-

tic and speculative."

The central bank recently demanded that domestic banks monitor loans more closely as many companies obtain legitimate short-term loans then

South Korea plans forced sale of surplus land

By John Ridding in Secui

THE South Korean Government plans to make companies sell land not directly connected to commer-cial operations and to use the profits for investment in new echnology and improved facil-

The measures are part of a radical restructuring of land ownership aimed at undermining property speculation and reducing the concentration of land holdings in South Kores.

control almost 430m square metres of land, according to government figures, with a book value of about Won10,800bn (\$15.39bn). This figure includes much unused land and represents an increase of 70.2 per cent in value cince the end of 1986. value since the end of 1986.

Under the measures disclosed yesterday, businesses which fail to implement the reforms may be liable to credit restrictions. The scale and tim-

taxes from increases in prop-erty value. Land will be valued every three years and the increase in the value will be taxed. In addition, limits are to be placed on ownership of land in the country's six largest The reforms are highly controversial. Large business groups, or *chasbol*, which dominate the Korean economy have lobbled strongly for a delay in implementation and for an increase in permitted ceilings. Advocates of the reforms claim that property speculation has prompted sharp rent increases and exacerbated South Korea's

acute housing problem.

Despite the laws being passed, whether the proposals

uncertain. Analysts argue that the formation of a new ruling coalition earlier this year. which gives the Government a two-thirds majority in the national assembly, has strengthened the influence of the chaebols which may get the reforms shelved. Advocates of the reforms also argue that there are loopholes in the planned legislation, including problems connected with the registration of land holdings.

Kim Il Sung may soon hand over power to his son

THE TRANSFER of power in North Korea, from Kim Il Sung to his son, Kim Jong II, appears to be gaining pace. A series of developments has prompted speculation that the elder Kim, now aged 78 and the world's longest serving ruler, may be poised to hand over the presidency, perhaps as early as next month.

Most analysts believe Kim II

Sung will continue to wield effective control until his death Nonetheless, the promotion of his son to President would represent an important step toward the first hereditary succession in a communist regime and epitomise the extent to which Pyongyang remains isolated from the wave

Speculation concerning an acceleration in the succession has been prompted by several recent developments:

• Elections to the Supreme

e Elections to the Supreme People's Assembly, North Korea's parliament, have been brought forward by more than six months and will now be held on April 22. Analysts interpret this as an indication that the assembly, which elects the President of North Korea, is to be organized under the is to be organised under the leadership of Kim Jong II. lt has recently been announced that Mr Jiang Zemia, the General Secretary

of the Chinese Communist Party, is to visit Pyongyang

of reforms sweeping much of later this month. This is seen as an opportunity to realism as an opportunity to reaffirm ties before the succession.

Chinese officials are reported as saying that they

were informed in mid-February that Kim Il Sung was poised to complete the transfer of power.

• In recent North Korean broadcasts, Kim Jong II has been referred to as the "Great Leader", a term usually reserved for his father. In addition, North Korea watchers in Seoul say there has been an unusually frequency of military unusual frequency of military functions pledging allegiance

to the younger Kim.
Kim Il Sung is expected to retain his position as General Secretary of the Communist Party, and will remain the

decisive influence behind the scenes. Analysts believe he will exercise a similar role to that played by Deng Xiaoping

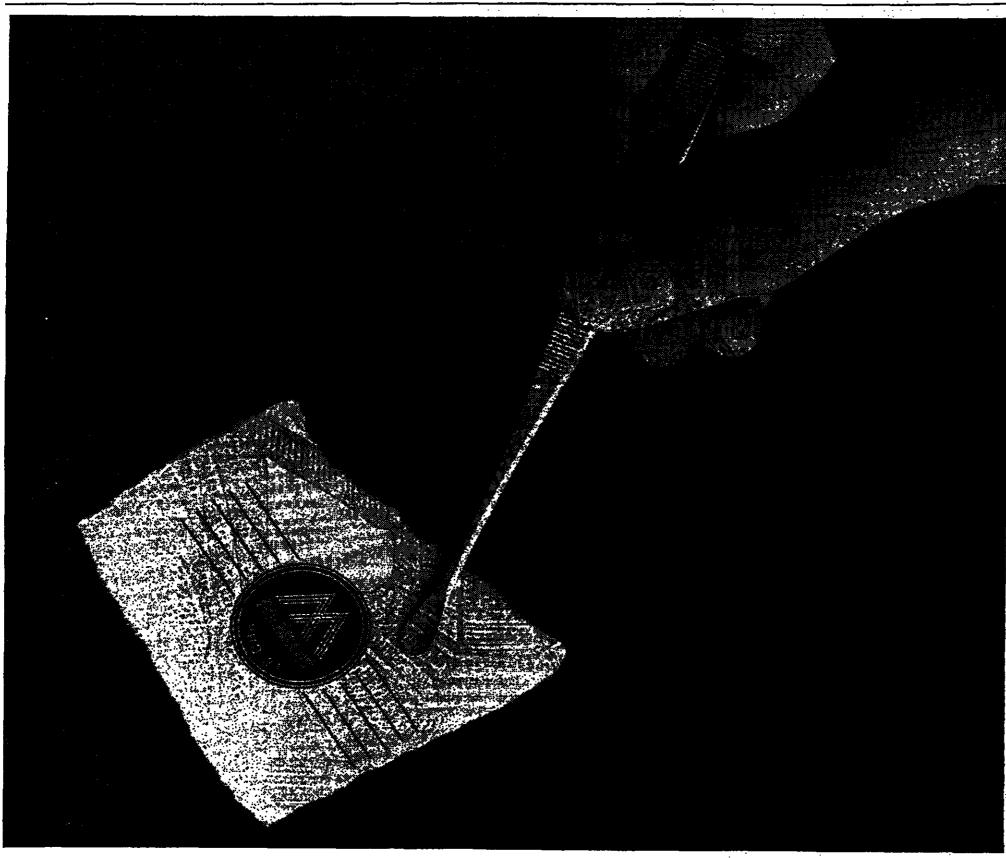
His continuing influence should guarantee the succession of the younger Kim. But it is thought Kim Jong Il's position will be much less secure after his father's death.

"The son does not command the respect that his father does," says one observer. "He is likely to face opposition, par-ticularly from the younger generation of military officers who have been educated abroad." The need to secure the suc-

cession while Kim II Sung is alive is one reason for the eletiming of the move may also have been determined by the dramatic changes which have swept eastern Europe. But the changes in eastern

Europe lead other observers to different conclusions. "It is too risky for Kim Il Sung to reduce his authority now," argues Mr Kim Chang Soon of the private North Korean Studies institute.
"He has no intention of relin-quishing power."

Most analysts agree that there is little prospect of change in Pyongyang until the death of Kim Il Sung. "He has seen the danger of starting a process of reforms," says one diplomat. "Events in China, in particular, will have made a big impact on Pyongyang."



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Madagascar's rice: a symbol of island decline

Samantha Weinberg examines a Marxist economy's fortunes

"RICE," they say in Madagascar, "is politics." It's not simply because 80 per cent of the population is involved to some extent in growing the grain, and eats it at every meal, consuming more per head than any other nation. Rice is the symbol of the island's decline.

Once a net exporter of the

Once a net exporter of the grain, the East African island became a substantial importer, a decline which began in 1972, the year Madagascar's socialist is substantial today is the Covernment's battle to put Government's battle to put right the disastrous policies of the 1970s

When the Marxist Government took power in 1972 one of the rice trade, fixing Drices and taking over the export business. Production fell away, and from a peak in net exports of 64,000 tonnes in 1968, Madagascar was importing 350,000 tonnes by 1982.

The next year that the Gov-ernment called in the International Monetary Fund and the World Bank in an attempt to pull Madagascar out of the eco-nomic doldrums.

It is far from clear whether the structural adjustment battle is succeeding in what has become one of the fifteen poorest countries in the world, with per capita income below \$200 in 1988, and a minimum age of just over \$12 a month. The streets of the capital, Antananarivo, are crammed with work seekers from the countryside. On every corner, painfully thin children beg in order to survive. The 1980s have been described as a night-mare decade for Madagascar, and the 1990s offer little pros-

pect of relief. The lim population of the fourth largest island in the world (nearly 1,000 miles long and up to 350 miles wide) are a

and up to 350 miles wide) are a mixture of African and Malayo-Polynesian in origin, and speak Malagasy — a language most closely related to Indonesian — and French.

When President Didier Ratsiraka came to power in 1975 he followed policies of nationalisation of all main industries, price and trade controls and subsidisation of consumer groducts. The incentive to produce was removed, many of duce was removed, many of the new state-owned corporations ground to a halt, and GDP fell each successive year. The attempt to repair the damage began in 1982, with a reform programme that included devaluation of the Malagasy Franc, coupled with import liberalisation, which brought a wider selection of goods into the shops, but often out of reach of all but the elite. At the same time, there was an attempt to privatise the main state owned industries, most of which were inefficient. By the end of 1988, procedures for the liquidation of 14 out of the total of 170 public enterprises, and disinvestment from seven others, had been

Most controls on exports were lifted and whilst the collapse of international coffee prices hit Madagascar's biggest export earner, the value of exports rose in 1989. However so did that of imports, widening the trade balance to an estimated \$32.7m and the cur-

Most importantly, the rice growing industry was liberal-ised in 1986, prices were freed from the previous Government set level, and immediately dou-

The Government is hoping to achieve self sufficiency in rice production this year, although observers regard this goal as optimistic. Supporters of the economic

reform programme point to the relative prosperity of the sixty per cent of rural rice farmers who sell any excess produc-tion, and who have benefitted

But the impact of the increasing cost of this staple urban population. The UN reports an increasing incidence of malnutrition and disease such as leprosy and tuberculo-sis are rife in the city slum

Supporters also point to the fact that the programme has brought some tangible benefits. IMF and World Bank endorsement of government policies boosted aid flows in an era when external assistance is increasingly linked to domestic reforms. Although the burden of debt was expected to have reached nearly \$3.6bn in 1989, favourable rescheduling agree-ments including France's can-cellation of all outstanding debt - have meant that sid flows continue to be positive.

The Government and the World Bank have hailed 1989 as the turning point. Official figures claim a 4 per cent growth in GDP, exceeding the growth in population estimated at around 3 per cent, for the first time in 15 years.

Much of the growth, how-ever, was on the back of an 11 per cent rise in rice produc-tion, and this figure was itself misleading, for it compares with levels achieved in 1988 and 1987, both bad harvest

Continued improvement in continued improvement in the agricultural sector, growth in fishing activity (Japan has just started importing Madagascan prawns on a large scale), a possible start in the mining of ilmenite, and tourism are being touted as the engines behind continued growth, together with the supposed incentives offered by the new Investment code, although them is still transfer to the continuent code. there is still uncertainty sur-rounding the repatriation of

profits overseas. But the attractions to foreign investors of a country with a weak infrastructure and an inefficient, often corrupt bureaucracy, are limited.

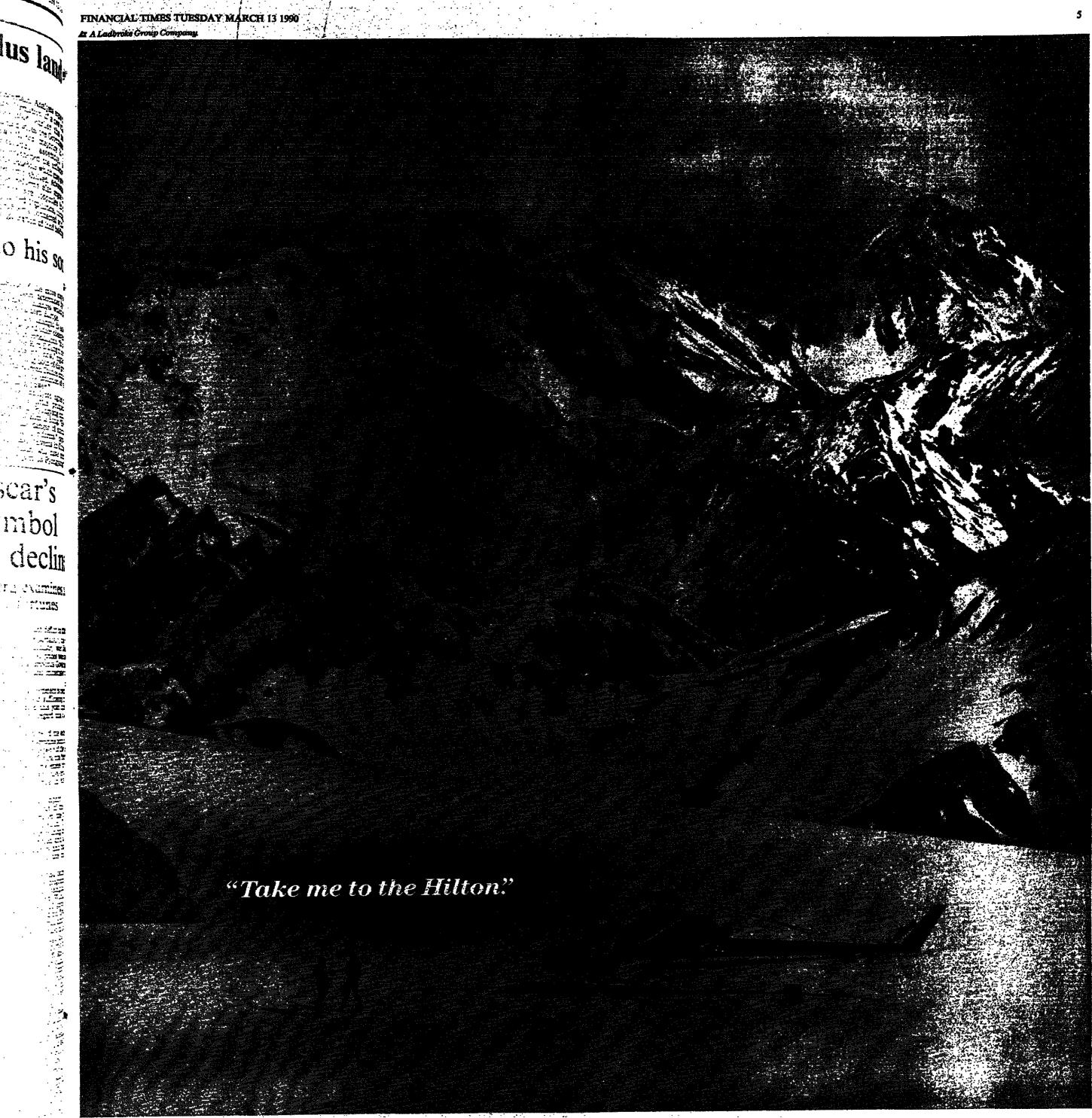
Tourism, with approximately 40,000 visitors last year, has reached capacity level at least until the virtual air monopoly held by Air Madagascar is lifted, and the potholed and limited road network improve.

The Government continues to talk of the island's "potential" and the World Bank has reaffirmed its commitment to Madagascar, while the IMF in a recent report described the country as "a good pupil". But given the island's continuing economic difficulties, their criteria, it seems, must have been based more on obedience than

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OVERSEAS NEWS

Mongolia's politburo resigns

MONGOLIA'S ruling politburo has resigned and Mr Zhambyn Batmunkh, the communist ader, has proposed amending the constitutional clause which guarantees the party's "leading role", the East German news agency ADN said, Reuter reports from East Berlin. In a report from the Mongo-

lian capital Ulan Bator, ADN said the entire polithuro and the secretariat of the policymaking central committee had quit under pro-democracy pressures at a special session of the

committee. Mr Baimunkh said he would ask parliament on March 21 to amend the part of the constitu-tion describing the party as "the vanguard and the leading

power of state organisations.

Mr Batmunkh also proposed an emergency session of the Great People's Hural, or parliament, and said elections originally scheduled for 1991 should be held this year ADM be held this year, ADN

reported.

In a report to the central committee meeting, he called for a strict separation of party nd state functions in Mongo-

The government was ready to cooperate with new opposition parties and movements to draft a new constitution that would be submitted to the people for discussion, Mr Bat-

Share-hungry Nigerians lose their appetite | Peres keeps up A fumbled start to privatisation threatens to stall it, writes Nicholas Woodsworth

DESPITE the "post no bills" signs, workers armed with glue-pots and brushes have been more than usually busy on the streets of Lagos's business district.

The posters they slapped on bank and office walls on Lagos Island displayed the insigma of 13 Nigerian insurance companies. The most visible part of an ambitious national sales campaign, the posters were intended not simply to sell Nigerians more insurance, but to sell them the insurance companies themselves.

The public offer of government-owned shares in Nigeria's profitable insurance sector is one of the first steps in a far-reaching programme for the privatisation and "comm cialisation" of Nigeria's stateowned enterprises. It is a process the Government hop will change the face of the country's troubled economy. As many African states did after independence, Nigeria undertook a series of large-

scale nationalisations: it set up vast parastatal operations in sectors of the economy ranging from energy and communica-tions, through insurance and banking, to agro-processing, mining and construction. And, like many African states, it has found that most have acted as a heavy drain on the economy. Badly planned, poorly managed, and heavily indebted,



UNBUNDLING THE STATE

Nigeria's public sector compa-nies have been criticised by international donors; they have now become an important target of the country's three-year-old economic reform pro-

out of business, a policy offi-cially put in place by state decree in July 1988, will involve a total of 126 compamyove a total of 120 compa-nies. Of these, 92 are listed for privatisation, while 34 will be "commercialised" – run on a profit and loss basis without Privatisation will be effected

largely through the sale, by public share offer, of government equity in enterprises wholly or partly owned by the state. While private placement remains an option for the Technical Committee on Priva-

tisation and Commercialisation transfer and commercialisation (TCPC) — the government body charged with divestment — official policy is to spread equity shareholding across as wide a range of the population

In all, 67 companies are to be wholly privatised; four devel-opment banks are slated to reduce their government bold ings to no more than 70 per cent, while 21 companies will reduce state equity to less than

The process started with a being at the beginning of last year, with massive over-subscriptions on the first three companies to come on offer Nigerian Fiour Mills and the marketing companies African Petroleum and National Oil. The enthusiasm was under-standable. The last significant

opportunity to buy shares came in the 1970s when an "indiginisation" decree "indiginisation" decree brought about the sale of 40 to 60 per cent of multi-national companies' local holdings. Cheaply sold and with high dividend yields, they have since created a chronic imbalance on the Nigerian stock exchange with many honeful

exchange, with many hopeful buyers but few sellers. The latest rush to buy shares may have already peaked, how-ever. Bureaucratic slowness in processing share applications resulted in large amounts of money being tied up for six months without interest. Further distillusion set in among larger-scale buyers when shares were eventually allot-ted; subject to limitations on the numbers sold to individual buyers, many were disappointed to receive only a tiny fraction of the shares they had

A subsequent offer of shares last July in the insurance company Unic bore out this disillusionment. Although one of the country's most profitable insurance concerns, the offer was only slightly over-sub-scribed. There are now fears that the character of the country of the character of the charact that the share offer for 12 additional insurance companies being sold in three separate being sold in three separate bunches", despite the attraction of dividend yields of up to 17 per cent, will prove to be under-subscribed.

ther factors likely to slow up future share sales include the prior less viable than those already privatised, an on-going Niger-ian liquidity squeeze, and lim-its to the absorptive capacity of the share market.

While TCPC director general Dr Shamsudeen Usman admits to these constraints, he says he is none the less "confident that the privatisation exercise is realistic and will be complete within the next two years".

One reason for haste in the

face of such obstacles is the military government's desire to privatise as many companies as possible before 1992. This is the year a civilian governmen - unlikely to be demanding in the management of state owned enterprises - is schednied to come to power through

Commercialisation of the companies that will remain publicly owned presents an even more challenging task to the TCPC. While 24 corporations are due for partial commercialisation (they will be responsible for all operating costs but receive government subsidisation for capital the needs), 10 other will be required to be totally self-sup-

Although observers agree that the government is attack-ing the problem of mismanage-ment and financial loss more ment and financial loss more seriously than any of its predecessors, many doubt its management capacity to turn around such notoriously inefficient companies as the public electrical utility Nepa, the Nigerian Railway Corporation, Nigerian Airways, or the communications corporation. communications corporation

This is the third article in a series on privatisation. Previous articles appeared on the foreign pages on February 28 and

pressure on Likud leadership

By Hugh Carnegy in Jerusalem

LEADERS of Israel's Labour Party yesterday relterated their demand that the Likud Party accept US proposals for Israeli-Palestinian peace talks as a condition for keeping alive the fragile coalition Govern-ment led by Mr Yitzhak Shamir, the Likud leader.

At a meeting of Labour's pol-icy-making central committee, both Mr Shimon Peres, the party leader, and Mr Yitzhak Rabin, the Defence Minister, signalled they were ready to bring down the Government later this week if Mr Shamir did not meet their demand.

As a preliminary move, the central committee authorised the Labour executive body-made up of its 39 members of parliament and about 90 semior party officials - to decide whether to quit before a key meeting of the Knesset (parliament) on Thursday when sev-eral motions of no confidence in the Government are due to

be debated.

Mr Peres and Mr Rabin left open the possibility of Labour electing to stay in the coalition, as it did after making similar threats previously. Rivalry between the two men and the party's nervousless about the electors, position about its electoral position have to date made its bark

worse than its bite. Yesterday, a leader of the National Religious Party shut-

tled between the major parties to try to arrange a compro-mise. But the Labour ministers insisted it was Mr Shamir who on h

must give ground. The Labour moves follow Mr Shamir's refusal to put the US proposal to a vote at Sunday's cabinet meeting. Labour accepts Washington's plan for Israeli-Palestinian talks in Cairo to discuss steps towards a settlement in the Israeli-occupied territories. But Likud objects to the inclusion of Arabs from Jerusalem and Palestinians deported from the territories in the Palestinian

delegation.

Mr Rabin, to date the keystone of the often turbulent coalition, launched a withering attack on Likud in his speech to the central committee. He said Labour was ready to restate its commitment to Israeli control of Jerusalem and its rejection of negotiating with the Palestine Liberation Organisation. "But before that (Liknd) will have to give a clear, unambiguous, positive answer to (US Secretary of State) Baker's proposal. With-out Likud's positive reply, there's nothing to talk about." he said to prolonged cheers.

Mr Rabin's attitude is crucial. He has forged repeated compromises to keep the Government afloat throughout its 15-month existence.

US irritation with Israeli **Prime Minister grows**

By Peter Riddell, US Editor, in Washington

making no secret of its increas-ing irritation with Mr Yitzhak Shamir, the Israeli Prime Min-ister, and his Likud-led coali-

President George Bush and Mr James Bakar, the Secretary of State, feel the Israeli government is primarily responsible for holding up the long-discussed peace talks and the US has increased pressure for a decident of the state decision after a year of prepa-

Impatience over these delays has been reflected in two recent developments concerning the expansion of settle-ments in the occupied territo-ries and the movement there of Soviet Jewish immigrants.
First, on March 1, Mr Baker
said the administration supported an Israeli request for a \$400m housing loan guarantee to settle new Soviet immi-grants provided Israel stopped expanding settlements. This money ended up in the occu-

Secondly, on March 8, Presi-

THE Bush administration is dent Bush talked of opposition making no secret of its increast on new settlements both on the West Bank and in East Jerusalem. The addition of East Jerusalem, which has caused furious controversy in Israel, was intended to show that the US still views that part of the city as occupied territory, espe-cially in the context of the settlement of Soviet Jews. While the US has never offi-

cially accepted the annexation of East Jerusalem during the 1967 war, it has in practice in the past distinguished between that and the West Bank and Gaza, saying the final status of Jerusalem should be determined through negotiations.

The Bush administration helieves further settlements are hampering progress towards peace and talks over Palestinian elections.

the generally tougher tone adopted towards Israel than applied during the Reagan years though so far there has been no suggestion of cutting the \$3bn of aid which Israel receives annually from the US.

M fied

China to bail out ventures

CHINA must spend 1bn yuan (£129m) this year to ball out foreign joint ventures, includ-ing car makers, hit by an austerity programme, Reuter writes from Peking. About 380m yuan will be spent to buy up to 4,990 cars this year from ventures that have stock-

from ventures that have stock-piled 10,000 vehicles, the China Daily newspaper said. Foreign companies that will benefit from the plan include Pengeot of France, Volkswa-gen of West Germany and Chrysler of the US. Pengeot has a joint venture in Guang-dong, Volkswagen in Shanghai and Chrysler in Peking. Tianjin Automotive Industry which co-operates with Dai-

Tianjin Automotive Industry
which co-operates with Daihatsu Motor of Japan, and
China's Number Two Automotive Corporation of Rubei
Province and Changchun Number One Automotive Corporation will also be helped.
The central bank will provide the funds to the government's Materials and Equipment Ministry to buy the cars
and other products.

Return to 1960s socialist stance By Colina MacDougall

CHINA'S Central Committee, alarmed at events in eastern Europe in the wake of the Peking massacre last June, yesterday nailed its colours more firmly to the socialist mast by declaring that the 1990s would be a decade of victory for "socialism with Chinese characteristics".

The four-day meeting, scheduled to precede the National People's Congress, the rubber-stamp parliament which annually reviews policy and is due to open on March 20, issued a closing statement which revived a 1960s Maostyle call to "units with the masses", and blaming its problems on bureaucracy and "temlems on bureaucracy and "temporary difficulties" rather than tackling the decline of the economy. This follows another recent bizarre propaganda campaign, emphasised by all China's top leaders, to "Learn from Lei Feng" a loyal party hero of the 1960s who died a martyr in a traffic accident. martyr in a traffic accident.

Bangladesh donors to meet after pledge to World Bank

By Reazuddin Ahmed in Dhaka

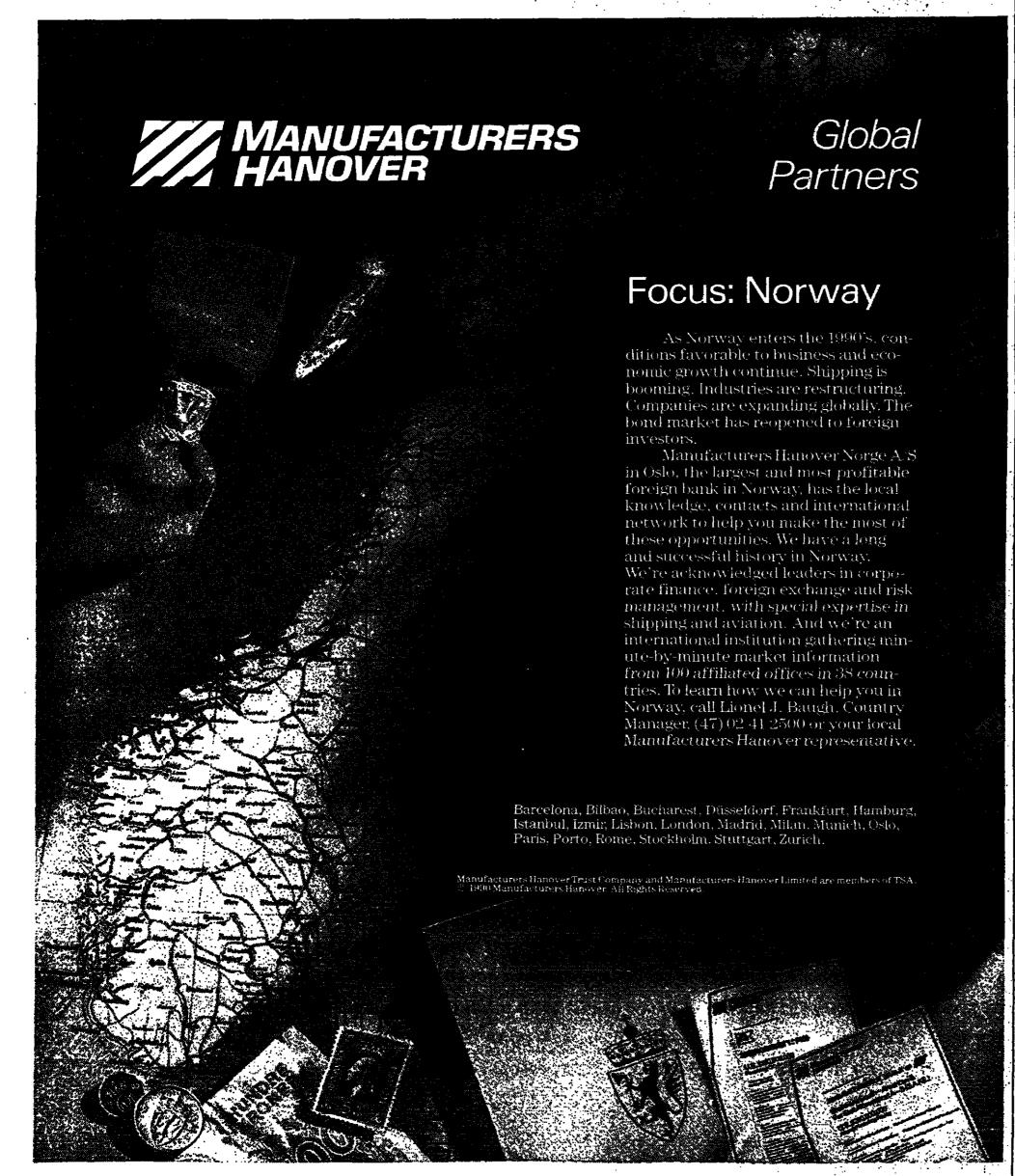
THE World Bank has agreed to convene a meeting of Bangla-desh aid donors in Paris on April 19 and 20 following promises by the Dhaka Government that it will restore some discipline to the chaotic economy by curbing current expenditure.
The Bank will continue to

monitor Bangladeshi steps to implement longer term measures before recommending an ald total to the donors. Bangladesh has been lobbying for \$2.4bn in aid for the next fiscal year. The World Bank may suggest about \$2.2bn conditional on the Dhaka Government putting its economic house in order.

Mr Barber Conable, the World Bank president, said in Dhaka that Bank and International Monetary Fund relations with the Bangladesh govern-ment were not strained. But they were concerned about the rising balance of payments deficit, increasing expenditure on the current account, a soaring rate of inflation, public sector inefficiency, rampant subsidies and a defective system of collecting taxes.

He had underlined these deficiencies to the country's leaders and said he hoped economic management would soon be corrected. Mr Conable noted that food output, critical in Bangladesh, was encourag-ing. He said the Bank would extend external support to poverty alleviation programmes as a priority but would also con-centrate on infrastructure projects such as the \$500m Jamu-nam Bridge for longar term benefit.

The World Bank and IMF are holding back more than \$500m in credits for the energy, indus-



ruling ends EC 'discrimination'

By Robert Thomson in Tokyo

JAPANESE government officials hope that a General Agreement on Tariffs and Trade (Gatt) panel ruling against the European Community's so-called "screwdriver" law will end the "obvious discrimination against Japan" in the EC's anti-dumping policies. While the preliminary ruling supposedly remains confidential and will not be ratified until a Gatt Council meeting on April 3, news of the finding

on April 3, news of the finding in Japan's favour has delighted Tokyo officials, who indicated the result is likely to prompt more actions under Gatt by

The appeal by Japan in Octo-ber 1988 was its first since Gatt was formed, and challenged the EC's imposition of anti-dumping duties on EC-made dumping duties on EC-made products when 60 per cent or more of components are imported from Japan and if direct exports of the product are already subject to the duty. Japan claimed the EC's measures violated two articles of

Gatt by imposing an anti-dumping duty without ascer-taining the damages caused by taining the damages caused by dumping. The EC had claimed the measure was a justified attempt to fill some of the many gaps in regulations intended to control dumping. The claim arises from the EC

imposition of anti-dumping duties on Japanese electronic typewriters in June 1985, and the later imposition of punitive duties on copying machines and scales. Japanese companies then increased production within the EC, prompting the EC to third the Character the Character. EC to introduce the 60 per cent

Some European officials have viewed the rules as a use-ful means of attracting productive Japanese investment, but Japanese companies and the government have regarded them as discriminatory and a

them as discriminatory and a breach of Gatt regulations. In recent months, Japan has intensified its campaign within Gatt against the "abuse" of anti-dumping measures and in favour of making regulations more "transparent". In a submission circulating among Gatt members, Tokyo has shown it is now more inclined

to use formal dispute measures under Gatt instead of settling disputes informally, as has generally been the case.

The submission argues for change to the required three months of conclitation before the exhibitement of dispute. the establishment of a dispute committee, preferring concilia-tion to be "a matter of discretion" and the introduction of a "fast track to the establish-

Japan hopes Gatt High-tech voice for lifting curbs

Nancy Dunne on US calls for freer trade with eastern Europe

Washington officials
who spend their communism colls from their limousines,
Consessing Sam Callage. Congressman Sam Geldenson uses a mobile phone. But his calls are made from the seat of

calls are made from the seat of a rickety five-speed bicycle.

A vigilant staff has sought to contain the Congressman's phone use—the bill was busting the office budget—but no one would try to separate him from the lap-top computer he tenderly carries on the bike's wire basket.

Mr Geldenson's penchant for

Mr Gejdenson's penchant for high-tech gadgets is apt for one whose job involves shepher-ing through Congress the renewal of the legislation under which the US restricts the sale of sensitive high-tech-nology to communist coun-ries At 41, the five-term Connecti-cut Democrat is chairman of

cut Democrat is charman of the House subcommittee on International Economic Policy and Trade, the panel with immediate jurisdiction over the US export control regime. It took two and a half years of contentions haggling last time the Export Administra-tion Act was renewed in 1865. Even then, most Congressional Democrats believed export con-trols were damaging foreign sales, but Senate Republicans insisted on a Pentagon role in

The new renewal deadline is eptember 30. This time round, with communism collapsing in Europe, Mr Geidenson believes passage of a restructured sys-tem of controls will be easier, tem of controls will be easier, although significant reform may take two years. Hardliners, he said, "will be very hard-pressed to argue that the American industry ought to be the only western industry not doing business in eastern Emme"

Aides say Mr Gejdenson's humourous, breezy siyle belies the care he is taking to build a case against the "cumbersome" licensing system he says "goes beyond what the law requires". In February, he held a hear-ing on one bureaucratic stumbling block called "commodity jurisdiction" under which executive agencies must decide which can review licences.
"Dual-use" technology is controlled by the Commerce
Department; munitions by the
State Department, which has
been considerably less interested than Commerce in speedested than Commerce in speed-

ing up licensing.
Applicants for export licences, Mr Geidenson said, must pass through an adminismust pass through an animis-tration quagmire filled with uncertainty and inter-depart-mental squabbling. "Should the unwitting busi-nessperson apply to the wrong department, he might face seri-

ALL I NEED NOW IS HIGH TECH SICYOLE CLIPS

ous legal consequences down the road. Should applicants request a commodity jurisdiction determination, they may have to endure a complex and time consuming procedure which might take even longer than the time it takes to review a licence '

Mr Geidenson's questioning enlivens the dullest of hearings. When officials recently sought to justify limits of sophisticated telecommunications exports on "security grounds", he pressed them. The witnesses demurred, and the chairman bored in: "If the ans want to communicate

Europe, it seems to me, as bad as they are, they have figured out for years ways to commu-nicate with their agents, even some of those on US govern-

ment payrolls."

Mr Gejdenson criticises as "wholly inadequate" Bush Administration proposals for the liberalisation of multilatural expert controls "These he eral export controls. These, he said, would "give a greater advantage to our European competitors and will not achieve the goals they He argues that the only way

to turn around the US trade deficit is to increase sales where US business is most competitive - in the most sophisticated of technologies. In eastern Europe and the Soviet Union, where US technology is regarded favourably, "we ought to take advantage of "we ought to take advantage of that before western Europe and Japan take it all away".

Like most Democrats involved in trade issues, Mr Gejdenson chafes under the Administration's "cautious" approach to its trading partners. If the Japanese throw up barriers to foreign products, the US could take their time inspecting Japanese ship-ments, he says. If the European Community blocks American participation in government procurement, the Pentagon could shut down EC bidding on

Brussels agrees to hold talks on US corn gluten exports

By Tim Dickson in Brussels

A long-running campaign by European maize producers to curb imports of US corn gluten feed paid off for the first time yesterday, when the European Commission reluctantly agreed to raise the issue with member

The unexpected move assumes extra significance at a ime when the international Uruguay Round trade talks are entering their crucial final phase, and will do nothing to improve the increasingly tense

trade relationship between Brussels and Washington.
The problem centres on an "anti-subsidy" complaint lodged in July 1988 by the European Confederation of Corn Producers (CEPM), alleg-ing that production aids paid to US maize farmers and ethanol producers under the US Feed Grains Programme and other schemes create severe financial pressures for EC

Corn gluten feed, or maize gluten, is the highly nutritious residue left after starch liquid gluten and seed have been removed from maize kernels during production of starch

import duty and offer an increasingly popular substitute for cereals in animal feed, have tripled in the past 10 years, reaching 5m tonnes in 1989 (equal to almost the entire US output).

Mr Frans Andriessen, EC External Relations Commis-sioner, is known to have been sceptical about the CEPM arguments, but recent intervention by the French Government on the side of complainants has effectively forced his hand.

The matter will now be discussed by representatives of the 12 member states in an EC trade consultative committee

on April 20. The Commission will then decide whether to open a formal investigation Mr Marcel Cazale, president of the CEPM, believes yester-day's move, which follows a persistent 20-month lobbying campaign, "is the first step towards an inquiry which will set a compensatory duty on imports of American corn glu-

The US was considering an increase from \$500m (£294m) to \$1bn in production aids for ethanol, even though the Uruguay US exports to the EC, which enter the Community free of in direct and indirect subsidies.

Insurance claims rise with ageing world fleet

By Patrick Cockburn in London

SPECIAL inspectors are to be appointed by the UK Protec-tion and Indemnity Club, the largest of the shipowners mutuals providing liability insurance to members, in a bid to reduce the number of acci-dents which have increased dents which have increased sharply in the last three years.

The UK P & I Club says that the world fleet is ageing, partly due to the high cost of new construction, and this has increased the number of claims since 1987. The shipping depression in the 1980s led to

with little maintenance and a decline in the training of As a result all P & I Clubs have seen an increasing number of claims over the last three years both because old vessels are putting to sea and courts are more prone to make large awards. Both BP and Shell now insist that oil tank-

many vessels being laid up

The UK P & I Club says it has traditionally relied on classification societies to assess the condition of ships insured, but these chiefly relate to safety considerations and the ships physical condition

The aim of appointing inspectors is to examine not only the physical condition of the ship but its ability to carry cargo, crew experience and training, management policy, safety practices and pollution control. First inspections will be on a random basis and the club says it will discuss how

improvements could be made.

Many P & I Clubs wereforced to put up their premiums by 50 per cent when shipowners renewed their policies on 20 February. The higher accident rate is partly explained by ships spending more time at sea since the shipping depression anded but shipping depression ended but insurers are also concerned nently higher level of claims.

YOU DON'T HAVE TO LEARN A FOREIGN LANGUAGE. ALL YOU HAVE TO DO IS SHOUT A LITTLE LOUDER IN ENGLISH.

They could be the words of British tourists in Benidorm.

They're actually the words of British

executives in Cloud Cuckoo Land.

Perhaps it's that we've always been too arrogant about foreign languages.

Perhaps we prefer to think we're not very good at them.

But one thing is clear.

In the Single Market, a mastery of one or more European languages could be your strongest negotiating tool of all.

Why else would 5% of management time on the Continent be set aside for foreign language training?

Why else would 10,000 employees of a famous German car maker be going to language lessons every week?

Outside working hours.

Why else would a small German firm which sells metal cutting machines employ two full-time English and French teachers?

But why worry when everyone else speaks English so well?

The fact is they don't.

Which means if you can't make yourself : understood in your customer's language you will risk losing sales.

(Indeed, a recent study showed that 44% of the British companies surveyed had lost business because of their lack of language skills.)

Reason, surely, to make language train-



ing a vital part of your Single Market business plan. However busy you are.

Today, speak to your local Language-Export (LX) Centre, which has special courses in export consultancy and language training.

Contact your local university, polytechnic or college of further education, who may all be able to provide lessons and access to their language laboratories.

Your Trade Association, Chamber of Commerce or local library may also be able to help.

(Remember, it isn't just your senior

management and sales staff who need languages. What about your telephonist, secretary or telex operator?)

And if it's still all Greek to you, ring the DTI Hotline on 01-200 1992 or your local DTI office.



They'll help you find expert advice, as well as giving you the latest Single Market news from their information service.

En el mercado unico todo el mundo habla varios idiomas.

Annoying isn't it?

THE SINGLE MARKET IS HERE NOW. WHERE ARE YOU?

er grows

carry \$700m pollution cover. **US Eximbank** to boost tied aid deals

Herem to I

THE US Export-Import Bank will defend its East Asian business interests through more aggressive use of aid linked to buying US exports, Mr Engene Lawson, Eximbank first vice-president, said, Reuter reports from Hong Kong.

The bank would set up tied aid facilities in the Philip-

pines, Pakistan, Indonesia and Thailand, to match other nations' widespread use of tied aid to promote their exports. Mr Lawson quoted studies showing annual US losses of (£235m)-\$800m in

export sales because of other developed nations' use of tied aid.
"We're looking for projects involving telecommunications, transportation, and power and construction equipment in countries where tied aid is used extensively," he said. Talks are under way in

Paris on restricting the use of tied aid, or mixed credit, for ommercial purposes. Eximbank is seeking to offer tied aid to China. Last December, it authorised \$23m for the

Shanghai Metro project funded through a combination of guarantees and tied aid. Norway missile hope Norskforsvarsteknologi (NFT) the Norwegian defence con-tracting firm, is confident of signing a NKribn (£93m) con-tract with the US Navy by this summer to supply about 192 Penguin Mark II helicopter-

launched missiles, Karen Fossli reports from Oslo. NFT was created nearly three years ago from the now-defunct state arms maker Kongsberg Vaapenfabrikk

Doubts had been cast over NFT's chances of landing the deal because of earlier US trade sanctions on KV becaus of collaboration with a Toshiba subsidiary in supply-ing Moscow with submarine control systems, against CoCom rules.

KV started the Penguin missile programme over five years ago, but it was taken over by NFT. In 1984, KV and the US signed a deal to integrate KV's Penguin Mark II Mod-7 with the Sikorsky SH60-B Seahawk helicopter for the US Navy

Brussels bid to aid shoe industry

THE European Commission is considering taking temporary steps to protect its shoe industry against footwear imports from Japan and Rorea, Lucy Kellaway reports from Brussels. It has nearly finished an inquiry into rising third-country imports into the EC, and into barriers in third countries to EC footwear exports, warnto EC footwear exports, warning that if it finds evidence of unfair practices, it will take

European industry ministers will today express concern win today express content over the worsening position of European shoes in the world, and discuss a Commission doc-ument showing a 73 per cent rise in import penetration from non-Community countries

since 1966.
In that time, third-country share of the European market has risen from 26 per cent to 43 per cent, while European shoe output has fallen 15 per cent, and exports cut 10 per cent.
Ministers are likely to seek a totally open market in foot-wear in the EC by 1993. To belp

companies adapt, they will stress technology transfer, bet-ter help for companies, and access to EC tunds. Minsters will also consider achieving a single market in cars. Mr Martin Bangemann, Single Market Commissioner, will try to shift the focus from Japanese car markets to encouraging a genuinely open market between member states. He will seek new impe-tus for directives harmonising car standards and rules in

Indonesia order

member states.

A group led by Asea Brown Boveri has won a \$210m (£123m) order for two coal-fired steam generating plants for PLN, the indonesian state electricity group, William Dull-force reports from Geneva. C Itoh of Japan and PT

Energy System of Indonesia are partnering ABB's newly-ac-quired US subsidiary, Combus-tion Engineering, ABB is to supply the steam generators. PT Energy will provide compo-nents while C Itoh oversees building work. The plants, in East Java, are to begin com-mercial operation in 1994. Total cost, still needing government

Privatisation financing sparks row

By Gary Mead in Buenos Aires and Andrew Marshall in London

DETAILS of the planned privatisation of ENTel, Argentina's state-owned telecommunications company, and Aerolineas Argentinas, the national airline, have been announced, parking a political row over the financing of the deals.

ENTel is officially valued at \$3.5hm. Some 60 per cent of it is to be sold — in two halves for a total of \$1.807bn. The other 40 per cent is to be divided between ENTel employees, traded shares on the Buenos Aires Stock exchange, and a portion to local telecoms suppliers.

It is due to pass into private ownership by October 8 this

Of the selling price Argentina could receive as little as \$213m in cash, the base figure set by Ms Maria Julia Alsogaray, who is managing the

The rest can be covered by debt-equity swap arrangements

URUGUAY'S cross-party

government under President Luis Alberto Lacalle is prepar-ing a new letter of intent for the International Monetary

Fund, which is likely to be signed later this month. The main aims stated in the letter

will be the reduction of infla-

tion to 50 per cent for 1990, and a cut in the fiscal deficit to 2.5

per cent of gross domestic

weekly Busqueda gives a detailed breakdown of the let-

ter's contents, quoting unnamed government sources.

Mr Ramon Diaz directed Busqueda for a number of years,

until he was appointed central bank governor by Mr Lacalle, who took office on March 1.

The IMF-agreed programme will concentrate on increasing

will concentrate on intreasing revenues and cutting state spending. Value added tax will increase 1 percentage point to 22 per cent, and basic income tax will go up 3.5 points to 20.5 per cent. The basic import duty

will rise from 10 to 15 per cent. Uruguay hopes that its

The latest issue of the

Uruguay prepares

IMF letter of intent

at 100 per cent face value. Argentine debt is currently trading on secondary markets at less than 15 cents in the

Successful bidders for the two future companies will be required to invest a joint minimum of \$4.9bn, but will be guaranteed by the state an annual profit of 16 per cent. If such profits are not made, the difference will be made up by

Future owners of the two companies are unofficially estimated to make a \$500m annual

ENTel's debts, at least \$700m in total, will be absorbed by the state. The 24 per cent tax currently levied on telephone hills, which is used to pay state pensions, will disappear.
Successful bidders are due to be announced on June 28. Privatisation terms for Aero-

its chances of being included in the US-supported debt

reduction scheme known as the Brady Plan. Payments this

created by General Peron in 1950, has been officially valued at \$623m. Here, 85 per cent is to be sold, at a value of \$529m, by June 22 this year. Interes foreign airlines - which include Alitalia and Varig -will be barred from holding more than 49 per cent of that

Aerolineas's total debt, more than \$741m, will be absorbed by the state, which will retain 5 per cent of the company; a further 10 per cent will be sold to Aerolineas employees. Debt-equity swaps will be permitted as part of the sale, though a base figure of \$220m in cash has been set.

portion.

The debt-equity arrangements have met strong criticisms from both governing Peronist and opposition Radical politicians in Congress, who fear they will reduce the amount of cash generated for Argentina. But they provide a means of reducing Argentina's \$60m debt, and the service payments on it. Using debt-equity swaps for privatisation is one means of limiting their inflationary consequences for the

A debt-equity conversion fund specifically targeted at Argentinian privatisation has already been established, with total commitments of approxi-mately \$1bn of debt at face

The Argentina Private Development Trust Company (APDT), the largest fund of its kind, was closed at the week-end. It is sponsored by Banco Rio de la Plata, an Argentinian bank, the International Finance Corporation, a World Bank affiliate, and Midland Bank, with the Bank of Japan acting as a Japanese co-ordina-tor. Initially targeted at \$500m of Argentinian debt, the size of the issue was raised as it became apparent that there was considerable demand.

Liberals strengthened by Colombia poll win

Party has won a large majority in Colombia's Congressional and local government elec-tions. Cesar Gaviria, who took up Luis Carlos Galan's Liberal candidacy after Mr Galan's murder by cocaine traffickers last August, gained a clear mandate to lead the party in the May Presidential election. In his victory speech, 42-year-old Mr Gaviria said: "It is a great and tragic moment, because Mr Galan's death was necessary for the triumph of his ideals." Mr Galan had fought to ensure popular choice on the Liberal candidate by ballot, rather than designa-tion by the party office. The other five Liberal candi-

dates recognised early on that Mr Gaviria had won the nomination with well over 50 per cent of the votes. Hernando cent of the votes. Hernands
Duran Dussan, with the Liberal machinery behind him,
was unexpectedly beaten into
third place by Ernesto Samper,
from the left of the party.

Mr Gaviria is virtually

assured of the Colombia presidency. His main rivals on May

THE GOVERNING Liberal 27 will be Rodrigo Lloreda, for the Conservative Party, and in Colombia's Congressional Bernardo Jaramillo of the left.

seriarco Jarannio of the sett-wing Patriotic Union.

An experienced politician,
Mr Gaviria served as Minister
of Finance and Minister of the Interior under President Virgi-lio Barco. He became Galan's campaign chief, and, after a dramatic graveside plea by Galan's eldest son, agreed to be

As Galan's successor with a firm anti-druga stance, he will also be in the traffickers' gun-

ights. Despite guerilla threats to disrupt voting, polling was quiet and the turn-out higher

than expected.

The Liberal candidate for mayor of Tame, in the north. east, escaped a grenade attack and was elected. Voting was suspended in some small towns after violent incidents, and police arrested ballot buyers on

Although the younger gener ation swept the presidential stakes, old guard Liberals were returned to Congress in

Haiti's ex-ruler flees to Florida

By Canute James

GENERAL Prosper Avril, who resigned as Haiti's military ruler on Saturday, fled the Caribbean nation yesterday on a US military alreraft.

His departure for Florida followed a weekend of violence which claimed at least 21 lives, as opposition groups protested against Gen Avril remaining in the country.

Gen Avril's flight has averted a general strike called for yesterday by several organisations, and which threatened to have been violent.

His vacionation of the 12

His resignation after 18 months in office was preceded by a week of popular protests against the military govern-ment, and divisions within the armed forces. Power was armed forces. Power was assumed temporarily by Gen Herard Abraham, the army chief of sinff, who promised to install a provisional civilian government by today. The interim administration will be responsible for organising elections and then handing over to an elected government. The country of 6m people was still tense yesterday despite Gen Avril's departure. Members of the Presidential Guard, the only branch of the

Members of the Presidential Guard, the only branch of the military which had remained loyal to the former military ruler, were said to be responsible for several outbreaks of gunfire in Port-au-Prince, the capital, on Sunday night.

Political leaders said yesterday they feared that soldiers, worried about public reaction to alleged human rights abuses during Gen Avril's rule, would turn more violent.

rule, would turn more violent.
The interim administration
would then not be able to control the country, they said,
encouraging the army to stage
another coup.

Gairy sees divine hand in Grenada poll

SIR Eric Gairy, a former prime minister of Grenada, believes his United Labour Party is des-

his United Labour Party is des-timed to win a general election being held today.

R was on Thesday March 13, 1979, that Sir Eric was overth-rown in a coup by a group led by socialist Mr Maurice Rishop, who became prime minister until his murder in a nelace com in 1983.

minister with the introduction palace coup in 1983.

"The holding of the election on March 13 is not purely coincidental," said Sir Eric, who has always indicated a strong belief in man's inability to do anything not determined by the counic and the extraterres-trial. "This indicates a hand

trial. "This indicates a hand stronger than the hand of man. It had to be arranged cosmically by divine power. The gate through which I was pushed out is the gate I must come back in through."

But rather than a clear-cut victory for Sir Eric, public opinion polls have suggested that the political confusion which has been common to this Caribbean island of 120,000 people over the past 11 years will continue. None of the five major parties which are contesting the election is likely to obtain enough votes to form a government, and there are likely to be marriages of political convenience — with which Grenada has always had difficulty.

always had difficulty.
One such coalition, put together in 1984 after sugges-tions from the US and neigh-bouring Caribbean govern-ments, fell apart following bickering among the factions. In the end, Mr Herbert Blaize, who led the group to victory in the 1984 election, was left with a minority government. Mr Blaize died in January, and his successor, Mr Ben Jones, is unlikely to be returned to the prime minister's office.

Grenada's neighbours, who have been concerned about the prospect of a return to office prospect of a return to office by Sir Eric, are uncomfortable with suggestions that he will get enough support to be a broker in a new government. It is generally held that in his last term in office, it was the repressive nature of his government, supported by vio-lent gangs of hired thugs, which cultivated the ground for Mr Bishop's coup.

US reassures on Caribbean aid By Our Caribbean

Mr Dan Quayle, the US Vice President, has told the leaders of several eastern Caribbean islands that official aid prom-ised by Washington will not be diverted to Panama, Nicaragua and Eastern Europe.

In a brief meeting with seven prime ministers in Barbados at the weekend, Mr Quayle was told that there was growing concern in the region over the possible redirection of US aid promised to the islands, and its use to support recent political changes in central America and Europe. concern in the region over the

Bush prepared to discuss Rostenkowski budget plan

By Peter Riddell, US Editor, in Washington

THE White House yesterday said it was willing to discuss a fiscal package proposed by a leading Democrat at the week-

Mr Dan Rostenkowski, chairnan of the tax-writing House Ways and Means Committee, set out his plan to break the current logism over the budget and to gain support for tax increases as an inescapable part of any long-term deficit

He has previously made similar appeals for tough options. but has seen his proposals rejected by his own committee. Mr Marlin Fitzwater, the White House press spokesman, sald yesterday that the plan contains "some pretty signifi-cant weaknesses" in the Administration's view, since it advocates raising taxes and repealing the Gramm-Rudman deficit reduction law, and he faulted it for containing no measures to stimulate economic growth. But it "deserves some credit for making a serious and thoughtful, and com-prehensive, approach to deficit reduction. It is the first such plan we've seen from Demo-cratic members of Congress.

talk here. The White House response is largely intended to divide the Democrats, since by offering alks it puts Congre leaders on the defensive over a plan about which many have serious reservations. There are also tactical advantages in building up the standing of the proud Mr Rostenkowski (an old friend of Mr Bush) over other

We think there's some room to



Dan Rostenkowski: an old friend of the President

Among Mr Rostenkowski's proposals to eliminate the Budget deficit by the end of fiscal

No tax cuts;
Freezing tax allowances for Raising the top individual

income tax rate from 28 to 33 • Freezing most federal

spending programmes (including social security cost-of-living increases) for a year,

Doubling the current excise tax on cigarettes, beer and

Increasing the tax on petrol;
 Cutting defence spending by 3 per cent a year from current levels.

He would also repeal the flawed Gramm-Rudman deficit The immediate reaction from

Democrats was low key and non-committal. Some of the detailed proposals, such as an

increase in petrol tax, have been strongly opposed by senior Democrats such as Texas Senator Lloyd Bentsen. While many Democrats sympathise with Mr Rostenkowski's objectives, and privately agree with a number of his spe-cific solutions, they are reluctant publicly to commit themselves to a tax increase in an election year. They are likely to limit themselves to praising

his boldness his boldness.

The White House remains opposed to any tax increase and the likely Republican line was indicated by Congressman Bill Archer, the party's senior member on the Ways and Means Committee.

He has said the plan is "con tinued evidence of the split within the Democratic Party. The good news is that Dan Rostenkowski has stepped into the vacuum of his own party's leadership in the Congress; unfortunately he still relies heavily on massive new tax

A Democratic task force is due to report shortly on the party's response to the admin-istration's renewed call for a cut in capital gains tax and to the proposal by Democratic Senator Daniel Patrick Moyulhan for a cut in the social secu-

rity payroll tax.
The Democratic leadership has been undecided about what to do but appears to be moving towards a package that would separate the financing of social security from the rest of the Budget and would offer some tax relief to lower and middle income families paid for by higher taxes for the wealthy.

Fed and White House differ on intervention to hold down \$

By Peter Riddell

INCREASINGLY public tensions have emerged between the Federal Reserve and the Bush Administration over the scale of intervention in foreign exchange markets to hold down the dollar.

The Fed, notably such gover-nors as Mr Mannel Johnson, vice-chairman, have ques-tioned the desirability of large-scale intervention to drive down the dollar because of its possible adverse impact on inflation.

A number of Fed governors, including Mr Wayne Angell, and most of the presidents of regional Fed banks, are opposed to cutting US interest

This is because they remain concerned about the level of inflation and believe the imme diate danger of a recession has

These differences surfaced last week when central banks in Europe and Japan intervened heavily in an attempt to hold down the dollar against the Yen and other currencies, albeit with mixed success. There have been reports in the US that the Fed and the Treasury disagreed about the scale of intervention.

The Treasury has pressed for action to contain the dollar's rise which the Administration fears may undermine recent improvements in the trade position of the US. These tensions have come at a time of speculation over whether Mr Alan Greenspan, Fed chairman, will be reap-pointed when his current term runs out in August 1991. Rumours that Mr Greenspan

will not have a further term were strongly denied at the end of last week by several senior members of the Administration, who said the issue had not even begun to be con-

President Bush and his advisers, while retaining good personal relations with Mr Greenspan, feel that the Fed has been too cautious about

Mid-term vote issues are local but prize is national

Peter Riddell previews US state and congress polls

FORMER Texas gover-nor walks past a series of large photographs of convicted murderers boasting that he had approved their exe-cutions during his time in office. In a rival television commercial the current attorney general proclaims his active support for the death penalty. Welcome to the mid-term elsc-

Welcome to the mid-term elec-tions.

The first round of Texas pri-maries today is the first hig election occasion of the 1990 season. For all its vulgarity and cost (\$28m so far), the Texas contest is typical in that it will be decided mainly by local rather than national fac-ture. tors.
The contests involve 36 of 50

state governorships, 34 out of 100 US Senate seats, all 485 members of the House of Rep-resentatives, and 6,257 state legislators. With President George Bush continuing to emjoy record personal ratings and the absence of a recession, the decisive influences will be levels of state taxation, aborlevels of state taxation, abortion, the environment and the personalities of the candidates. None the less, this year's elections are attracting national party interest and record money. Not only are governorships inherently more important with the shift of many powers to the states from Washington, but state races will affect the political balance during the 1930s.

halance during the 1990s.

In particular, following a national census this spring the boundaries of congressional districts will be redrawn. Population shifts in the next deader. lation shifts in the past decade will mean that north-eastern and Great Lakes industrial states will lose House seats and the southern "sunbelt". will gain. California alone is expected to have up to seven new House seats.
The redrawing of boundaries

within a state is a political pro-cess decided by the legislature and the governor. Ingenious drawing of district lines gave the Democrats up to six seats

20 of the 36 governorships up for election, while 29 of the two-house state legislatures are completely in their control, eight in Republican hands and the rest split.

The stakes are high. With 98 per cent of sitting members of the House of Representatives being re-elected in 1988, the creation of largely new seats gives a chance to challengers. Moreover, a legal loophole which has allowed senior House members to retire with any money left over from pest any money left over from past campaigns is to be closed soon, encouraging a number to leave Congress in 1992 while they can still take the cash.

The Republicans see in these changes a chance to claw back some of the Democrats' 36 year dominance of the House (a curthree vacancies). Mr Bush has already been helping to raise money in key states such as California, where the outcome of the governorship race will

Congressional districts are due to be redrawn, so state races will affect the political balance during the 1990s

have a significant impact on the Republicans' chances of winning half a dozen or more

winning half a dozen or more House seats in 1992.

Little change is expected in the overall party balance in Congress this November, though Mr Bush's current popularity may prevent the usual mid-term swing against the party in the White House. This would balance the fact that in 1988 for the first time the Republicans lost seats in Con-Republicans lost seats in Congress when their candidate was

elected president. . The outlook is less certain in the Senate - where the Demo-crats are ahead 55 to 45 - than in the House, Some prominent Democrats in Illinois, Rhode Island and Iowa face strong challenges. But the Republicans would have to be doing very well to recapture the

majority they lost in 1986. Their most realistic hope is a springboard for victory in 1992 when large numbers of Democrats will be up for re-election.

Yet one familiar feature is absent this year, no one is evidently planning to run for President. Four years ago nearly a dozen candidates were making visible preparations. In part that was because there was certain to be a wearner in was certain to be a vacancy in 1988 with Mr Ronald Reagan's retirement. Now, President Bush is planning to run for re-election and no serious chal-lange is likely on the Republican side.

More significant is the

silence amongst Democrats. Even such favoured candidates as Senator Bill Bradley say that at present they are not inclined to run. For the moment, Senator Bradley, like

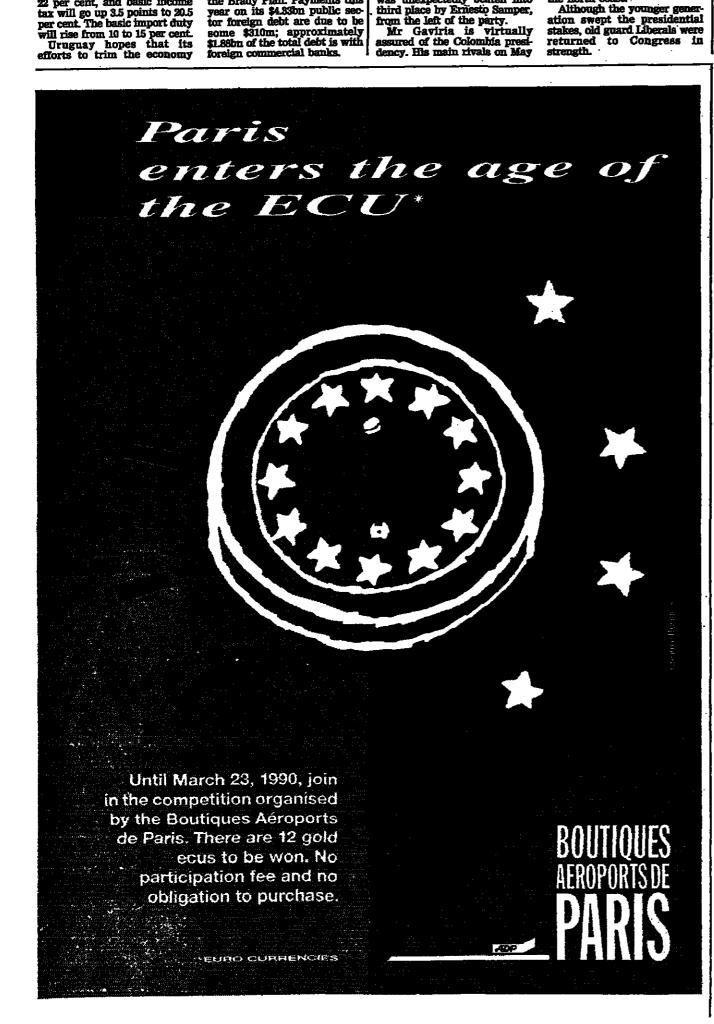
moment, Senator Bradley, like Senators Sam Nunn and Al Gore, can say they are concentrating on their re-election races this November.

Among the others, Governor Mario Cuomo of New York retains his Hamket-like ambiguity, and Congressman Richard Gephardt promised not to seek the White House in 1992 when he successfully ran for the House Majority leadership last summer.

The Reverend Jesse Jackson, for all his significance in the black community, he is a negative influence on the Democrats' presidential prospects.
The real reason for the silence is that most Democrats expect Mr Bush to win re-election. So why follow candidates Mondale and Dukakis to political oblivion when there is time

as there is for all potential Democrats except the 69-year-old Senator Lloyd Bensten – to

wait until 1996. But that is the March 1990 conventional wisdom; remember harely more than a year ago that Mr Bush was dismissed as a one-term president. A lot could change before the key political and financial decisions have to be taken in late 1991 and early 1992. Meanwhile, not the least of Mr Bush's achievements has been



AMERICAN NEWS

Costa Rica's trade unions come under fire Tim Coone plots the rise of employer controlled labour associations like Solidarismo

once Costa Rica's largest trade union organisation, today rents some gloomy, run-down offices in downtown San Jose, the capital, A "For Sale" notice hangs on the wall

Once the bane of banana company multinationals, frogal governments and private employers alike, the formerly communist-dominated CUT, along with six other trade union federations in Costa Rica, are strugging to stem a major decline in trade union membership.

nembership.
The reason is "Solidarismo." A movement started in the late 1940s by a former economy minister, Alberto Marten, it seeks to promote employer-con-trolled labour associations to

displace the trade unions.
Offering substantial financial benefits auch as credit, loans and workplace supermar-kets with goods at near-wholesale prices, the Associations have rapidly added members. It is only in the past 10 years though that "Solidarismo" has made its greatest leap ahead, under the impulse of finance from the banana companies, USAID funding and, most crucially, a law approved in 1984 by the Costa Rica Legislative

of companies to be used by the Solidarismo Associations to finance their benefit schemes. As a result the associations

possess substantial economic muscle. For example, the Association of railway employees, Assincofer, after eight years of existence now handles assets of \$1m, a monthly income in membership dues of \$10,000, and over \$40,000 monthly in turnoser of loans. Assincefor has 1,048 mem-

bers. Its administrator, Ms. Wilma Colindrez, says how-ever, that her organisation is poor in comparison to some private sector associations which receive additional employer backing.
With such financial leverage and a wide range of benefits on

offer to the workforce, the associations have been able to poach large numbers of members from the unions. We thought Solidarismo

we thought Solidarismo was a fantasy of the "patrones," according to Mr Eliecer Sanchez the deputy secretary general of the CUT. "We made a serious mistake by not recognising their appeal." He claimed that collective agreements were increasingly being ignored by employers as trade union strength has declined.

parison to trade union membership of around 140,000 according to Mr Sanchez, In many cases membership of an Association implies exclusion

The 1984 law explicitly for-

from a trade union.

A 1984 law explicitly forbids the new Associations interfering with or replacing trade union activity, but in practice the law has been abused by employers to remove

trade union militants

from the workplace.

bids the new Associations bids the new Associations interfering with or replacing trade union activity, but in practice the law has been abused by employers to remove trade union militants from the workplace, Mr. Sanchez and Ms Colindrez said.

Assenceder is a rare exception that that a trade union and

tion in that a trade union and Association exist side by side.
"We are not like the banana companies," Ms Colindrez said.
"There employees are obliged to be members of the associa-

Today in Costa Rica membership of Solidarismo associations exceeds 150,000 in comare management officials of the employing company.

"Victimisation of union lead-

ers is now almost a daily occurrence," Mr Sanchez said. As long as redundancy payments are made, employers have little to fear from legal

A further attraction of the 1984 Solidarismo law says Ms Colidrez is that an employee who is sacked for whatever cause is entitled to a redundancy payment if he or she is an association member. A trade union member only receives redundancy compensation on being laid off or on being sacked unjustifiably. Such payments can often

sucn payments can often amount to a year's earnings.
Blacklisting has further weakened the unions. Mr Rafael Bolanos, a sociologist who worked two years for the Standard Fruit Company in Costa Rica gathering data for his own research into company. his own research into company practice in labour relations, said "Blacklisting is wide-spread Not only for political or trade union activity, but also for health and attendance records. These lists are shared between companies."

Costa Rica has not ratified UN conventions drawn up

under the auspices of the Inter-national Labour Organisation (ILO) guaranteeing individuals the right to freedom of trade union organisation and affilia-tion in the workplace, although these rights are guaranteed under Costa Rica's Constitution. "The ILO therefore has had no authority to intervene

Rolanos said. Costa Rica's experience is now being copied elsewhere in Latin America. Trade unionists in the banana plantations in northern Honduras say that Solidarismo is making major inroads into their membership.

and stop the abuses carried out under the Solidarismo law," Mr

Mr Sanchez said that Associations are also forming in Gua-temala, the Dominican Repub-lic, Colombia and Venezuela. He said that at an international trade union conference held in Havana last month, Latin American trade union leaders from diverse political tendencies agreed to co-ordi-nate efforts to face the chal-lenge of "Solldarismo."

"We are going through very bad times," he said, adding that the union movement needs to be unified. As a first step he said the CUT has severed its links with the com-

Mexico City grants eight telephone franchises

By Richard Johns in Mexico City

GRANTING of eight cellular telephone franchises, involving a total investment of about 1350m and covering the whole of the country outside the fed-eral district has been announced by the Ministry of Communications and Trans-

Initial concession fees amounted to \$55m, it said. The Government will receive five to 10 per cent of the gross income of the companies. The successful groups emerging from no less than 106 bidders all have foreign

partners Most prominent among them is Bell Canada, which will be involved in two of the new franchises for regions apparing to be among the most attractive. Region 6, where its partners are Gabriel Alarcón and local business-men, covers Aguas Callentes, San Luis Potosí, Zacatetas, Guanajuato, Querétaro and part of the north of Jalisco.

Region 7, where it is associated with Grupo Mexicano Desarrollo and Indástrias Unidas, comprises Puebla, Vera Cruz, Tlaxcala, Oaxaca and

Guerrero.
Millicomi, the British com-Millicomi, the British com-pany which operates Racal's Vodaphone in the UK, with the leading mining and industrial group, Protexa, has obtained a foothold in the generally-pros-perous Region 4, including the state of Nuevo León and the leading business centre, Mon-terroy, as well as the state of leading business centre, Mon-terrey, as well as the state of Tamaulipas and the greater part of the state of Coahulla. Together with Bell South, Racal of the UK, in a group including Banamer, the hieincluding Banamex, the big-gest commercial bank and Grupo Hermes, has won a stake in Region 5, covering Jalisco, including Guadala-jara, Colima and the greater part of Michoacán.

McCaw Cellular Communications, the biggest company in the business, and Contel Cellular Inc, are in the group winning Region 2 covering the states of Sinalon and most of Sonora, on the northern border, in partnership with the steel company, TAMSA, and Industries Bachoco.

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Menem faces sharp attack from leading trade union

OPPOSITION TO Argentina's President Carlos Menem took a decisive turn at the weekend, with a leading trade unionist accusing him of "responding to people's hunger with easy iro-

Elected 10 months ago on a platform of economic expansion, and then strongly supported by Peronist trades unions, part of President. Menem's trades union power base has now openly declared itself to be his fiercest critic. President Menem said he will "not even read" an eco-

General Confederation of Labour (CGT) led by Mr Saul Ubaldini. Mr Ubaldini immediately issued a statement which said that the refusal "belittles the CGT's contribution to a solu-

tion of national problems."

nomic counter-proposal sub-mitted by that section of the

Under the previous Radical government, of Mr Raul Alfonsin, Mr Ubaldini led 13 general strikes in almost five years.

The conflict focuses on President Menen's plans to get to get the CCIPs are the count on the support of many

dent Menem's plans to cut to the bone the government's involvement in the economy. In the midst of hyper-infla-tion, the real purchasing power of salaries has collapsed, and this mouth an industrial reces-

sion is beginning to bite.
Industrialists estimate that as much as 14 per cent of the workforce may be indefinitely laid off this month. February's retail inflation of 61.6 per cent showed a drop of almost 19 per cent against Jan-

uary's figure. But the base line for March is already 100 per cent, and may surge to 200 per cent this before the end of the month. February wholesale prices jumped by 87 per cent, against

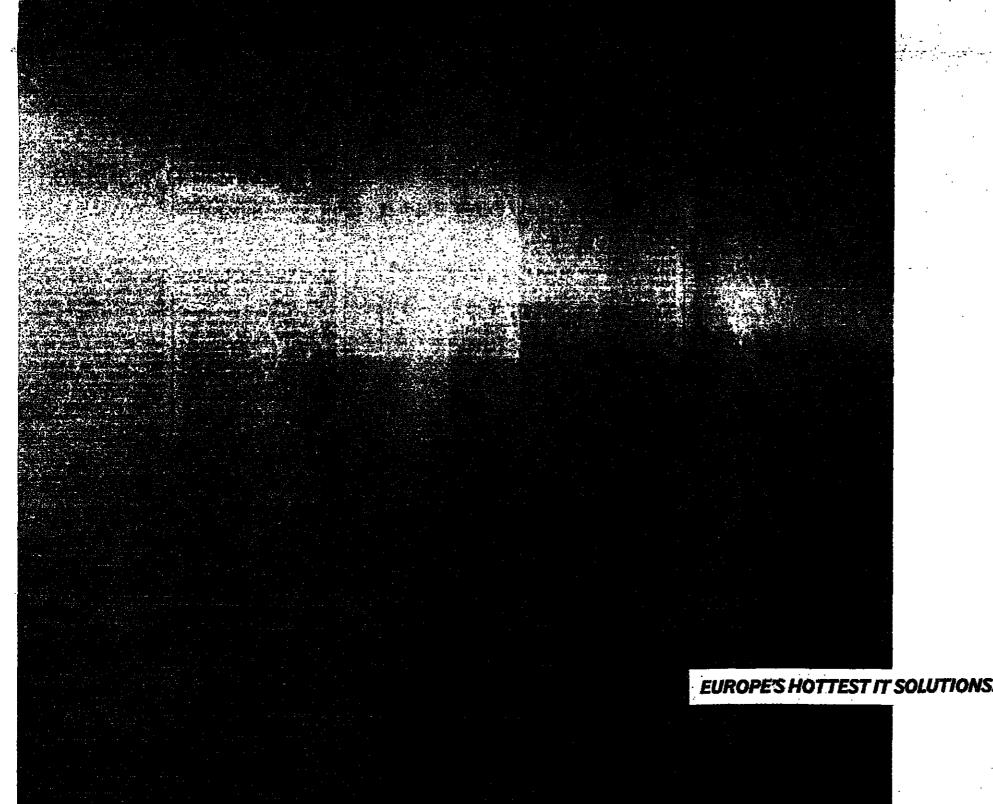
count on the support of many of the CGT's estimated 4m of the CAT's estimated 4m affiliated workers, one section of the divided CGT, led by Mr Guerino Andreoni, appears to still back President Menem.

However, Mr Ubaklini's com-However, Mr Ubakim's com-plaints are shared by a grow-ing number of Peronist politi-cians in Congress, who revealed at the weekend that they will present a Bill in Con-gress on May I, designed to repeal the global privatisation law passed soon after President Mesen took office in July 1989. Menem took office in July 1989.

The Bill is likely to be supported by the opposition Radical party; if passed it would upset a key element of the government's economic reforms.

President Carlos Monera





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UK NEWS

Beating the bombs with jobs and hope

Ralph Atkins spends a day with Northern Ireland's earnest Economy Minister

ARLY in the afternoon the Government Minister's car slowed as it passed through a busy mid-Ulster town. On one side of the main street an empty building stood with large chunks of the front wall missing.

"Has it been blown up?" the Minister asked his detective. He looked aghast at the idea of a local business being stifled either by bureaucracy or a bumb. "It has got to be solu-ble," he declared eagerly. Mr Richard Needham, North-

ern Ireland's earnest Economy Minister, was in an ebullient mood. A day patrolling his fief-dom had already included an announcement of 500 jobs in Londonderry, one of Europe's worst pockets of unemploy-

His mission, he says, is to overcome Northern Ireland's grim image of terrorist outrage and political instability, to boost confidence and to cajole local businessmen and foreign investors into energising the

economy.

The task is huge — some would say hopeless. Male unemployment in parts of Northern Ireland still tops 30 per cent, 60 per cent of its Gross Domestic Product is accounted for by the public

Deprivation has fed the divi-

ing suspicion and murderous hostility. Government ministers have to be protected by police escorts, their timetables and routes kept secret.

Mr Needham, a self-made ssman, is undeterred. He has a reputation as a wit who teases his staff with littlemercy, driving them to distrac-tion with his inability to leave meetings on time.

But there is a serious and businesslike side. "It is more than creating jobs. It is creating a mood... What you have to do is to show the facts of what Northern Ireland is now like. The shock when investors see how different reality is from the image is the biggest selling advantage." The difficulties of Northern

Ireland should not be exaggerated, he says. Repeatedly he tells audiences that the turnover of the province's private sector is only £3bn. "I'm run-ning a business which is two-thirds the size of Marks and

Economic prosperity will help move Northern Ireland towards a political and security solution, he says. "If everyone is in a job they are not going to be on the streets making petrol bombs. . . Jobs and opportunities will overcome guns and bombs.

Life for a Northern Ireland sions between Protestant and Minister switches between Single largest new American Catholic communities, breed- London, his constituency and investment for 10 years. . .

the province. Mr Needham began his three-day tour with an early morning flight with the Royal Air Porce to Aldergrove - Belfast's international

airport. His accompaniment of staff waited, car engines running, ready for a quick getaway. Ahead lay an hour's drive to Londonderry. As his car sped through the bleak Glenshane Pass that leads into the town, Mr Needham scribbled notes.

Londonderry – or Derry as the large nationalist commu-nity prefers to call it – marks the most westerly border of the modern British Empire. But, after 20 years of "The Trou-bles" in the province, Her Maj-esty's writ does not run unhindered. In December a Semtex bomb was discovered at the White Horse Inn. Mr Needham's destination today.
"As a Government Minister I

am, in the eyes of the IRA, a legitimate target. Clearly the more successful I am in bring-ing in inward investment, the more they would like to get rid.

The purpose of his trip was to unveil a £50m investment project providing 500 jobs in Londonderry by Fruit of the Loom, the US leisure-wear Under bright television lights, Mr Needham beamed:

Wonderful newsday... just the beginning of a long and

He was joined by Mr Bill. Farley, Fruit of the Loom chairman, and Mr John Hume, leader of the mainly-Roman Catholic Social Democratic and Labour Party and local MP. They domed Fruit of the Loom sweatshirts for the cameras and beat the drum for inward investment. Each company announcement has to greeted

The presentation is followed by a round of media interviews and a lunch for local dignitaxies before, at 1.30pm, his private secretary insists he must return to the road.

as a significant step forward.

Three-quarters of an hour later he embarrases the receptionist at a mid-Ulster industrial company who fails to recognise him. In the board room, Mr Needham talks of business plans, debt ratios and market shares. The company was seeking help from North-ern Ireland's Industrial Devel-opment Board which had sisted Fruit of the Loom.

Mr Needham is seeking the right mix of Thatcherite entrepreneurship and state subsidy for local businesses. In the past ive Governments thrown money at Morthern Ireland to overcome grievances and to stimulate - or perhaps

Mr Needham wants his

department to be "more careful, more selective in the way that it gives help." The exam-ple of what not to do is the De Lorean project, the Northern Ireland sports car venture which collapsed in 1982, leaving the Government nearly

£77m the poorer.

With an eye on the clock, the Minister leaves for Stormont, the Northern Ireland Office's dquarters in Belfast. He has meetings with Mr Peter Brooke, the Northern Ireland Secretary, and with trade unionists anxious about the forthcoming privatisation of the province's electricity ser-

Eventually he leaves for the official residences in the old Speaker's House in the ounds of the Stormont Parliament building. In his room
– no grander than at a modest hotel – he gossips with Mr John Cope, the Northern Ineland Minister of State.

The day is not over. Mr Needham has a formal dinner with the Technology Board for Northern Ireland. He wants to discuss the promotion of innovation and how to reverse emigration from the province of young potential entrepreneurs rated with its lack of

At 10.30pm he returns to his bedroom with a box of official day; another few dollars

British Rail passengers suffer daily degradation, says report

By.Roy Hodson

BRITISH RAIL last night responded to a heavily critical report on its services by the Central Transport Consultative Committee, the watchdog body

representing passengers.

Replying to charges that conditions would worsen for com-muters, "already forced to endure the daily degradation of travelling in grotesquely over-crowded trains," British Rall said cuts were being made to the south-east services because fewer travellers were using services in off-peak periods.
It blamed the downtum in

the economy, saying: "People are not travelling to London to shop so much as they did." BR is to publish a revised corporate plan later this year, which will take into account changes in economic circumstances since the 1989 corporate plan was published.

The committee says in its report that it welcomes the new investment now being made in the railways. However, it is concerned because "further severe cuts" in government grants are now planned, and doubts whether the cuts can be achieved without damaging service quality. The rail watchdog fears that,

because off-peak traffic has fallen so dramatically, fare increases in the south east will he even higher than the figure



British Rail: answering critical report

vailing inflation rate men-tioned in the 1989 plan. Passengers will still have to cope with overcrowding beyond 1992-93, says the report. Because of the region's cash crisis, "things are

now going to get even worse." The report forecasts that south east passengers will face more overcrowding, as well as stations deprived of even basic facilities and current train running information. That would create "playgrounds for van-dals."

The committee says that train cancellations on InterCity routes are now running well above target. It adds: "Inter-City passengers face higher fares while some basic aspects of the service quality remain

nsatisfactory." The committee concludes: "British Rail is in trouble." Promised improvements have been far too slow in coming, and now some vital investment schemes to bring about those improvements are indefinitely

UK, France give Glaxo go-ahead for

cancer drug

By Paul Abrahams GLAXO, Britain's largest drug company, has received permission from authorities in the UK and France to market a new drug which will treat a condition affecting 90 per cent of cancer patients undergoing

apy.

The drug, called Zofran, prevents nausea in cancer patients. Analysts believe that about 2m people world-wide could eventually use the drug

chemotherapy and radiother-

each year. Analysis believe the drug's market is understated because existing products are no longer covered by patents, are not particularly effective, and often have severe side effects preventing further treatment.

Barclays de Zoete Wedd, the stockbrokers, believe that Zof-ran alone could generate £460m (\$730m) worth of sales by 1995 in a market worth \$2.5bm to Sibn a year.

Analysts argue that the Zofran announcement is significant because it is the first of new generation of drugs to

result from Glaxo's substantial investment in research and development during the 1980s. The company has nine drugs in full-scale development, and research and development costs will fall as a proportion

of turnover. "Glazo is so large now that the announcement of a single product, no matter how signifi-cant in the world of pharmacant in the world of pharma-centicals, is not that important for the company," says Mr Steve Plag, a healthcare ana-lyst at BZW. "However, this announcement demonstrates the dominance that Glavo has

in this market." Glaxo says that the technol-ogy behind Zofran could have applications in the treatment of anxiety, schizophrenia, and drug addiction. The company is expected to announce later this year that it has applied for a product licence for a drug called sumatriptan to treat

Glaxo's shares rose yester-day 12p to 723p.

The Indian pub arrives in the heart of England

By Richard Tomkins, Midlands Correspondent

INDIAN restaurants and take aways are familiar sights in Britain, but now the Indian pub has arrived in the English

In one pub in the city of Coventry the usual fare of pies or acampi and chips is being ousted by a new type of bar food which local people have named "curry in the basket." This is not as messy as it

sounds - the curry comes on conventional plates - but the

phrase neatly expresses the concept of Indian food served with pints of beer in an otherwise conventional pub. Mr Preminder Bains, 37, an engaging Kenyan-born Sikh who has been running pubs for the last 14 years, is the man behind the idea.

In 1985 he and his Indianborn wife, Jatinder, took over the tenancy of the William IV, a spacious, old, Mitchells & Butier's pub in Coventry, and added home-made chicken

curry to the menu. "Pretty soon we noticed everybody was ordering the chicken curry, so we started introducing one or two more Indian dishes and it just took off from th

The pub now offers a menu of almost exclusively Indian food that includes special dishes created by Mr and Mrs Bains and the more familiar restaurant favourites. The food has earned the couple several The pub, which has been refurbished by M & B, is partic-

ularly popular with business and professional people and is starting to attract customers from well beyond Coventry. from well beyond Coventry.

The concept is also encouraging imitators locally. However, Mr Bains says he has a secret weapon against competitors—he claims to have found a method of cooking that leaves no smell of curry on the breath.

Macayarhila there is always

Meanwhile there is always the inevitable ploughman's lunch on the menu.

NORTHERN IRELAND

Accusations put strain on joint Unionist pact

By Our Belfast Correspondent

THE JOINT Unionist pact against the Anglo-Irish Agreement appeared to be under strain last right after a senior member of the Rev Ian Paisley's Democratic Unionist Party accused the Ulster Unionist Party of betraying the Northern Ireland electorate.

Mr Sammy Wilson, DIPP Mr Sammy Wilson, DUP press officer and a former Lord

Mayor of Belfast, said there was collusion "at the highest level" of the Ulster Unionist Party to break every promise made to the DUP and the elecin a hard-hitting statement.

Mr Wilson said his party would no longer give cover to the Ulster Unionists in its betrayal of the Northern Ireland electorate" nor act as a crutch for "this political crip-

He said decisions by Ulster Unionist councillors to renew contacts with British Government Ministers and the decision of Mr Ken Maginnis, the Uniter Unionist MP for Fermanach South managh South, to meet Mr Charles Haughey, the Republic of Ireland's Prime Minister, contradicted election pledges.

Mr Maginnis insists he will not be negotiating with Mr Haughey but simply putting forward the Unionist case.

Mr Wilson also criticised Mr James Molyneaux, the Ulster Unionist leader, claiming he had laid down new terms which restricted progress on devolution. "It seems the party is more interested in avoiding internal splits than getting a replacement of the Anglo-Irish Agreement," said Mr Wilson.

"It would appear that some Ulster Unionists can more easily live with the Agreement ily live with the Agreement than face the internal party problems caused by going for devolution.

"The pretence of unity should not be maintained when the Ulster Unionist Party has broken solidarity with the people of Northern Ireland on every front," he said.

Mr Wilson's statement has thrown a question mark over the united front shown by Mr Paisley and Mr Molyneaux on the Agreement although it was unclear if the DUP leader shared his colleague's remarks. Mr Paisley and Mr Molyneaux



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UK NEWS

Uncertainty over leadership fuels fears of financial market reaction

Government rallies to Thatcher

By Philip Stephens, Political Editor

THE Government yesterday redoubled its efforts to quash rumours about a challenge to Mrs Margaret Thatcher's leadership amid concern that the speculation was unsettling financial markets ahead of next Tuesday's Budget. Mr Kenneth Baker, the Con-

servative party chairman, led a chorus of statements from senior figures in the party insisting that the Prime Minister would lead the Government into the next election.

The rumours - for which no firm evidence has emerged at Westminister - were dismissed again by Downing Street as "media invention".

Senior ministers, however, said that they had become sufficiently threatening to confidence on financial markets to merit a firm reaction.

The fall in sterling's value over the past few days, com-bined with yesterday's figures showing a surge in retail sales, have reinforced expectations among the Government's sup-porters that Mr John Major, the Chancellor of the Exchequer, will be forced to unveil the toughest Budget seen since

That in turn has deepend fears that the Budget could be followed two days later by a spectacular defeat for the Gov-ernment in the Mid-Staffordshire by-election, in the English midlands, and by heavy losses in the May elections for seats in local govern-

Although it is defending what should be an unshake ble majority of 14,600 in Mid-Staffordshire, ministers are now openly conceding that the unpopularity of the new local poll tax and of high mortgage rates could deliver the seat to the opposition Labour Party.

There is a suspicion that opponents of the Prime Minister within the Conservative Party are attempting to create a climate in which she could face a challenge if the Government's fortunes in the opinion polls do not improve later this

Mr Michael Heseltine, the former Defence Minister, continued to dismiss, however, suggestions that he was pre-paring to oppose Mrs Thatcher. There have been signs of a growing "bandwagon" of sup-port among Members of Parlia-

ment for Mr Heseltine, but he has gone out of his way to dis-tance himself from the speculation about plots. Tomorrow he will seek to

underline his loyalty by cam-paigning for Mr Charles Prior, the Conservative candidate in Mid-Staffordshire. Mr Baker, who discussed the spate of speculation at a meet-ing yesterday with Mrs ed a series of recent opinion polls suggesting that up to a quarter of Conser-vative MPs would like to see

Mrs Thatcher replaced. He told BBC Radio that:

"The party wants Margaret Thatcher to continue as their leader. She has won three elections. She is a very successful politician and a world figure. She will lead us to victory in the next election."

That view was being echoed in private by Mr Timothy Renton, the Government chief Whip, in charge of party discipline at Westminster, who was said to be warning Conservative MPs of the damage caused by such timeure by such rumours.

Other party managers warned that a contest would split irrevocably the Conservative Party and wreck its chances at the general election which is due by mid-1992.

Lord Whitelaw, the former Deputy Prime Minister, joined those making public state-ments dismissing the threat of a leadership election. He said it was in the best interests of both the Government and the country that Mrs Thatcher con-tinued to lead the party.

Anti-inflation strategy questioned as retail sales rise by 2.4%

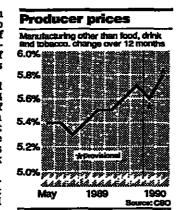
UK economy fails to respond to treatment

SIGNS that the British economy is unresponsive to the Government's policy of high interest rates came yesterday with an official report of a surge in retail sales, writes Rachel Johnson.

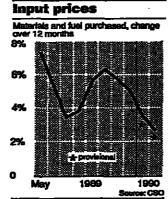
The Central Statistical Office's announcement of a 2.4 per cent rise in the volume of retail sales in February was a shock for the City, as it appeared to undermine the credibility of the Chancellor's anti-inflation strategy a week

before the Budget. The markets had been hoping for a marginal 0.2 per cent rise as evidence of subdued

"It is true that the economy is not slowing as rapidly as we expected," the Treasury said.
The unwelcome resilience of high street spending prompted speculation that the Chancellor would be forced to raise taxes n next_Tuesday's Budget. Mr Roger Bootle, economist at Greenwell Montagu, said it was now obvious that a further rate rise would not work - leaving a tight Budget as the Chancel-



lor's last remaining option Although analysts said that the Government's current political position was too frag-ile to bear a rise in interest rates above 15 per cent, the key three-month interbank rate ended at around 157 154 per cent, up i from Friday's close. Sterling however, registered only small losses, as it had been oversold at the end of last week. It closed at 86.3 on the



Bank of England's trade-weighted index, after having fallen more than a point to close at 86.6 on Friday. The pound has come under

severe selling pressure during the current uncertainty about the position of Mrs Tha the Prime Minister, mainly as a result of mounting protest against the community charge. Market sentiment has been further weakened by a run of

Last week it was revealed that consumer borrowings are at record levels, while growth in the Government's chosen

money supply series, MO, has been expending faster than the Treasury would like.

The 1.3 per cent retail sales growth in the three months to February, however, was a bet-ter guide to the underlying trend and showed an improve consumer response to tight monetary policy, the Treasury

Ms Margaret Beckett, shadow chief secretary to the Treasury, said there was "yet more evidence that the Government's one-club policy of high interest rates whilst hurt-ing, is certainly not working." Figures released yesterday showed that underlying inflation was rising. Producers' output prices increased 0.4 per cent to 5.4 per cent in February. The provisionally-adjusted index of retail sales stood at 125.0 (1985=100) in February after an adjusted 122.1 in Janu-

THE GUINNESS TRIAL

Court told Saunders had planned to take company out of Britain to Irish Republic

LORD IVEAGH, president of Guinness, claimed yesterday that following the appointment of Department of Trade and Industry inspectors to investigate the company in 1986, Mr Ernest Saunders, the chairman and chief executive, had wanted to move Guinness out of Britain to the Republic of

Civing evidence at the begin-ning of the fifth week of the Guinness trial, Lord Iveagh, who was the company's chairman between 1962 and 1986, also alleged that Mr Saunders had campaigned to depose him as chairman and had kept him in the dark about the progress of Guinness's bid for Distillers

Lord Iveagh agreed that during the time Mr Saunders was at the company Guinness's share price had risen from 50p to 53 and that the value of Lord Iveagh's personal share-holding, and those of other members of the Guinness famlly, had increased sixfold.

The Guinness president is giving evidence at the trial at Southwark Crown Court of Mr Saunders, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Parnes, a City of London stockbroker, and Sir Jack Lyons, the millionaire The four have denied

charges arising from an alleg-edly unlawful share support operation mounted by Guinness in its battle with Argyll to lake over Distillers.

Questioned by Mr John Chadwick, QC, for the prosecu-tion, Lord Iveagh said that in



Lord Iveagh: evidence given at the Guinness trial

January 1987 Mr Saunders had telephoned asking if he could come and stay with Lord Iveagh in Ireland.

"He said, I would like to

take the company out of the British jurisdiction and put it in the Irish jurisdiction,' and 'please have lawyers present.'

"I suggested to him that was indicrous," Lord Iveagh added. He said the telephone con-versation had taken place a few days after Mr Olivier Roux, then Guinness's director finance, had told the Guinness board his version of certain events during the takeover.

Lord Iveagh said that I Saunders had come to him Ireland saying "he wished tell me all." In the event, Lor Iveagh said, "he told me not

Cross-examined by Mr Rick ard Ferguson, QC, for Mr Saur ders, Lord Iveagh agreed that he had never complained a board meetings about no being kept fully informed. H. had, he said, regarded it as personal matter between him self and Mr Saunders and had not wanted it to get in the way of the good job Mr Saunders

Mr Ferguson: "So long as things were going well you Lord Iveagh: "I did not wish to rock the boat while things were going well."

Mr Ferguson: "But once there was a whiff of scandal, once Mr Saunders' name was put forward as the person responsible, you changed your attitude?"

Lord Iveagh disagreed.
He agreed that after Mr
Saunders had stood down as
chairman and chief executive
he had said on television that he stood beside Mr Saunders as a friend and colleague. He also agreed that he had not subsequently communicated with Mr Saunders.

This was a man who had made a lot of money for the company," Mr Ferguson said. 4 "He had done well for the company," Lord Iveagh agreed. "And for you?" "And for me," agreed Lord

The trial continues today.

Scotland signals end to ambulance dispute

By Diane Summers, Labour Staff

AMBULANCE workers are expected to show a strong vote in favour of accepting a com-plex pay deal when results of a national ballot are announced this afternoon A return to nor-mal working is likely by the

end of the week.

This follows more than six months of disruption during which the army and police have answered emergency calls in many parts of the country. their pay to be linked to emer-

recommend that investors do not expose

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to the European Warrant Fund.

gency services such as the fire came yesterday from Scotland where Transport and General Workers' Union members service but this demand was finally dropped.

Pay increases will cost 13.3 voted by a four to one majority

per cent over two years, according to National Health Mr Bill Campbell, T&G Scot-Service Managers. However, union leaders emphasise that pay for qualified ambulance staff would rise by more than 22 per cent between April last tish organiser, was surprised by the size of the majority. "I would have thought it would be much closer than it actually was," he said. year and October this year.

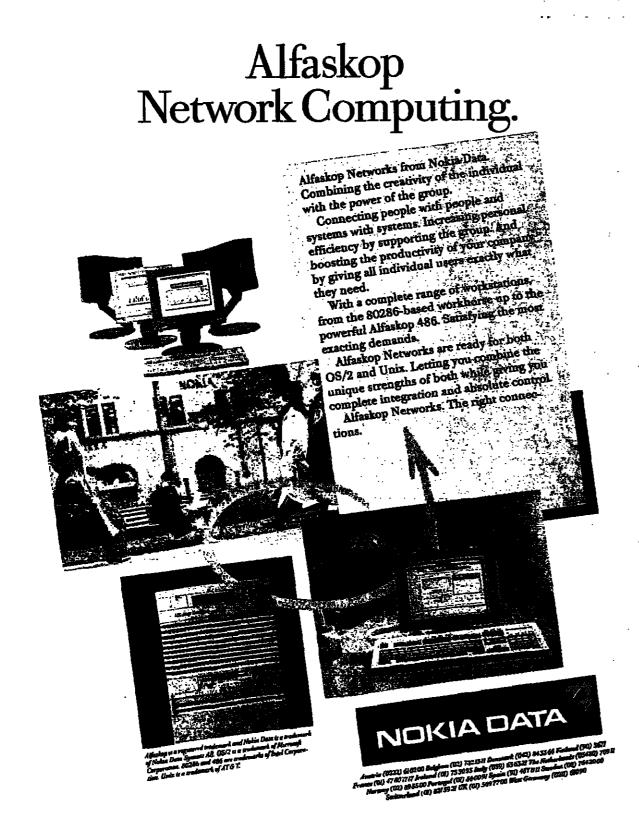
Ambulance crew leaders in Liverpool and London, where some stations have been on all-out strike, were predicting a The first signs of strong acceptance by 22,500 ambulance workers for the deal

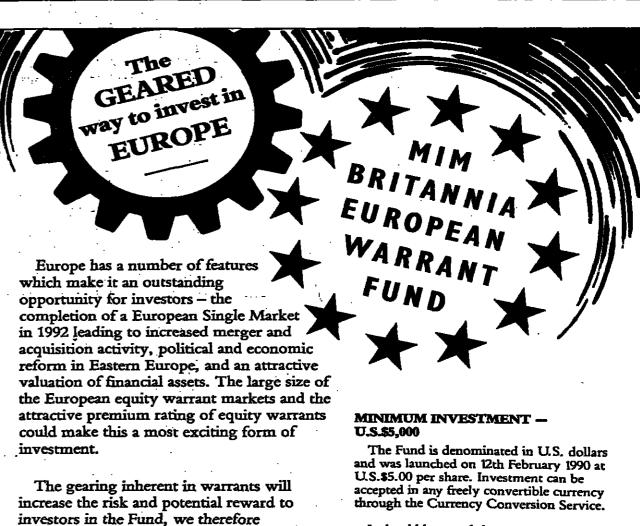
narrow national majority in favour of the deal.

The breakaway Association of Professional Ambulance Personnel representing about 3,500 ambulance workers, announced that its own ballot showed acceptance by 85 per cent of crews and 92 per cent of officers. The non-Ttrades Uunion Congress affiliated body faced mass resignations from the ranks last year when its executive recommended

acceptance of a 9 per cent offer.

5





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FT LAW REPORTS

Revised guide smooths Commercial Court procedures

STATEMENT Commercial Court: Queen's Bench Division: Mr Justice Hobbouse: March 9 1990

ALL COMMERCIAL Court practitioners should thorughly familiarise themselves with the revised Commercial Court guide which comes into effect on March 19 1990 and, as directed by the Lord Chief Justice, should follow its procedures as from that date, sub-ject to the Supreme Court Rules and individual orders.

MR JUSTICE Hobbouse, Judge in charge of the Commercial Court, so stated with regard to the new edition of the Guide to Commercial Court Practice which was the subject of a Practice Direction issued by the Lord Chief Justice on

March 5.
The Lord Chief Justice directed that the Commercial Court practice as set out in the revised edition of the guide should now be followed, subject to the Rules of the Supreme Court and any orders that may be made in individual

The Practice Direction is set out on page 36 of the revised guide which, for a fee of £2, can be obtained from the Fees and Forms Room, room 278, at the Royal Courts of Justice. interleaved with the guide are "user friendly" forms - an information sheet for summons

for directions and a pre-trial Queries should be addressed to Mr David Bird or Mrs Mary Smith at the Commercial Court Listing Office, room 61.

HIS LORDSHIP said that the Commercial Court existed to provide an expert and efficient means of dispute resolution for those employed in commerce, particularly international commercial activities typical of the

City of London. Commercial activity had to be underpinned by a system of law and by institutions which enabled disputes to be resolved and rights to be ascertained

The legal services available in the UK and particularly in the City represented a body of expertise which had helped to make London a dominant forum of choice for arbitration and litigation.
The Commercial Court

enabled those services, legal, non-legal and arbitration, to be supported by a Court which was familiar with the subject matter of the relevant transactions and activities, could call

on a developed system of commercial law and provide procedures especially suited to the needs of commercial people. Those whose cases came before the Commercial Court included a large number of foreign parties who came to Lon-don for legal and other ser-vices – insurance, banking, commodity contracts, ship

chartering and management, arbitration, etc.

Figures as high as 30 per cent were often quoted for the number of times a foreign name appeared in the formal title of an action.

for directions and its fulfilment of the requirements of RSC Order 25.

The new edition paid particular regard to this.

The information sheet arbitration of the requirements of RSC order 25.

While those figures demon-strated confidence and respect overseas for the Commercial Court and for London legal and arbitration services, they also indicated the scale of export of the City's commercial services, and the Court's importance as an adjunct to those services. The Guide to Commercial Court Practice was concerned

with the Court's procedures. The first edition, published in 1986, proved its worth in isting practitioners to make the most effective use of those The new edition took that

objective a step further bearing in mind two important consid-First, the range of cases coming before the Court was highly diverse and the proce-dures must be flexible and

adaptable so that each case could follow the procedure

most suitable for it.
Secondly, any procedure
must be capable of justification
in the interests of justice and saving of costs.

Every step in litigation involved cost, often high cost. Such cost must be effective and justified having regard to the litigation as a whole. Both those considerations were relevant to the summons

should provide practitioners and the Court with a check-list for preparation of the action for trial (or earlier resolution) and, if used in conjunction with standard directions, should assist in obtaining an efficient and effective hearing with minimum cost and delay.

The Court's adaptability, an the experience and expertise of practitioners, enabled a large proportion of cases to be resolved without the need for trial or full trial.

Many disputes arose because the parties or their advisers did not at the outset have sufficient factual and evidential information to enable them to

The Court's procedures enabled them to obtain that information well in advance of trial date, particularly by exchange of witness state-

increasingly the proportion of parties who needed to take up the allotted trial date had been dropping and the length of trials had been greatly reduced.

In the last five months, more than half the trials had not lasted for more than two days and more than four-fifths had taken no more than four days. The saving in costs to par-ties was significant and the

Court was able to offer trial dates that broadly corresponded to the time required to prepare for trial. On the whole, longer trials

required a longer lead time and shorter trials less time. In either case, the Court could now broadly meet parties' expectations regarding the time that their case should be brought to a conclusion.

Delays were not necessary.

When a particularly speedy decision was required and appropriate the Court could The situation represented a marked change from the position in recent years when misatisfactory delays had to be

accepted. That was no longer

As had been stated on a number of occasions and was repeated in the preface to the guide, the Commercial Court

ested to receive the views of any user of the Court regarding the service provided.

The forms appended to the guide might be revised from time to time in the light of

experience of their use. It was confidently expected that the new edition of the guide would be as successful as

It was incumbent on all prac-titioners before the Court to thoroughly familiarise them-selves with what was said in the new guide and, as directed by the Lord Chief Justice's Practice Direction, to follow the procedures there set out subject to the Rules of Court and any orders that might be made in individual cases.

Rachel Davies

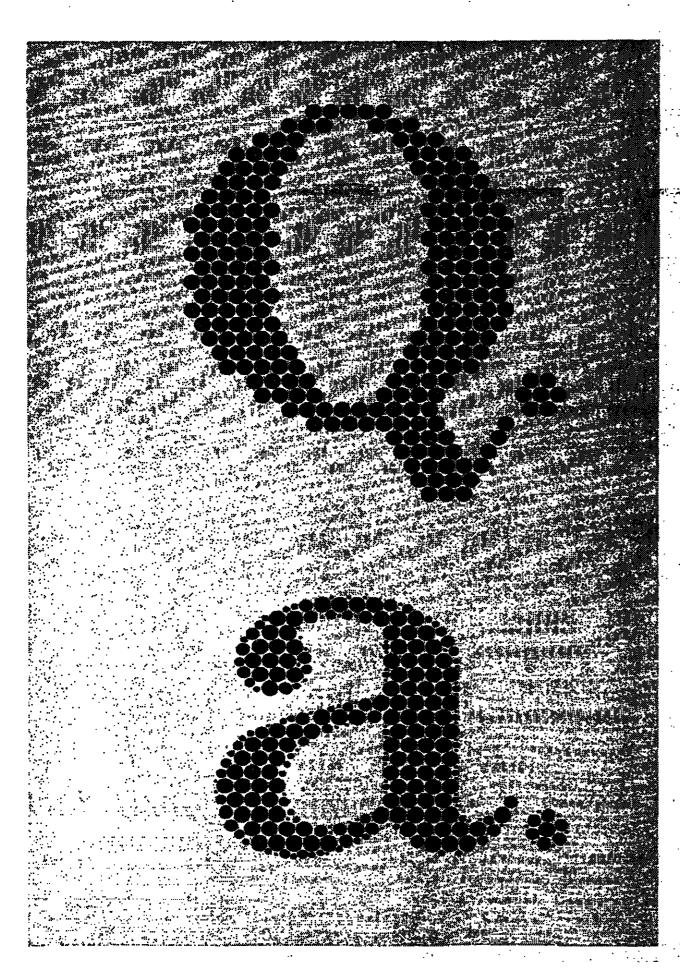
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FINANCIAL TIMES

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FINANCIAL TIMES CONFERENCES

THE SEVENTH EUROPEAN PETROLEUM AND GAS 21 & 22 May 1990 - Amsterdam

H E Issam Al-Chalabi, the Iraqi Minister of Oil, will deliver the keynote address on the development of Middle East oil production at this topical two-day conference and Dr Subroto, Secretary General of OPEC, will speak on OPEC pricing policy.

Other authoritative speakers will assess the impact on the European petroleum and gas industries of the major political and economic changes currently under way in Eastern Europe and will examine the growth in demand for natural gas in Europe; the effect of increased oil and gas consumption on the environment and the costs of environmental protection.

The conference is timed to coincide with Petrotech 90 which will be held at the RAI International Exhibition Centre.

EUROPEAN TRANSPORT IN THE 90s 21 & 22 May - London

The Financial Times second transport conference will focus on the problems and challenges facing the industry in Europe in the 90s and debate the financing and planning of transport infrastructure to meet future growth traffic demands. The opening address will be given by the Rt Hon Cecil Parkinson, MP, Secretary of State for Transport and the list of distinguished speakers will include Eduardo Pena, of distinguished speakers will include Eduardo Pena, Director-General for Transport at the European Commission; Andre Benard, Co-Chairman of Eurotunnel, Bernard Lathiere, Chairman, Aeroports de Paris; Brian Unwin CB, Chairman, HM Customs & Excise; John Fletcher, Managing Director - Corporate Development, Trafalgar House and Dirk Goedhart, Managing Director - Corporate Forwarding, Philips International.

MANUFACTURING STRATEGIES IN THE 90s 23 & 24 May - Birmingham

This high-level forum, to be arranged in association with KPMG Peat Marwick McLintock, will look at the growing pressures on manufacturers to introduce changes to compete in increasingly competitive world markets. The need for flexibility to speed the introduction of new and more customised products will be reviewed, as well as the reshaping of the industrial structure and the prospect that relations with suppliers will become deeper and more

Speakers include: Sir Robin Nicholson, Executive Director, Pilkington plc, Dr Gerald Avison, Managing Director, The Technology Partnership Limited; Professor Terry Hill, Professor of Operations Management, London Business School; Peter Wickens, Personnel and Information Systems Director, Nissan Motor Manufacturing; Alex Wilson, UK Manufacturing Operations Director, IBM UK Ltd.; Sue Lyons, Director of Manufacturing Engineering, Rolls-Royce plc, Dr Peter Laurence, Director of Logistics, GTE Sylvania SA and Norman Price, Group Operations Director, Triplex Lloyd plc.

All enquiries should be addressed to: Financial Times Conference Organisation 126 Jermyn Street, London SWIY 4UJ Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125



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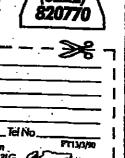
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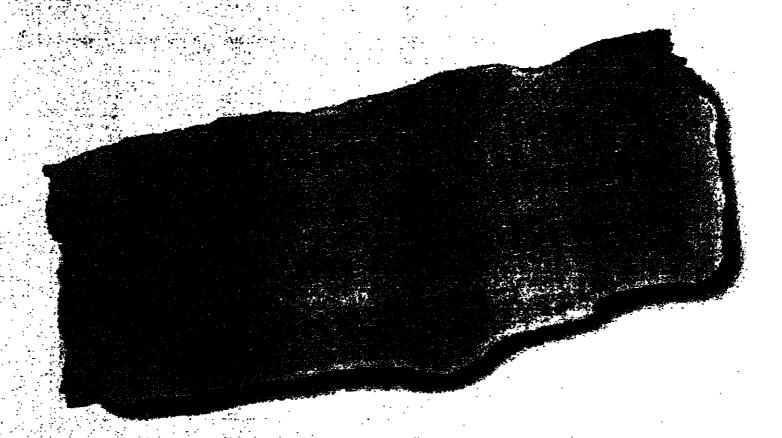
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Paint before politics

William Packer on a partial view of Pissarro

In art history, as in any academic study, there are no absolutes but one, and that is that there are no absolutes. All received wisdom, all presupposition, is open to question and revision, and we live in revisionist times. But Impressionism? Is nothing safe? The truth is that that particular sobriquet was born of critical derision, survived by convenience and flourished in an easy familiarity and popularity that for far too long forestalled any serious re-examination. And as so often with such things, all that was needed was a sceptical puff or two for the whole critical image to fade away.

cal image to fade away.

While Impressionism may still linger teasingly in the collective mind's eye, its supposed constituent artists, taken as individuels been been cetting. individuals have been getting the critical treatment. The latest to receive it is Camille Pissarro, the archetypal impressionist or so one might have thought, who is now the sub-ject of an intriguing study by Richard Thomson, one of the leading younger scholars in the field. Small though it is, the touring exhibition Thomson has organised for the South Bank Centre, now at the Birmingham City Art Gallery (until April 22, then on to the Burrell Collection, Glasgow: ponsored by The Royal Bank of Scotland), is the first major study of Pissarro since the Arts Council's own full retrospective at the Hayward in 1980. But this show offers no com-

"Impressionism, Landscape and Rural Labour," it is unashamedly partial in the view it takes, and oddly para-doxical in its effect. For Thom-con takes his one from Picson takes his cue from Pissarro's writings and known anarcho-socialist ideals, and in taking an essential literal view of the work, in terms of image and subject matter, he presents a technical variety that is altogether unexpected. There are examples enough, of familiar Pissarro, closely worked with a risarro, closely worked with a dense accumulation of rather small, dry strokes of pigment to achieve the characteristic effects of atmosphere and light. But here too is the broader handling of the young artist of matic tonality, the blacks and greens of Courbet, Manet and Daubigny. And here too is the symbolist of the 1880s and '90s. combining overt and mannered pointillism with a simplified, no less mannered imagery of the peasant ideal and the dignity of labour. It is unfortunate only that the idealised figura-

Thomson's thesis is that Pissarro was ever torn between the observed and the ideal, between the reality of a coun-tryside in process of industrial spoliation and suburban encroachment, and the rural idyll of his imagination. It follows from this that what we might so readily take as the observed reality of Pissarro's vision must never be taken

tive compositions, which Pissarro evidently took very seri-

ously, are also the weakest, for he was never a master of the

to some extent as wish-fulfill-ment. What, we must always ask ourselves, was the true state of the countryside at the time of the particular work, what the economic condition of the peasantry, what the inter-dependence between the rural and urban economies.

This is the sociological school of art-history, and it has to be admitted that it has its place. All artists are creatures by contemporary mores, fashions, politics and art. Thomson is very good on the historical and social context, fascinated especially by the Parisian sprawl into the suburbs and the towns along the Oise and Seine to the north and west, so familiar to us still in the sunlit canvasses of Monet and Renoir, Sisley and Pissarro. The only question is how far should be go, for the context is never the whole story, and no work of art ever merely a social or political tract upon its material source. As he painted the kitchen gardens at l'Her-mitage in the hazy morning sun, Pissarro may well have reflected upon the destination of the vegetables before him in the markets of Paris, and pon-dered for a moment or two their ultimate bourgeois fate and the social exploitation that contrived it. But while such considerations may be interesting and even salutary, of them-selves they hardly make the work as such a true work of art. Only the artist's inalien-able touch, experience, sensi-bility, intuition, imagination,



Pissarro's 'The Seine at Port-Marly,' 1872: Richard Thomson's South Bank Centre exhibition is currently on tour at the Birmingham City Art Gallery

thrown all together in critical but unpredictable combination, could do that. As he worked, Pissarro would have been thinking only of what was and felt it, and getting it right and true in his response. Painting is about painting, first and last, or it is about nothing.

While in Birmingham, two other galleries are usually worth a visit. The Ikon (John Bright Street, behind the sta-tion) was between shows last week, so I can say no more of its collaboration with Manchester's Cornerhouse, "Transconti-nental," a show of nine artists from Latin America, other than that it runs from March 24 to May 5. A short walk beyond the City Art Gallery into the reviv-ing Jewellery Quarter, at

Newhall Court, 57 George Street B3, is Midlands Contemporary Art which Clare Stracey opened late last year as Bir-mingham's very first private gallery dealing in contemporary art - not before time for our Second City. Mrs Stracey plans to hold four or five shows a year, working other-

wise by appointment (021 233 9818). The current offering (until March 30) is a doubleheader, of drawings and etchings of Britain's megalithic monuments and Black Country landscapes by David Gunning. and photographs by Gery Kirk-ham of factories and foundries in the Black Country. The shows consciously complement complement each other, with Gunning's large and freely handled drawings, which he sees as complete and final statements, especially impres-

squeezing it until every drop of meaning has been entricated.

Weekend song

recitals in London

The Yugoslav mezzo Marjana Lipovsek has been heard here once or twice in the concert To call this style of singing unidiomatic would be an understatement. If you had hall, and in the Royal Opera's current Elektra her Ciytemnestra is much praised, but natil Saturday she had not given a song-recital in been brought up on a desert island without these songs among your chosen discs, it is millibely that you would end London, it was worth waiting for, in fact it was an mqualified trkmph. Her hapressive CD of last year (Lieder by Mahler, Schreker up with a pot-pourri of interpretations as personal as these. No singer raised in the German tradition would Strauss and Wolf: Orfeo C 178 91A) hadn't prepared us for ever countenance a manner of singing Brahms and Strauss the full giory of the live voice nor her unshakeable musical of singing Brahms and Strauss
that allowed the voice to sail
happily away leaving whole
sentences unspoken, as Miss
Ewing did here. in Debussy's
Baudelaire settings the French
language fared better, though
even there the singer indulged the literature on the platform at the Wigmore Hell. The Lipowsek timbre represents a kind of mezzo sal: rich, burnished and penetrating, voluminous and flowing, at once deeply sexy and maternal. Other mezzos any amount of sugge emphasis quite at variance with the next and deferential and maternal. Other mexics can fake it in certain songs, but Miss Lipovsek's vocal art — and art it certainly is, not just genetic luck with native woodnotes — glows securely over a comprehensive range, down smeethly to ripe chest-tones from a communities for, with a playing of her accompanist, Randall Behr. The problem is that Maria Ewing works twice as hard at interpreting the song repertoire as is necessary and

the more effort she puts in. the less the songs respond. That, unfortunately, is the musical law of diminishing

Richard Fairman

Joan Rodgers became on Sunday the latest in the line of notable racitalists to appear at the Recital Room of the newly refurtished and revitalised Blackbeath Concert Halls. The place is initiate, with excellent acoustics; all evening Miss Rodgers's light-lyric soptano sounded ravishingly beautiful there. She is a young singer who is maturing in the way one dreams every artist will -honestly, and at her own pace. In the early 1980s a Wignore Hall recital showed her to be more than promising, less than fully inished; now, without any loss of peach bloom on the tone, the singing has gained polish, authority, and that special distinction that informs the work of a barn. informs the work of a both cong-recitalist.

Miss Rodgers is bleesed with the looks of a Dresden shapherdess, or an English rose, according to taste, and the voice to go with them. She could get away with all the chann-tricks in the world, if she wanted to. But plainly she doesn't want to — one sensed doesn't want to — one sensed a vein of intellectual sophistication and toughness running through her interpretations of Chelkovsky (who provided most of Sunday's choice of sungs), Debussy, and List that removed all denses of record

This must be at least partly because she is a singer who takes delight in words - not just Russian words (of which we know her to be a student and translator), but French and German as well. In this respect the Liszt songs, with Roger Vignoles a plane partner of perfectly attorned sen were perhaps the recital's most striking successes. "Kling leise mein Lied," with each of its octave leans exquisitely shaped, seldom carries such deep, unaffected grace. There were endless beauties of dmilar kind in the Chaikovsky groups; only Debussy's more "interior" modes (in the chosen Verlaine songs) leave areas still to be completely explored. Soprano and plantst give a Wigmore recital next month with a similar programme:

Max Loppert

The dancer/choreographer of Sue MacLennan has a characteristic twitchiness to her. It's as if she'd drunk six Even in slow and flowing movements, this nervous staccate quality hangs around her; and she gives it to her codencers. Occasionally in the past it has given her an interesting sort of impetus. More often, though, it has looked merely like fidgetiness. As in her new work, Edge. MacLennan occupies an odd

position in British new dance. For at least 10 years, she's been so obviously more competent, as a performer and choreographer, than many of the other prominent figures of our new-dance scene. She uses fast as well as alow, and that's rare in this field. She uses lots of jumps, and that's rarer. But who is she? Does she

have a style? In Rdoe. she seems to be trying on different idioms, more than half-a-dozen of them, like items from all the fashion shows. I saw MacLennan and Co. modelling archaic 2-D bas-relief profiles (with torsos squared), stretched legwork topped by curving torsos (as in Martha Graham or Merce Cunningham), through-the-body rippling current (as in Trisha Brown), absurdist mime (one dancer cracked an imaginary egg on another's head), and many other details, but . . .

But no serious connectedness to it, and no serious fine care for quality of motion. The movements were linked as phrases, the shape of those phrases didn't feel rewarding at the time, nor do they in memory. The tone was thin and dry, even in jumps and mime. The three co-dancers, all

unalike seemed to have been selected for mere efficiency; the choreography seldom appeared to be about them, though some of the Trisha Brown material proved becoming on Andrea Buckley. It's a beastly thing to say, but, if I hadn't known, I'd have thought this choreography was

In the programme, MacLennan tells us that she has been researching current scientific theory ("Spin, energy, speed, collision") and reading Carol Hill's novel Amanda and the Eleven Million Mile High Dancer. Of course The dancers were translucent white pieces over pyjamas very Trisha B. The designer Magdalen Rubalcava also placed three glass hemispheres on the floor, each containing a different biological specimen. The only part of the designs - or, for that matter, of the whole show - that I wanted to see again was the two mysterious phials of luminous liquid in which vivid globules slowly merged and split and oozed up and down. The changefulness of the

dance was matched by that of Lindsay Cooper's score. Like MacLennan, Cooper herself performed this with three colleagues, each of whom played three instruments, amplified. The music was, I suppose, minimalist jazz. It fell as you listened into repetitive bass patterns and fragmented melodic lines. There was more drive, but not more coherence, than in the choreography. I felt I could spot all the numerous occasions when MacLennan and Cooper and Cos. had taken their comes-breaks.

Pericles

HAYMARKET STUDIO, LEICESTER

house raptly attentive to a Shakespearian novelty in the Haymarket's little studio space ast Friday. For the number of regional houses prepared to tackle uneconomic Shakespeare - any play, that is, not on this year's school syllabus - is dwindling rapidly. Simon Usher's carefully anti-romantic, anti-chivalric production certainly does not play safe. The characters, male and female alike, wear Burberries over modern clothes,

except when the shipwrecked Pericles plays a scene naked. The play opens with micro-phones either side of the cleft sloping platform stage, empha-sising the public asture of the riddle that Antiochus and his daughter have set her suitors. As the light brightens we realise the shapeless sack before the stage is full of human heads. The king's incestuous daughter, in black veil, twitches mechanically at a withered bouquet as the nature of the sinful relationship unfolds - the couple recoils in unison, hand to brow in identical stylised guilt - culminat-ing in what appears to be an orgasmic wheelbarrow race. These opening scenes grab and keep the attention, thrilling in their starkness.

Thereafter things are erratic. The production's scrupulous avoidance of emotional embroidery in this picaresque adven-ture story of the ancient Levant is sometimes apt, sometimes mannered, sometimes infuriating. The pageantry of the tourney at Pentapolis where Pericles, as wandering stranger, wins the heart of the princess Theise, is stylised into rows of chairs and glumlocking knights monotonously Alastair Macaulay droning their lines as they stare at us over chipped mugs

It was good to see a sold-out of celebratory wine. The informal scenes are stiff. "Hones mirth becomes their labour," remarks Pericles of the most dismal lot of fishermen you would find even in EC waters. The well-behaved audience should have let their mirth out more with Fenella Fielding's

Bawd. A passable wloked queen from Snow White when cooling out homicidal instructions as the jealous Dionyza. Miss Fielding comes into her own amidst Mitylene low life, erupting through one of the trap doors in Anthony Lam-ble's set to lament the rotten stock of the brothel's wares much as a greengrocer regrets poor quality suppliers. A sort of naturalism reigns again, and this great comic performance suggests how much impact the play has lost in the production's obdurately unbending sation. However, the story's symme-

try is well brought out, starting with a corrupt father-daughter relationship and ending with a reaffirmation of normal family ties as Pericles is united with his loved ones after his odyssey. Notably good performances from the com-pany - and it is, a rarity these days, an ensemble – include Kevin Costello's well-spoken Pericies: Valerie Grogan in a set of Ophelia variations ranging from guilt-obsessed neuro-sis to the wordless meaning of bereavement; and Sarah Win-man's un-sugary Marina - cool, rueful, melancholy, able to utter such lines as "I trod upon a worm against my will but I wept for it without raising a titter. One assumes the lapses into intimate semi-audibility, especially from Steven Beard's story-telling Gower, were at the producer's behest.

Martin Hovle people. The testimonies of bru-

Sidewind

BATTERSEA ARTS CENTRE The Irish Arts Festival in

tal, bewildering interrogation London enters its final lap with a powerful and promising make a strong end to Act 1, the men lined up formally, dispusmen mast up tormany, inspes-sionately repeating their state-ments. That the play is not a conventional Anglo-Irish polemic is made plain by the slightly less successful second half. The efforts to bring brutal play by Ray Brennan, a young writer with television experi-ence. Sideward purports to tell of the wives and children of the Birmingham Six "through the bleak years of the 1970s." prison officers to justice, to re-open the case, to bring charges In fact it doesn't, quite. The play's structural defect is that it lacks a firm focus, as if the against the police, are seen from the women's point of view. The drama becomes difauthor were uncertain how much of the wealth of material view. The drama becomes dif-fuse and in the case of the embittered married daughter of the oldest prisoner simest (but not) poetic as she sardoni-cally addresses her baby, Brit-ish-born as the is, on being English. Encellent drama-doc with Thistics with a capi-tal T, hi the declarant of both. At a time when the missens of corruption hangs over the whole area of pelicing in the West Midiands the play is a to select; and an incidental disappointment is that it ends only with Lord Denning's put-ting the block on the family's efforts to sue the police. It does remind us, however, of the remind us, however, of the extraordinary implications of his brishin's wards, that the expedient and antiable would seem to weigh more heavily than the mere pursuit of truth. The play's first half is compact and taut, with some effort-lessly and unself-consciously reminder of a case whose foreasic besis seemed shaky long before the Guildford Four made us look uneasily on each naturalistic writing. This is reflected in John Quinn's sin-ewy production for Portrait convictions. The play frag-ments into isolated portraits. atre. The domestic scene is set as we meet the Birmingham Irishmen preparing to notably well done by Lesley Clare O'Neill as the Brummis attend the funeral in Belfast of an IRA man who blew himself wife who fights on, and by Veronica Duffy, hopelessly letup planting a bomb at the Covting her marriage strophy and wither as she concludes she is entry telephone exchange. Sceptical, uneasy, hardly involved with the politics, they a widow without even a corpse reluciantly decide to go for half-hearted personal reasons. The play assumes their inno-cence from the start, and we to show for it. These two fig-ures change, develop and expand in a way that reassures us about Mr Brennan's gifts as could do with more clarificaa playwright. Meanwhile, this slightly uneven work, finely performed, evocatively lit, leaves us with such uncomfortable revelations that at least one confestion of the author's convictions as well as the legal proces and political pressures that seemingly resulted in a media conspiracy to soft-pedal the

sion signed by four prisoners was later disproved by forensic evidence "word for word, syllable for syllable."

Martin Hoyle

March 9-15

that for the next twenty or thirty years, tickets for her recitals will be scarce as hens'

David Murray

communiting top, with a middle region which is broad,

she sometimes applied more operatic force than she needed to at the top.) She distants

wocal tricks, though in Musery cycle she distinguished between child and namy with precise tact, and her pistiform gestures go

no further than natural signals of mood-changes.

She was winningly direct

She was winningly direct and alert, but never cute, in The Nursery. Her five Brahms songs and her Schumann Liederhreis (the op. 26 cycle, on Elchendorff poems) demanded more scalpted phrasing, which bliss Lipovsek provided with judicious case: her intelligent care for the words was complemented by long-treathed, beautifully singled musical curves. Less judicious, I thought, were her predominantly above tempi for the Liederhreis — persuasiva enough song by song (even in her sepuichral, quite un-sardonic "Ant einer Burg"), but decessively grave for the

but discountedly grave for the whole cycle. That len't to say that one didn't hang upon-every note; still less that in

Brahms she proved to be anything other than a radiant, selfiess interpreter. At the

pismo Geofficey Paraces, in excellent form, seized his rurs,

name's and

remarding opportunity to

baritones to make for bottom

bottom-beaviness, and too

but perfectly in order with

Miss Lipovsek's potently assured, buoyant line. I predict

emplore Schamant Bratists' thansa: In

even and all gold. (As a first-timer at the Wigmore

It was a busy night for singers on Saturday. At Covent Garden the versatile American sogramo Maria Ewing was giving a solo recital every hit as idiosyncratic as her appearances in opera here will have led audiences to expect.

An apology was made at the beginning of the evening that the singer was suffering from an infection. But it was not the health of the voice that made the eyebrows rise so much as what she does with it - the extremes of wolume the sudden furches of the vocal line, the delight in seizing unexpectedly upon some inoffensive little word and

Maastricht Fine Art Fair

The Art Fair at Maastricht, in Holland, which runs until next weekend, March 18, bills itself as The European Fine Art Fair, and certainly within a very short time it has established itself as a major event in the fine art calendar. Whatever its continental pretensions, it is evidently well-organised, wellset-up, well-run and can only grew higger. The overall value put on the

merchandise on offer, give or take a million or two, was about \$250m, with the most expensive single item being a 17th century still life by Jan van den Uyt, offered by the Newhouse Galleries of New York at a cool £3m. The French dealers, still a little conspicu-ous by their general absence, are being assiduously woosd, and even they should be able to recognise a good thing when they see it. As it is, while one would expect the dominant presence to be the Dutch themselves, there are strong repre-sentations from Britain, Belgium and Germany. The North European Fine Art Fair might The work on sale divides fairly evenly between pictures and antiques, the latter rich as

much in variety as quality. The dealers in antique textiles make a particularly strong collective showing, with the antique Caucasian fragments shown by Bausback of Man-nheim, and the kilims at Kailash of Antwerp, outstanding. There are a lot fine Oriental

antiquities too, including some notable Han and Tang horses and riders, at Vandervens, Spinks, Eskenazi and Eberhart Hermann.

strongly recomi

The pictures are a fairly mixed bag, insignificant in the contemporary field and surprisingly light in the modern in general. What there was of particular interest is, unsurparticular interest is, unsur-prisingly, Dutch and of the ear-lier modern period, with good examples of George Breitner, Jacob Maris, Jongkind, Jan Shuyters and Issae Israels espe-cially, spread around a number of galleries, including Studio 2000 of American and Control 2000 of Amsterdam and Carpe Diem. And Lock Brons, also of Amsterdam has an extraordinary group of neue sachlikeit paintings from 1930s to the 1960s, by Cari Willink, and the earlier the better.

The is a mass of unexcep-tional, albeit attractive 19th century genre of all kinds. The old master field is emphatically Dutch in its interest, with few spectacular items but a lot of quality and interest, including good Jan van Goyen and Salo-mon van Ruysdael at several stands, and the occasional Ruysdael and Wouwermans. David Koetser of Zurich has a fine large Teniers kermess and so too has Johnny van Haelten of London, Other London dealers with strong presences include Stephen Somerville, Richard Green and the St Ismies's Art Group

William Packer

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ARTS GUIDE

OPERA AND BALLET

London
Royal Opera, Covent Garden:
the long-awaited new production
of Stranss's Elektra is by Götz
Friedrich, and is a particular rhumph for Eva Marton in the title role and the conductor, Georg Solti. Further perfor-mances of Otello. English National Opera, Coli-seum: David Pountier's witty, sharmederd moduction of Project

sharp-edged production of Proko-fiev's *The Gambler* is revived. Also in repertory Pouniney's polemical (and problematic) *Tra*-

Paris
Théâtre des Champs Elysées.
Borodine's Le Prince Igor in a
new production by Warsaw's
Teatr Wielki (4720887).
Opéra Comique. Mozart's Idomeneo performed by the Orchestra
d'Auvergne conducted by JeanJacques Kamtorow (426089).
Paris Opera. Bejart and the Lausame Ballet bring Autour du
Ring created by Bejart to Wagner's music, to the Palais Garnier
(47425871).

Vienna
Staatsoper. Eugen Onegin by
Tchatkovsky. Andrea Chenter
by Glordano. Dis Zauberfilte by
Mozart. I. Ttaliana in Algeri by
Rossini. Ballet: La Sylphide by
Lovenskjold, choreography by
Peter Schaufuss.
Volksoper. Eine Nacht in Venedig
by Johann Strauss. Die Csardasfürstin by Emmerich Kalman.
Der Zigeunerbaron by Johann
Strauss. Wiener But by Johann
Strauss. Wiener But by Johann
Strauss. Wiener But by Johann Strauss. Wiener Skut by Johann Strauss. Die lustige Witne by Franz Lehar. Die Biochzeit des Figuro by Mozart. Der Betielstu-dent by Karl Millöcker.

Testro Alia Scala, Riccardo Muti

conducting Mozart's La Clemen di Tito, with Cheryl Studer, Susanne Mentzer, Ann Murray, Giorgio Surjan and Goesta Win-bergh (Tues and Thur). (80.91.26)

Teatro dell'Opera. Alberto Fas-sini's production of Massenet's Werther, conducted by Nicola Beacigno, with Martina Sema and Alfredo Kraus (Tues). (46.17.55). Teatro Argentina. The Riga Opera Ballet in an animated and eleganting depond production of elegantly denced production of the Sleeping Beauty, from which the second act is mexplicably missing (654461).

Bologna Testro Comunale. Wag-ner's Siegirist, conducted by Peter Schneider, with Ute Vinz-ing, Wolfgang Fassler and Kurt Rydl (sung in German) (Tues) (533469)

Tesiro Regio. Claude d'Anna's production of Verdi's *Ernani* conducted by Hubert Soudant. (Tues and Thur) (795678).

Teatro Lirico Racional la Zat-zuela. El Viojero Indiscreto has its world premiere this week. It is a contemporary opera with music by Luis de Pabio and con-ducted by J.R. Encinar.

Opera. Mara Zampleri repeats her much praised performance

in the title role in *Das Mödehen cus dem goldenen Westen. Die Zauberflöte festures* Elfie Hobarth, Edith Mathis, Jane Glering.

opera *nonvermenserane* nes mad changes in the revived version to catch up with the political changes in Germany.

Clemens Bieber, Christian Boesch and Bengt Rundgre

Opera. The Ballet *Homeo et Juliei* has wonderful John Neumeler

choreography. John Dew, the producer of Wolfgang Ribm's opera *Hamletmaschine* has me

case until recently.

For, of course, the six men were arrested for the Bir-minghmen pub bombing that caused the deaths of 21 young

Opera. Saloms conducted by Cologne's music director James Conlon with Stephanie Sundine commit with Stephanie Studine, outstanding in the title rule. La Finta Giardiniera is well sung by Teresa Ringholz, David Griffith, Janice Hall, Daria Brooks, Andrea Andonian and John la Plerre.

Frankfurt

Opera. Johannes Schaaf made a very successful opera debut as producer of Shostakovich's Die Nase. The main parts are well sung by Alan Titos, Bodo Schwanbeck, Dieter Bundschuh, and conducted by Oleg Caetani. La Clemenza di Tito has a strong cast led by Helena Doese, Alicia Nafa, Margit Nenhauer and Vinson Cole.

Onera. Der Freischütz is a well done repertoire performance with Walter Raffetner, Julie Kaufmann and Alfred Kuhn. Jeanne Piland, Gudrun Wewe

zow, Hans Helm, Alan Titus and Alfred Kulm. *Arabella* stars Ger-trude Jahn, Lucia Popp, Julia Kaufmann and Peter Seiffert. Further performances of Machet and Il Barbiere di Siviglia.

New York

Merce Cunningham Dance Com-pany. This great contemporary company has achieved its own classic status as shown in pro-grammes that remain sacting despite their familiarity. Ends March 25. City Centre (881 7907).

Metropolitan Opera. Carlos Kleiber conducts Franco Zeffizell's production of Otello with Katia Ricciarell's a Desdemona, Placido Domingo as Otello and Barry McCauley as Casalo. Performances continue of James Levine conducting Die Entithrung ous dem Serus' in John Dender's production with Mariella Devia, Barbara Kildoff and Gosta Winbergh. Glan Carlo Menotti's production of Manon Lescont. Lincoln Center Opera House (362 6000).

Washington

Washington Opera. Zack Brown's production of Die Flede mous. Aida with Aprile Millo as Aida, Stefania Taczyska as Amneris and Vladimir Popov as Radames. (487 4800).

Tokyo

Tokyo Ballet and Jorge Dozn: Maurice Bejart's Bolero. Tokyo Bunka Kaikan (Thur) (725 8888).

FINANCIAL TIMES

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Storing up trade woe

IN RESPONSE to mounting pressure at home, the Bush Administration shows every sign of getting tough in its skirmishing with Japan over that country's large and persis-tent trade surplus with the US. This is the message behind

both the recent Bush/Kaifu summit and the current visit to Tokyo by Mr Robert Moscher, Commerce Secretary. Deadlines for action, some of them imposed by Congress, are looming thick and fast over the next three months. Unless President Bush can show results, he may have no choice but to impose sanctions under the US Trade Act.

This would destroy hopes of

progress in the Uruguay Round of multilateral trade negotiaof multilateral trade negotia-tions which remain the Admin-istration's top trade priority for 1990. Although real change will come only as a result of macro-economic policy deci-sions in both countries, the US hopes to save face by persuad-ing Japan to reform its retail laws that impede the opening of large stores. Congress is increasingly fixing on this as a sign of Tokyo's goodwill.

sign of Tokyo's goodwill.

Japan should be wary of this muddled approach. Like the now-notorious agreement to increase foreign access to its semiconductor market of 1986, retail reform is a false solution. It would ultimately only inflame matters further by

creating exaggerated expecta-tions of improvement. Macro-economic efforts have already reduced Japan's current account surplus to \$57bn last year from its 1987 peak of \$87bn. Short of introducing the kind of managed trade system that is now rapidly being unwound in eastern Europe. Mr Kaifu can do little to con-trol the surplus with the US which remains stuck at \$47bn.

Bilateral imbalance

US critics blame the continu-ing bilateral imbalance on Japan's low imports of manufactured goods. These amounted to just 4.4 per cent of apparent consumption in 1986. Japan should structurally change so that, proportionately, it imports as much as other countries, they say. Yet Europe has exploited Japan's removal of trade barrithan the US, whose product mix is ill suited to the demanding Japanese market. In value terms, trade in cars between West Germany and Japan is now in rough balance. This alone shows that the Japanese market is no longer as impene-trable as some US critics think.

The residual barriers to imports that do remain are mostly cultural, rooted in con-sumer preference for local products and in the industrial tradition of maintaining long-term relations with suppliers. Mr Kaifu already has a policy of promoting imports. His Government cannot change national culture, how-ever, by legislative flat.

Competition rules

Particularly misguided is the emphasis on retail reform.
France both restricts large
store openings and has a trade
deficit. There is no automatic connection with trade. Simi-larly Japan's labyrinthine dis-tribution system operates against all new entrants to its markets, not just foreign ones. Using competition rules to attack it more aggressively would be economically beneficial because it would lead to lower prices but it would not arily raise imports.

More effective in dealing with the US complaint would be a full and effective liberalisation of public procurement. Japan should consider this carefully. Such a move could remove obstacles to a world-wide liberalisation which would be in Japan's own interest. Its highly-efficient firms would gain more business abroad than they lost at home.

In the short term, the only useful measures Mr Kaifu could take would be macro-economic ones designed to reduce Japan's global surplus. The need for such measures may grow as the weakness of the yen works through to its trade figures. If Mr Kaifu is feeling mischievous, he might offer to tax capital exports which are now running at some three times the level of payments surplus. This would raise the value of the yen at a stroke. The trade surplus would have to shrink but Mr Bush would have to look elsewhere to fund his twin deficits.

Regulating the **financiers**

EVERY STOCK market cycle invariably produces a crop of financial scandals. What differs from one cycle to another is the scale of the problem and the effectiveness of the regulathe effectiveness of the regula-tory response. By post-war standards the stock market recovery of the 1980s was exceptionally long, which goes some way towards explaining the number of high-profile financial scandals that now dog the regulatory authorities in these industrialized course in those industrialised countries that have well-developed securities markets. Less easy to rationalise is the haphazard nature of the response.

At one extreme we have Drexel Burnham Lambert, promoter of the US junk bond market, which arguably owes its demise to a draconian fine of \$650m. Fear of being charged under the Racketeer Influenced and Corrupt Organisations Act (RICO), which was designed to fight organised crime, encouraged the firm to plead guilty to felony charges under the secu-rities laws; it had seen a smaller firm, Princeton-New-port, go into liquidation pend-ing trial on RICO charges and was understandably anxious to avoid that fate. Yet by pleading guilty to felonies, Drexel opened itself to large contingent legal liabilities which made it impossible either to raise fresh capital or find a buyer for the firm.

At the other extreme is the British Government's response to the House of Fraser case. Here the Egyptian-born Fayed brothers have been allowed to retain control of a large stores chain despite having made the £615m acquisition after providing false information about their background and financial resources to government. shareholders and public. Mr Nicholas Ridley, Trade Secre-tary, declared that there was no public interest in disqualifying the Fayeds as directors, a decision that caused an outcry in parliament.

Scandal aberration

Secretaria de la companya del companya de la companya del companya de la companya

When looked at in a wider context, the response to the House of Fraser scandal appears to be an aberration. The readiness of the authorities to pursue directors of Guinness over the Distillers takeover and to bring charges over the Blue Arrow rights issue suggests that Britain is

moving further along the path mapped out by the US. Among the less attractive features of that approach is the politicisation of securities offences: an anonymous Gov-ernment Minister was widely quoted, when the takeover boom was causing unease before the last election, as say-ing that the sooner some leading City practitioner was dragged off in handcuffs the

better for the Tory party.

White collar

It does no harm for the Britsh Government to indicate that it is anxious to take white collar crime more seriously. Yet there are more just methods of deterrence than sending policemen to make arrests on the trading floor only to drop the charges some months later, as happened at Kidder Peabody in New York.

That said, however, the more general toughness of the US system is almost certainly a virtue against the present market background. For the globalisation and deregulation of financial markets has destroyed the ethos in which unaided self-regulation could provide an adequate basis on which to police markets. And in a climate marked by greed, the increasing pressure on profitability in London and Wall Street makes it all too tempting for firms and individuals to take short cuts.

The SEC's action against Drexel may indeed have been draconian. But after the excesses of the takeover boom it was amply justified pour encourager les autres.

In Britain, the new sanctions incorporated in the Financial Services Act and the Compa-nies Act 1989 may well ensure a more consistent regulatory response to financial scandal in future.

What they cannot do is to procure consistent and sane judgments from the courts. The intractability of the sub-ject matter makes trial by jury hazardous in the financial area. But that problem is common to all countries that take white collar crime seriously. It is not clear that alternatives to the jury system, such as expert assessors who do business in the same world as the accused, would provide a better out-

t noon today in a room at the Marriott Hotel in London's Mayfair Mr Maurice Saatchi, the chairman of Saatchi & Saatchi, will deliver his speech to what promises to be the stormiest annual general meeting in

A year ago Mr Saatchi made a speech to another agm a few streets away in the more salubrious setting of Claridges. His speech marked a watershed in the fortunes of the com-pany, the communications and consultancy group that he founded with

his brother, Charles. 20 years ago.

The shareholders had arrived expecting to hear the customary Saatchi story of success in the international communications industry. Instead they were told Saatchi faced a fall in profits because of the decline of the US advertising market and the problems of its recently acquired

Since then Saatchi's fortunes have gone from bad to worse. In the year since its last agm Saatchi has announced an attributable loss and has been bandied about as a takeover target. Its shares have halved in value. It has even had to quash rumours of liquidity crises.

More than 750 employees have left including five members of the main board. Last autumn Mr Maurice Saatchi relinquished his role as chief-

Saatchi relinquished his role as chief-executive to Mr Robert Louis-Dreyfus, the French industrialist who has been appointed in a last attempt to save the company.

The shareholders at today's meet-ing will want to hear exactly how Mr Louis-Dreyfus proposes to save Saatchi. They expect to be told how he plans to reduce the group's debts; if he has sold its management consul-tancies: and whether he will be able tancies; and whether he will be able to hold on to all the communications companies. They will also want to know what role the Saatchi brothers will play in the future of the group. So far the Saatchi story reads like the script from a soap opera. The stars are the brothers. There is

Charles, with his spending sprees in the Manhattan art galleries and Mau-rice, who charmed the City into financing his own spending spree in the international advertising industry.

The cast list includes everyone from Mr Martin Sorrell, who left Saatchi for WPP, which has just

ousted his old employer as the world's biggest marketing company; to Mr Sil-vio Berlusconi, the Italian media magnate who began his career crooming Frank Sinatra songs in seaside resorts and now owns a stake in Saatchi; and even Mrs Margaret Thatcher whose Conservative Party was once the most famous client of Saatchi's London

In the early episodes the brothers transformed their tiny London adver-tising agency into one of the world's most powerful communications companies thanks to the support of the stock market. As the soap continues, they lose the market's confidence by staging too many deals, issuing too many shares and finally falling prey to the folie de grandeur of toying with the idea of buying Midland, one of Britain's biggest banks.

In the latest episode the company is extended by the debts amounted by

crippled by the debts amassed to finance the deals. Enter Mr Louis-Drayfus who – as a member of one of Europe's wealthiest families and an occasional escort of Kim Basinger, the movie star - seems perfectly cast. He has also had a startling successful

career at IMS, the market research company owned by Dun & Bradstreet. The challenge facing him is formidable. Saatchi's pre-tax profits fell from £116m to £61m in the year to September 30, when the cost of restructuring pushed it into an attrib-utable loss of £58m. This year the group is expected to

make operating profits of £85m. But pre-tax profits will tumble to £45m because of the £40m interest payment on debts of £250m. Earnings per share

Alice Rawsthorn reports on Saatchi's programme for reinvigorating its business

The soap's next episode



will be a paltry 0.3p after deducting \$18.2m in convertible preference divi-dends, £3m in minorities and paying

tax at 52 per cent.

There is also the "time-bomb" of a convertible preference issue which could cost Saatchi as much as £211m - roughly the same as its current market capitalisation - when it becomes redeemable in July 1993. The first priority for Mr Louis-Drey-

fus is to sell the consultancies. Sastchi hoped to raise £350m when it Sastchi hoped to raise £350m when it put them up for sale last summer. But it made the mistake of saying how poorly the consultancies were performing. This not only deterred potential purchasers, but infuriated the management who believed they were unfairly blamed for the problems of Sastchi's communications companies.

Moreover many of the management

Moreover, many of the managers are keen to buy their businesses back, preferably at bargain prices. "After a few years of Saatchi, the last thing we want is to be bundled off to another owner," said one of the US consul-Last November Saatchi came close

Last November Sastchi came close to salling Gartner, its US computer consultancy, to Cap Gemini Sogeti, a French computer services company, for \$100m (200m). CGS was unwilling to proceed without the agreement of Gartner's management. In the following month Mr Gideon Gartner, who heads the consultancy, was interviewed by Business Week under the headline "Gideon Gartner wants to

Given that the consultants hoped to buy back their businesses, it was in their interest to perform poorly thereby depressing the price. The con-sultancies are expected to make oper-ating profits of 28m this year. One analyst estimated that they might

The Louis-Dreyfus solution is to sell the all consultancies to their managements, with Sastchi retaining a stake in some to facilitate the sale. Even if the managers can not raise the money immediately, they should at least have an incentive to improve their

Sastchi expects to sell the consul-tancles for around £190m. This is considerably less than the £350m it had hoped to raise and even than the £300m — including £133m in deferred payments — it paid for them. But the group should at least raise some capital to reduce borrowings and will then be free to concentrate on commi

Mr Louis-Dreyfus hopes to hold on to all the communications companies: which include the Rowland public relations network and the Siegel & Gale design consultancy, as well as the Saatchi and Backer Spielvogel

Bates advertising networks.

Saatchi has already rejected two offers from Mr Carl Spielvogel, president of BSB, to acquire that network. Mr Louis-Dreyfus is said to have told him to "stop spitting in the curpurate soup." However McAffrey & McCall, one of the smaller US agencies, is up

Last year the communications com panies performed poorly: partly because of the slowdown in the US and UK advertising markets, but also trol. One problem was that its central controls over costs were far too weak.
Another was that, after years of success, its agencies had become increasingly extravagant.
There is one — possibly apocryphal — story of a creative director from Saatchi's London agency ordering

caviar for the whole crew on a commercial shoot. When the caviar arrived, accompanied by a bill for £75,000, he sent it back because the shop had sent the wrong type.

The cost problem has been resolved.

The London agency alone lost 50 peo-ple in 1989 and has announced around 50 redundancies so far this year. The communications companies are expec-ted to make operating profits of £77m

this year.

So far there is no sign of the companies being affected by the group's problems. Saatchi's flagship London agency won more new business than any other UK agency last year, according to Campaign. Saatchi also seems to have resolved its problems in New York. RSE, despite the loss of its \$70m Prudential account in the US, has also emerged mascathed. has also emerged unscathed.

The chief cause for concern is the
UK advertising market, which has
been hit by the slowdown in con-

sumer spending and pressure on cor-porate profits. Sasichi has budgeted for no growth in the UK this year, despite its £60m of new business, because its existing clients have cut But the crux of Saatchi's problems

is its capital structure. "Under the present structure they will take one step forward only to take two steps back," said Mr Greg Ostroff, advertis-ing analyst at Goldman Sachs in New

is to hime down its bor rowings by improving its financial systems if it is to avoid selling off one - or more - of the communications companies. There is lots of scope for improvement. Saatchi was famous for its strict financial controls in the days when Mr Martin Sorrell was finance director. Its systems have slipped ever since he left. Most analysts suspect that with better tax planning, credit control and debt management Saatchi can make significant savings.

There is also scope for further cost There is also scope for nurther cost cutting. The group is still burdened by herty central costs. Its headquarters is in one of London's most opulent buildings where the the walls are crammed with oil paintings by Howard Hodgkin and Victor Willing from Mr Charles Saatchi's art collection.

The salary bill for the main board alone is more than £3m a year, including £625,000 each for the brothers. Then there are the extras like two cars for the Sastchis and even the electricity bill for the Mayfair flat the group provides for Mr Louis-Dreyfus. if Saatchi can cut costs Mr Neii Blackley, advertising analyst at James Capel, helieves it could achieve neutral cashflow – on pre-tax profits of 552m and earnings per share of 4.7p in the 1990/1991 financial year - and become cashflow positive thereafter.

The share price would then rise and the "time bomb" of the convertible shares would then become less threatening. Saatchi also has the option of buying back the shares in the market or of asking for shareholder approval to postpone the redemption date at a higher price.

If the worst comes to the worst - if debt is still high and the communications companies flounder — Saaichi would have to sell off subsidiaries. A number of marketing services companumber of marketing services compa-nies – including interpublic of the US and Eurocom of France – have expressed interest in parts of the group. Alternatively Saatchi might bring in one of the Japanese advertising agencies, such as Dentsu or Haku-hodo, as a minority shareholder.

Saatchi also has to strengthen its central management. This process is likely to begin with the appointment of non-executive directors at today's agm. Mr Louis-Dreyfus is then expected to appoint new executive directors to the board.

His arrival has raised inevitable speculation about the future role of the brothers. Last week GRC Financial, one of the group's financial pub-lic relations companies, conducted a survey of analysts' attitudes to Saatchi. One of the first questions was: "What do you think of the composition of the board?". The stock market has been bubbling with narket has been building with rumours of everything from an insti-tutional lobby for the Saatchis to take a pay cut, to power struggle between the brothers and their new chief exec-

utive.
The terms of Mr Louis-Dreyfus' contract suggest that he has carte blanche to run the company. There is even a clause enabling him to leave — with a month's notice and a lump sum of film — if his powers are reduced. Saatchi announced his appointment on October 12 but he did not sign his contract until December 5. He is said to have delayed doing so until he had ensured he would be joining on his

Mr Louis-Dreyfus and Mr Scott are now the public face of Saatchi. They deal with the institutions and the analysts. Two weeks ago they summoned the heads of the communications companies to a special meeting in London. Neither of the brothers attended.

The Saatchis have not played an active role in the company for some time. "I have not met them. I have never even seen them. Sometimes I think they are a figment of my imagination," said the head of one of Sastchi's European agencies. Yet Mr Louis-Dreyins and Mr Scott

insist there is no question of the Saatchis leaving. "We see the Saatchis as a major asset," said Mr Scott. "The last thing this company needs is the drama of big names disappearing. Saafchi has had quite enough drama already. What we need now is stabil-

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in co

The price of old shares

Scripophily is now available in the shops, or at least one shop. Keith Hollender, a former banker, has opened The Scripophily Shop in the arcad of the Britannia Hotel in Lon-

don's Grosvenor Square. appear in my dictionary, it means more or less what it suggests. Hollender says that it arose out a newspaper com-petition in the late 1970s and covers the collecting of old bonds and share certificates.

This is a bit of a cyclical business, which has never quite taken off. Hitherto, deal-ers have tended to work from offices, though on the conti-nent there are a few shops that deal in old shares and bonds along with old coins. Opening a shop specialising in certifi-cates is a new venture.

The point of attraction is that some of the old bonds and shares were remarkably decorative. There is Tramways of Taschkent for example, a Belgian company formed to con-struct the Taschkent tramway, which issued shares in 1914. These certificates are going for £20.

Debenture bonds for the City of Moscow Gas Co, dated 1866, are being offered at 235, and the 1927 7 per cent issue by the Republic of Estonia, repaid in 1969, at £60. Closer to home there is the East London Water Works, whose shares, dated 1808, were printed on vellum and are now on sale for £295. The company had an unfortu-nate history: its pipes were

invaded by eels.

Towards the top of the market there is an original share of The American Express Company, signed by two of its founders: Henry Wells and Wil-liam Fargo. The price is £650. Hollender says that he has

a good site that will attract foreigners. He also argues that the introduction of Taurus by the International Stock Exchange, which will eliminate the traditional share certifi-

OBSERVER

cate, will ensure that the mar-ket for the old stuff goes on

Off sweets

■ News item: "Stephen Ward, Cadbury's business develop-ment director, said at a briefing that the company was concerned about the possible impact of the greenhouse effect on the growth in chocolate

Second hand

■ Perhaps one should occasionally read the glossy magazines that come through the letter-box. Expression, the magazine for American Express Card-members, has an interview with Roland Smith, the chair-man of British Aerospace. It begins: "Get your tanks off my lawn', is a phrase that will be forever associated with Pro-fessor Roland Smith. It was addressed to to Roland Tiny' Rowland at the height of their battle for the control of House

Some people will associate the phrase more with Prime Minister Harold Wilson talking to the trade union leader, Hugh Scanlon, several years before. And I think Wilson said it slightly more politely. It was: Take your tanks off my

Not Bushmen

■ US Congressman Richard Gephardt shares an unusual distinction with the High Tory columnist, George Will, and Archbishop Desmond Tuta. They all, according to Washington gossip, get under the skin of President George Bush. Like the others, Gephardt

can be irritating. Two years

ago, he ran unsuccessfully for the Democratic presidential

nomination on a populist/pro-



tectionist platform. Last year, President Bush breached his normal bipartisan blandness with Congress by saying that he was annoyed with Gephardt over a vote on capital gains tax. He was unaware that his criticisms in a phone call to a Republican Congressman in a Capitol Hill press room were being heard by journal-

ists. Gephardt's latest offence is to attack Bush for following a foreign policy that is "adrift, without vision, without imagi-nation, and without a guiding light save opinion polls". He says that the President has failed to offer leadership over the changes in Eastern Europe and the Soviet Union. This has provoked a furious reaction from Republicans.

The point to note is that Gephardt has been the first to challenge Bush in such an outspoken way. He also wants retaliation against Japan over the trade imbalance and is protesting about what he sees as the unfairness of the present

Thus the inevitable Washington question is whether

Gephardt is preparing a second run for the Presidency. When he became House Majority leader last summer, he promised not to campaign for the White House in 1992 — a pledge he repeated over the weekend. Nevertheless, he has become the Republicans' favourite target.

Top Sevens

At least something is still booming in Hong Kong. Tickets for the colony's annual rugby sevens tournament at the end of this month have sold out, at HK\$200 apiece,

weeks earlier than usual.
There is great debate about
whether this is because the local rugby union (aided by George Simpkin, its New Zea-land-born coach who took Fiji to World Cup fame in 1987) has been sufficiently successful with a rugby promotion cam-paign to fill the stands with Hong Kong Chinese spectators instead of just bloated gweilos, as foreign devils are known. as foreign devils are known.
Alternatively, it could be
that the sevens (promoted by
Cathay Pacific Airways and
the Hongkong Bank) are
becoming a major international rugby event, as opposed
to a regional party with a few
drinks thrown in.
This year, for the first time,
there will not only be a side
from the USSR — the Soviet
Bears, currently in Australia

Bears, currently in Australia but also national teams from Wales (the first ever offi-cial country side from the UK) and West Germany. The UK's Barbarians are

also fielding a strong side which might challenge New Zealand and Australia, the traditional finalists, and bring Britain some rare credit in its last major colony. It may not be quite like Murrayfield on Saturday, but it should be worth watching.

Any offers? ■ Up for sale among previously

unused car number plates today are 1 PM and MAG 1E.

Les Architectes du Temps

LETTERS

Stricter conditions needed for Third World aid

bined with the dismentling of the plethora of parastatal

organisations, whose operations have too often been marked by the combination of

incompetence and corruption,

will serve the Third World well

as the countries which have

taken that road are already

finding.

There needs also to be a pre-scription against the spending of unreasonable sums on mili-tary hardware. If Costa Rica

can survive without an army

then so can many other coun-

It is high time the OECD countries, the World Bank and the International Monetary

Fund were much more strident about these issues, with aid

being contingent on Third Werld governments behaving responsibly.

A further point for the OECD aid giving countries to ponder is the fact that they have been

From Mr Richard Luce MP.

Sir, Vernon Bogdanor's article ("The problem of making Whitehall accountable," March 8) is based on some fundamental misconceptions.

work document for each agency. It is within this frame-

work that he or she delegates the management of day-to-day operations to the chief execu-

One of the prime objectives is to make government ser-

From Mr James Marphy.

Sir, In her rush to rubhish any other view of teachers to that grainitously espoused by the Institute of Directors, the head of its policy unit, Ms Robinson (Letters, March 8) Roberts of the Ro

strong exception to the Educa-tion Department's statistic that only 11 per cent of pupils now leave school with no public examinations compared with

four times that figure in 1970.

She is appalled that I, and

resumably the department, should have drawn such an

invalid comparison, insisting that only GCSEs at grade C and above be compared with O levels. She fails however to say whether on this messure, standards have

dards have increased or declined, electing instead to

refer the reader to a set of sta-tistics on social security claim-

ants in the Annual Abstract of Statistics.

Educational statistics on the other hand reveal that stan-dards have, in fact, increased

IT: a plea for partnership

From Mr G.S. Shingles
Sir, The Business Column
("The costly business of government computing," February
19) highlights the benefits
which could result from an early partnership between central government and its information perhyphology sympliers

solutions would result for government process could be simplified. The UK IT industry has consistently given out this message. Is anyone listening?

G.S. Shingles

Handing Director,
Digital Environment

more responsive and to

Rising educational standards

IF YOU CARRY ON PRODUCING

YOU'LL END UP AS A STATISTIC

ABSTRACT OF STATISTICS

INACCURATE HOMEWORK PERKINS

ON SOCIAL SECURITY IN THE ANNUAL

world markets.

to faduce the World Bank to act as an honest broker to set up workshie commodity agree-

ments in a much wider range of commodities than at pres-

ent: The main problem with commodity agreements is to split the quotas. The World Bank would be uniquely able

improve their quality. The more open Next Steps approach helps the individual with a complaint get directly to the person who is immediately responsible and who can put things right quickly: in the first instance this will be the approach of executive.

first instance this will be the agency chief executive.

The right of individuals to make representations to their MP and through the MP to the minister is quite unaffected. As before the MP will be able to ask the Parliamentary Commissioner (the Ombudsman) to take up complaints of maladministration.

Next Steps is about better

Next Steps is about better management in Government,

management in Government, within proper parliamentary accountability. The first executive agencies are starting to achieve this; more will follow. Richard Luce, Minister for the Civil Service, Horse Guards Road, SWI

steadily over the last two decades. The details are these: In 1987-88, 24 per cent of boys secured 1-4 GCSE/O level grades A-C compared with 17 per cent in 1970-71. For ghis the increase was even greater, with 28 per cent now achieving at that level compared with 18 per cent in 1970-71.

per cent in 1970-71. Likewise for children gainin five or more passes at this level; the increase for boys was

from 7 per cent to 10 per cent, whilst the increase for girls

was from 9 per cent to 14 per

Clearly not the best evidence, assuming evidence mat-ters, to justify UK directors berating UK educators. Per-

haps next time, before Ms Rob-inson and the foD "sound off"

about standards of research and scholarship, they might first check their sources.

James Murphy, Department of Educational

to do this fairly. Sir Colin Campbell,

Better government management

From Sir Coiin Campbell.
Sir, May I extend the debate on Third World aid, in the light of my personal experiences, following Mr Karl Ziegler's excellent comments (Letters, March 6). He is absolutely right that much more, and not less, conditionality is required in pro-

viding assistance. Member countries of the Organisation for Economic Co-operation and Development (OECD), which effectively finance most aid, should require the promotion and maintenance of freedom of the individual and the press. There is at least only years restricted is, at best, only very restricted personal liberty and freedom of speech in a large number of countries, not least in Africa

where too often one-party systems stifle democracy. The second requirement is that the many regulations in vogue in these countries which

Jobs: the role of manufacturing

Sir, Mr W.R. Haines's argument (Letters, March 7) that the higher ratio of capital (both fixed and working) to output in manufacturing, compared with services, makes manufacturing more vulnerable to interest more vulnerable to interest rate fluctuations is interesting and probably correct. It is also true that manufacturing plays a central role in UK trade — accounting, in 1989, for 81.3 per cent of visible exports (60.9 per cent of visible plus non-interest invisible credits), while manufacturing accounts for by far facturing accounts for by far the largest proportion of out-put in the internationally exposed or traded sector of the

economy.

However, Mr Haines is quite wrong to suppose that services are more labour-intensive than manufacturing. The reverse is, in fact, most definitely, the case. This can be shown by examining the contributions of the two sectors to income and employment generation in the

economy, respectively.
Thus, in 1988 (the latest year for which data are available), manufacturing accounted for 23.7 per cent of total gross domestic product, but its share in total civilian employment was just 21.3 per cent. The ser-

rapin rate of basser productiv-ity growth) has been one of the principal factors responsible for the now well-established trends in the evolution of the employment structure: the decline in manufacturing employment, both absolute and relative, and the increase in service employment, both abso-inte and relative (these trends characterising an unsuccessful economy, such as the UK; as

From Mr Phillip Oppenheim Sir John Wells is directing his indignation at the wrong

Second, to a significant extent the rise in the exchange extent the hise in the extrange rate over that period was related to the world's percep-tion of the pound as an oil cur-rency — something well out-side Sir Geoffrey's control.

Thirdly, Mr Wells conve-mently forgets that most of the

Finally, Mr Wells's interven-

well as commercial concern.

secable personal and commercial consequences.

The courts are to have no

opportunity to question the

absolute discretion of the Sec-

retary of State in complying with a request for evidence

from a foreign government. That discretion is therefore

likely to be exercised without

safeguards or guidelines. The legislation is intended to provide opportunities for politi-cians and senior civil servants to exercise patronage should be dismantled.

The best assistance for devel-The best assistance for developing countries is equity investment. For this to be able to function to these countries' advantage they need to adopt a one-world philosophy where the ability of individuals in all accounts to the second the countries to make the countries to the second the secon countries to move around the world is progressively encour-

There should be a strong resumption against the desir-ability among other things, of exchange controls or, if exchange controls appear to governments to be an absolute requirement, then they should instead recognise a financial market in blocked currency not, as is too often the case, that political favourites can obtain foreign exchange while Mr Average Man cannot.

well as successful countries, such as Japan and West Ger-many).

Private investment com-

The other factors responsible for manufacturing employment decline in the UK were alugdamental misconceptions.

Next Steps does not change any constitutional arrangements. The fundamental principle of the accommandity of ministers to parliament remains unchanged. Within departments, the system of accountability is strengthened by the further delegation of authority to agency managers. The responsible minister determines and publishes a framework document for each gish output growth and declin-ing net exports - though, incidentally, not changes in the pattern of domestic spending, since demand for manufactures in the UK appears to be at least as income-elastic as that for services.

A successful manufacturing

sector, meaning one characterised by rapid output growth and a buoyant world market share, does, never the less, have an absolutely vital contricreation. That contribution does not, however, lie in manufacturing's capacity to generate employment directly within the sector itself. Rather, manufacturing's role in employment terms is largely indirect - creating the material foundations upon which a rapid expension of employment in the non-manufacturing sector of the economy can be sus-

In particular, given that domestic demand for manufacm total civilian employment was just 21.3 per cent. The services, by contrast, were responsible for 63 per cent of total GDP but accounted for 67.4 per cent of total employment.

Moreover, manufacturing's comparatively low capacity for employment creation per unit increase in output (and, its inverse, the sector's relatively rapid rate of labour productive tures is so income elastic, manufacturing's role must be to generate a sufficiently rapid of domestic spending on manufactures — either directly or via exports to pay for the imported manufacturing as to be able to offset changes in the non-manufacturing trade balance. In both these tures is so income elastic, man-

trade balance. In both these ways, manufacturing has the task of securing dynamic external balance. However, in the future, as in the past, it is to the services that we must look to take the hon's share of responsibility

for employment creation.

John Wells, Faculty of Economics and Politics, University of Cambridge

Wrong to blame Sir Geoffrey

ms integration at the wrong target in suggesting that Sir Geoffrey Howe was responsible for the huge fall in manufacturing output between 1979 and 1981 (Letters, March 2)

Firstly, much of the manufacturing which was lost was recommendation at the manufacturing which was lost was recommendation.

ancompetitive, unsustainable capacity, much of which had been created or maintained by massive and ill-directed state subsidies in the 1960s and

world was then also moving into recession, while the rise in

headline unemployment totals was exaggerated by the steep rise in the overall size of the

tionist prescription that Sir Geoffrey should have used North Sea oil to "modernise and reinvigorate the economy" gives a clue to where much of the blame for manufacturing performance in the early 1980s should lie. For during the 1970s when I about politicisms and should lie. For during the 1970s when Labour politicians and civil servants were "picking winners" and pumping billions of pounds into one industry after another, manufacturing output actually fell and much of what was left by 1979 was flabby and inefficient.

By contrast, since 1981, not only has the expansion of British manufacturing made up for

only has the expansion of Brish manufacturing made up for the 1979-81 losses, but it has also more than made up for the reductions in output under the last government and now stands at its highest-ever level. All of which goes to show that intentionally simplistic assertions that the Government does not eave about manufacdoes not care about manufac-turing are, and always have been, self-serving nonsense. Phillip Oppenheim, House of Commons,

An 'unjustified attempt to stretch the Government's mandate' improve collaboration with ment without check by the From Mr W.J.A. Nicolle. courts will be inviting any gov-Sir, The British Bankers' other countries in the prosecu-Association Tax Committee tion of criminal offences and to: ernment which alleges fiscal raises issues (Letters, March 6)

enable Britain to ratify the United Nations convention of constitutional importance as against illicit traffic in drugs. The Criminal Justice (Inter-national Co-operation) Bill now being rushed through the Com-No reasonable citizen would do other than applaud these aims but the Government is attempting to stretch its legiti-mate mandate in a manner and mons seeks to extend the rights of foreign governments to pursue in the UK evidence

to an extent which is wholly

in respect of alleged criminal offences committed in their own countries. In the process constitutional protections are likely to be eroded with unforeuniustified. In a recent letter a Home Office minister openly acknowledges the possibility that the UK may be asked to assist other countries in investigations or proceedings which are not contrary to our criminal law. Fiscal matters are not the only areas in which this might arise. He states that "where libel was a criminal offence in the country con-cerned, we might well wish to provide the assistance sought."

it is not difficult to think of

charges of libelling the state or its leader might readily be brought. Is this the kind of "crime" for which interna-tional co-operation needs to be provided by the UK? We have a right to be told — and assured to the contrary.

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The speed with which the Bill is being handled is remarkable. Started in the Lords, it was brought to the Commons only on February 15 and already has received its second reading and committee stage. No reason has been adduced,

for this haste.

Further, the legislation is to enable the UK to sign the Mutual Assistance Convention of 1957 and an additional proto-col which has been open for signature since 1978. It is this protocol that would make fis-cal offences "criminal" for the purposes of international exchange of information. totalitarian countries where implies that the UK Govern-

offences by its own citizens (offences which used not be against UK law) to seek confidential tax or banking information even in circumstances where the UK authorities would lack the power to obtain it. The effects on confidence in the secrecy of personal and commercial information within the UK caunot be overstated. Our association believes that such powers should not be granted to the executive with-out proper legal safeguards to avoid serious harm being done to constitutional rights as well as preserving commercial confidence, especially in the City of London. W.J.A. Nicolle, Bar Association Tax

t is a long way, in more ways than one, from an augustic villa in Flesole in the hills over Florence to a long brown and white courtroom in the dusty, polluted
town of Titova Mitrovica in
Kosovo. But it is a distance
which is going to have to be
covered by a lot of people and
a lot of governments as Europe
takes its new shape.
In the former place, home of
the European Universities
Institute, it was Peter Wiles of
the London School of Economics who eventually put the long brown and white court-

assisting the developing world to maintain workable prices for a large range of their exportable commodities. Virtu-ally every OECD country proics who eventually put the motion to a gathering of aca-demics and journalists from tects some areas of its own demics and journalists from eastern and western Europe. It was not exactly as he drafted it — a reference to the Spanish procedent fell through — but it summed up the tenor of the meeting well enough. It read, with the author's italics:

"We consider that some special form of 'associated' status with the European Community should be offered to each newly liberated country in eastern Europe immediately after it attains a sufficient agriculture by paying its farmers higher prices than those at which the commodities concerned can be obtained from Sauce for the goose should be sauce for the gander and there should be a major move

efter it attains a sufficient after it attains a sufficient degree of democratic stability. This should be without reference to its prosperity or to the predominance of a particular ownership form, since our aim is to use the prestige of association to confirm a political order similar to that of the EC member countries."

member countries."
Yugoslavia, which cannot be lumped in with other nations emerging from the communist yoke, is not pressing for associated status now. Ante Markovic, the prime minister, was chewing the fat in Brussels last week and two days earlier, in Belgrade, he had been quite frank in a talk to visiting journalists. European integration, he said, was "a fact," and Yugoslavia's destiny lay with Europe. But it could take "some years" to join the EC, not only for technical reasons but because his country had to

not only in termata reasons but because his country had to meet the "political" require-ments of mambership.

He defined these, in general terms, as the establishment of political pluralism. This pro-cess is indeed under way in Yugoslavia, home now to as many political movements and many pointait insovements such neo-parties as any nation in eastern Europe and where the League of Communists is in probable terminal decline. But, as with Markovic's free market economic reforms, from which the political process is not separable, reaching nirvana will not be easy. In a country with as many inherent divisions as Yugoslavia, nothing is.

This is when the country or

This is where the courtroom in Titova Mitrovica comes in. In 17,000a sautrovice comes in.

Last Friday saw the 46th day,
and the 29th witness, in the
trial of Azem Vissi and 15
other defendants on charges of FOREIGN AFFAIRS

The road to be trodden to Kosovo

Jurek Martin on how a trial of dissidents reflects Yugoslavia's nationalist problems as a whole

rights and wrongs of Serbian-Albanian rivalry, on which much can be said on both sides, nor to raise the spectre of Islam, which some Serbs claim to detect. But the Vissi trial is symbolic of Yugoslavia's problems in getting its house ready for full participation in Europe.

Vlasi, it must be said, does not conform to the classic pattern of a freedom-loving dissident. An Albanian, he used to be Communist Party chief in Kosovo, a young protégé of

Kosovo, a young protégé of Tito and once an intimate of Slobodan Milosevic, the cur-rent Serbian leader. Before Ser-

inciting the ethnic Albanian majority in Kosovo to insurrection, not against the state of Yugoslavia but against the ruing Serbian minority. This is not the place to go into the rights and wrongs of Serbian-Albanian rivalry, on which much can be said on both sides, nor to raise the spectre of Islam, which some Serbs claim to detect. But the Vlasi trial is symbolic of Yugoslavia's problems in getting its house ready for full participation in Europe.

Vlasi, it must be said, does

bla, in effect, annexed Kosovo a year ago, he might have been that Tito built, designed to con-tain Serbian nationalism but

stop it. It lies within the juris-diction of Serbia, not the fed-eral Government. Nor can he stop Serbia boycotting goods from Slovenia, which it cur-rently is, nor Slovenia from positioning itself to declare independence, which its parlis-ment did last week. The house that Tito built designed to con-

The problem that Ante Markovic has with Yugoslavia's most famous political trial is that it is not his to stop

one of the most unpopular men among Albanians in the nomi-nally autonomous region. There was a falling out with Milosevic, Vizai lost his party job, experienced a political sea change and later was arrested and charged after a local min-

ers' strike. Bajram Taci was the 29th Bajram Taci was the 29th prosecution witness. Like any number before him, he recanted, saying his sworn statement had been extracted under duress. The six man tribunal, all Albantans, made no attempt to silence him. The chief indge patiently, and accurately, paraphrased his words

hobbling federal authority, has been rickety ever since its architect died.

The battle is now joined for a new construction, and, whichever way it is looked at, the current principal protagonists are Markovic and Milosevic. Last summer, after he had addressed 750,000 Serbs on the battlefield of Kosovo, the cradle of Serbian culture where, 600 years earlier, the Turks had triumphed, Milosevic was in the undisputed ascendancy. It is closer now.
I asked Markovic if he

thought Milosevic had "gone too far" in reviving Serbian

nationalism. "Why don't you ask him?" was the only, abrupt reply. Actually the prime minister does not need to talk to Milosevic at present. By pro-claiming political pluralism and by having the only national economic reform plan in town, he must feel he is strengthening his own hand. Circumstantial evidence sug-gests he is probably right. Even in dirt-poor Kosovo, Mar-kovic gets grudging respect from radical Albanian leaders like Veton Surroi and Shkeizen Maliqi, with whom he shares little politically, beyond a com-mon belief in a pan-Yugoslav approach, and even less eco-

nomically.

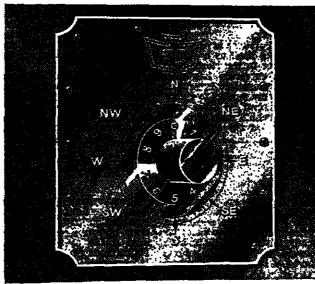
But if economic reform is Yugoslavia's best hope it may also be Markovic's Achilles heel. Nasty medicine was obviously necessary to combat hyper-inflation. On January 1, hyper-inflation. On January 1, the Yngoslav currency, the dinar, was made fully convertible, pegged at seven to the D-Mark; the central bank stopped printing money at will; a partial wage and price freeze has been in effect. The resulting numbers look good. Inflation has dropped from 64 per cent last December alone to probably zero this month and possibly minus next. Yugoslavia's debt problem has been postaty innus next. Ingu-slavia's debt problem has been reduced, partly by a \$2hn plus foreign exchange inflow this year. A new standby loan from the IMF has already been approved in principle.

approved in principle.

However, the pips are already squeaking. Unemployment, officially 11.6 per cent in December, could easily double; enterprises, big and small, no longer protected by a sure supply of unlimited credit and facing an operatured dinar man ing an overvalued dinar, may go bankrupt in droves. The commitment of Markovic's Government to reform may not be doubted, but its resolution in the face of real adversity has yet to be tested. Milosevic may not have an alternative national plan but if public dis-content with the brave new world of market economics rises he may not need one; and this in turn would provoke a hostile reaction from the other republics who so fear a Serbia

Veton Surroi, a journalist veton Surroi, a journalist and socialist who may or may not form his own political party, is capable of taking a philosophical view. Markovic, he says, "is doing the job Suarez did for Spain," in other words establishing the democratic condition necessary for full integration into Europe. full integration into Europe. But, to use Peter Wiles's criteria, the stability and the politi-cal order remain fragile. If Azem Vlasi is found guilty and

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FINANCIAL TIMES

Tuesday March 13 1990



Wage offensive highlights new divisions

Japan's cosy industrial relationship is under threat reports Robert Thomson

of Japan's railway unions performed the annual ritual of presenting management with their spring wage demand this year, a 9.6 per cent increase in front of television cameras for the benefit of a national audience.

Both sides then sat down to do polite battle in the first round of the "spring offen-sive," the negotiations between union and management in the largest industries which set standards for wages through-

out the country.

To the outsider the negotiators seem to be going through the motions. They are already aware of the figure on which they will agree. By the end of the month, the railway unions, after appropriate dissent, will accept an increase of some 6 per cent and know that, on April 4 or 5, they will make an announcement coinciding with similar agreements in the steel, machine tool and power indus-

But the cosy relationship between unions and manage-ment in Japan is beginning to come under threat from a land and stock price spiral that has created greater inequality among a workforce which had until recently, thought of itself as travelling in the same low-

er-middle class boat.
Mr Koichi Sato, labour policy
manager at the Japan Trade
Union Confederation (JTUC), which has 7.8m members, says the increasing diversity of wage and perk packages offered to different types of workers is making an impact on relations between union

"We may have similar goals in some areas but we have very different views on how and when to achieve these

Average spring wage settler

Source: Ministry of Lebour goals," Mr Sato said. Keio University's economics department, argues that the land price surge has under-mined the image of a fair return for labour, and some workers think that "simple labour for ordinary remunera-tion is purposeless." He sug-gests that the "Japanese image of being middle class is also being eroded by the emergence of a new very rich class."

1985 86 87 88 89

At the same time, Nikkeiren, the employers' federation, is in favour of cutting the annual spring rise, increasing the flex-ibility of different industries, and putting more emphasis on mid and end-year bonuses to reflect the performance of an industry during the year. Last December, workers received an end-year bonus of

around 8 per cent, and the JTUC complains that clerical workers received more than factory workers, and that fac-tory workers in large compa-nies did better than those working for small companies nies did better than those working for small companies in unfashionable industries.

Mr Sato does not like this inequality: "Management have guidelines that they

would rather pay these bonuses than give all workers a pay rise. Our top priority is high and stable wages. The bonus system penalises work-ers in smaller industries and companies, who get much lower bonuses. The differences

are growing."
A sign of the challenges to come is a dispute among the labour branches of Toshiba, the computer and consumer goods maker. The big city branches are demanding a larger increase in wages for their members because they have higher property rental costs than Toshiba workers in

"Any worker who doesn't have land now can't afford to buy it, and those who do have land have become wealthy. Inid have become wealthy. This gap will make people more militant. They do feel that there is gap and they are dissatisfied. This is something that can only be resolved by looking at the land tax system and other land laws," Mr Sato

Employers argue, along with the Bank of Japan, that the greatest danger facing Japan is inflation, and so wage rises must be kept to a minimum. Mr Takuji Yamahara, director of Nikkeiren's labour policy division soid consumer prices division, said consumer prices are likely to rise 2.5 per cent in the financial year to end March, and "this is not so sta-

attributable to the introduction of a 3 per cent value-added tax last April, but Mr Yamahara says other factors, such as an increase in raw materials

Productivity

should ask for 8 to 9 per cent. Last year, they asked for 6 per cent, and got, on average, 5.17 per cent. The reason for this

Unit Labour

per cent. The reason for this rise was because the economy was doing very well," he said. The implication is that the economy is not doing as well this year, although the Economic Planning Agency expects GNP growth of at least 4 per cent, down on the 5 per cent expected for this year, but strong by most standards. While workers in larger companies received an average of panies received an average of 5.17 per cent last spring, those in companies of less than 300 employees were given 4.71 per cent. A Lahour Ministry survey

of 200 companies found that 50 gave part-time workers no increase last year, and the other 150 awarded an average rise of 6 per cent to part-timents.

ing bargaining, management and unions "argue if necessary

and co-operate if it is necessary," and that relations, generally, have "become better in recent years." Mr Sato, at JTUC, said that "simple confrontation" is a thing of the past, and "we are now moving to an era in which we pursue

Those comments suggest a confluence of interests, but issues such as shorter working hours and differing demands from different company unions have introduced new strains which could be particularly testing at a time of more slug-

gish economic growth.

Nikkeiren is encouraging a trend toward flexibility in salaries and in the life-time employment system, which Mr Yamahara sald imposes restrictions. tions on corporate perfortions on corporate performance. He argues that companies are reluctant to cut working hours because an extra day's holiday is "equivalent to an 0.4 per cant wage increase," and "wage increases and hour cuts should be negotisted at the experiment."

tiated at the same time." tiated at the same time."

Trade unions want a cut in working hours from the present amual average of 2,100 to 1,800 by 1993, but Mr Sato said that most unions will "study how their company and industry is performing" before pushing for improvements. Labour shortages are helping the cause of workers in some labour-intensive industries.

labour-intensive industries. The ratio of jobs to seekers is now 1.32:1, while secondary school leavers had a choice of 3.62 unskilled jobs at the end of last year, according to the Labour Ministry. One side-ef-fect is that larger companies, including Matsushita Electric, Toyota Motor and Toshiba, are

ers, who comprise 12 per cent of the workforce. knocking down shared dormi-tories and building new accom-Mr Yamahara said that, dur-

Japan viewed as world's most unfair trading nation

BUSINESSMEN still regard Japan as the world's most unfair trading nation, despite the efforts the Japanese have recently been making to open their domestic market to imports. More surprisingly, Americans will be

shocked to learn that their colleagues rank the US, champion of free trade, as the third dirtiest trader after South

agement Development (IMD) in Lausanne and the Geneva-based World Eco-nomic Forum (WEF), among more than 1,800 senior company executives in 23 OECD (Organisation for Economic Co-operation and Development) countries, 10 newly developed countries and

Hungary. France, ranked fifth after Taiwan, Korea.

The rankings are taken from the 1990

Business Confidence Survey conducted by the International Institute for Man-

lowed closely by Denmark and Norway. Disapproval of Japanese and US trading practices was more than matched by the businessmen's respect for these two countries' ability to turn innovations into competitive commercial products. Respondents rated Japan far ahead in this field with the US and West Germany second and third, fol-lowed by three "tigers" – the newly industrialised South Korea, Taiwan and

the US in particular is sitting on its the US in particular is sitting on its laurels. In the "smugness" stakes—countries deemed to be relaxing their efforts to stay competitive—they placed the US first before Switzerland and West Germany. Britain was seen as the fourth most self-satisfied. The business confidence survey forms part of the annual IMD and WEF World

Japan hopes Gatt ruling ends EC 'dis-crimination', Page 7

mess Report to be publi

OMV to buy N Sea assets for \$260m | Saatchi

By Steven Butler in London

OMV, the Austrian state oil company, yesterday startled Britain's oil industry when it agreed to pay what was seen as an exceptionally high price for interests in two North Sea oil and gas fields.

and gas fields.

OMV is to pay Mobil, the US
oil company, at least \$200m for
a 5 per cent share in the Beryl
field, and Conoco \$60m for a
14.38 per cent interest in the

The announcement of the deal caused the shares of Enterprise Oil, which has a 20 per cent stake in the Beryl field, to rise by 12p to close at 611p. In July 1988, Enterprise paid \$276m for 10 per cent of

the field, in a deal at the time that many regarded as expensive. Other UK independent oil

company shares also rose yes-terday. Analysts estimated proven reserves purchased at 52m barrels. With an average cost at about \$5.50 a barrel, it is one of the most expensive deals in recent history.

OMV's purchase is aimed at exhalishing their as a significant and at exhalishing their as a significant and at exhalishing their as a significant and at their and a significant and at the significant and at the

establishing itself as a signifi-cant player in the North Sea, where it currently has only minor exploration interests. The deals are subject to rights of first refusal by other field partners, which may purchase the assets at the same price

offered to OMV.
"You hear a lot of talk about

Tou near a lot of talk about time running out on the North Sea," said Mr Steve Housnell, director of exploration and production at OMV. "We obviously feel differently about it."

Mobil stressed that the sale did not represent any respect

did not represent any retreat from the North Sea. "OMV came to us out of the blue and made us an offer we couldn't refuse. We regard this as a one

off," it said.

Mr Tony Durrant, at Shearson Lehman Hutton, who advised OMV said: "I would not deny that they have paid full value." He said that OMV

bilities from approximately 15,000 barrels a day of production with exploration spending. He also noted that a full price was required to prevent the field partners from exercising rights of first refusal.

Analysts questioned why OMV would need such a large stream of taxable income when it currently had virtually no UK exploration and said this could require the company to pay a high price for explora-tion acreage. One analyst esti-mated the company would have to spend up to \$90m in exploration in the next five years to justify the price paid.

German unity 'will increase' EC growth

By David Buchan in Brussels GERMAN unity will increase overall economic growth in the

European Community to 3.5

per cent next year and 4 per cent in 1992, the European Commission forecast last Meanwhile, the Communi-ty's finance ministers yesterday nodded through proposals for about Ecu2bn (\$2.4m) in new aid for eastern Europe over the next three years but cut plans to spend more on other parts of the world and on

internal EC policies.

Speaking after the finance ministers' meeting, Mr Henning Christophersen, Commissioner responsible for macro-economic affairs, said that Commission estimates indicated that German unity would raise EC growth by 0.5 per cent next year and a full percentage

point in 1992, above what it would otherwise have been. redirecting exports to East Germany, other EC countries should see their exports increase in the pan-German

market. The plans to increase EC aid for eastern European aid from Ecu300m to Ecu500m this year, Ecus50m in 1991 and Ecu1bn in 1992, stirred no real contro-

However all the BC states, with the exception of Spain, Portugal and Italy, objected to Commission proposals to increase spending on Latin America, the Mediterranean and Asia, and on internal EC policies like environment and transport by Ecu315m next year and Ecu580m in 1992. The Council of Ministers

WORLD WEATHER



tions of Spain which considered it too stingy, and the Netherlands which regarded it too generous.

The Organisation for Economic Co-operation and Development (OECD) has set up a special department to handle its growing links with the forman Communist countries of

eventually settled for an extra Ecul40m next year and Ecu280m in 1982, over objec-

mer Communist countries of eastern Europe that are adopt-ing market-based economies,

writes Peter Norman, Economics Correspondent.
The Paris-based organisation of the world's 24 leading industrial countries said yesterday that a new Centre for Co-operation with the Progress Economics. tion with the European Economies in Transition, headed by Mr Salvatore Zecchini, an assistant secretary general of the control of the property of the property

the OECD, would organise the OECD, would organise co-operation between the OECD and central and east European countries "engaged in fundamental reforms."

The centre would aim to develop a dialogue on economic and social policies by sending missions, receiving experts and organising conferences and seminars. It will call on the expertise of the OECD

secretariat and member coun-

All east European countries, with the exception of Romania, have established links with the OECD. Czechoslovakia wishes to become an OECD member while Hungary has asked the OECD for help with its eco-nomic policy. The OECD also

Soviet fight for reforms

Continued from Page 1

link between a separate legisla- Party.

haste of the reform plan.

There should be no act on the presidency without a new Union Treaty with all the republics, he said, with direct elections to the presidency, installation of a fully-fledged

ture and the executive.

But Mr Yuri Afanasyev, coleader of the Inter-Regional Group of deputies with Mr Boris Yelisin, condemned the

mythology Lenin.
To cries of dismay from the hall, he declared: "If our leader and founder laid the foundations of anything, it was the institutionalisation of the policy of mass violence and terror. He institutionalised the princimulti-party system, and abandonment by Mr Gorbachev of any position in the Communist

He institutionalised the principle of lawlessness as a state policy."

directors may take pay cuts

By Alice Rawsthorn in London

DIRECTORS of Saatchi & Saatchi, the communications group, are expected to announce in London today that they are taking voluntary pay

Saatchi has come under pressure from the markets recently as its share price has fallen sharply reflecting its financial problems.

A "ginger group" of inves-tors – led by Mr Joseph Marci-ano, a French financial analyst - plans to criticise the management at today's annual

meeting.

Executive pay has become controversial in the UK after some large salary increases in the late 1960s. Mr John Gunn, monwealth Holdings, recently offered to reduce his salary after announcing a sharp fall

in profits. Saatchi's annual bill for main board salaries is more main board salaries is more than £3m (\$4.9m). This includes £625,000 for each of the Saatchi brothers, Charles and Maurice, and £500,000 for Mr Robert Louis-Dreyfus, who was appointed chief executive last October. Three others are each paid

£345,000 a year. Saatchi plans to use today's meeting to present Mr Louis-Dreyfns' proposals to stabilise its financial position. The group has been struggling under the debt incurred by its acquisitions in the 1980s. Mr Louis-Dreyfus plans to reduce the debt, expected to reach £260m by the year end, by sell-ing Sastchi's consultancy com-panies as management buyouts and improving working

He has agreed prices for the consultancies with the managers. Saatchi should raise between £30m-£100m from the sales this year and will retain stakes in some consultancies.

It also expects to save £20m in earn-outs, or deferred payments, on the original acquisitions from next year. Saatchi is also expected to announce the appointment of two non-executive directors today. Background, Page 18

Deep pockets and big spenders

The British consumer refuses to lie down. After more than eighteen months of a government-imposed squee economy, yesterday's 2.4 per cent jump in retail sales indi-cates that the strategy is flawed. Even if the February figure is dismissed as an aber-ration, sales in the December-to-February period are still 1.25 per cent up on the previous three months. And other indi-cations, such as the strength of MO, consumer credit and the January import figures rein-force the impression of an economy that is alive and kick-

the limited percentage of the population which has a signifipopulation which has a signifi-cant mortgage, although the recent rise has yet to work its way through the system. Pay settlements are still buoyant — the January average was 8.7 per cent — and there are thus plenty of people whose stan-dard of living has risen despite the interest rate rises. It folthe interest rate rises. It follows that there is little incentive for the Chancellor to push up base rates to 16 per cent, especially as any boost to the pound would be undermined by the effect on the Tories'

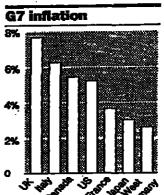
oninion poll ratings.
Inflation, already well above
OECD levels, has further to climb, as yesterday's output price figures demonstrated. So Mr Major seems likelier than ever to play Scrooge in the first talevised Budget next week, while emphasising to the cyni-cal markets that fiscal rectitude will not be accompa by monetary laxity. Santa Major will stay in the costume chest until next year.

Barings

Would the Baring Crisis of 1890 have been averted if the merchant banks had fully dismerchant banks and may dis-closed their profits a hundred years ago? Probably not. Yes-terday's move by the City's oldest merchant bank to dis-close fully its profits for the first time is a welcome gesture to the Brussels bureaucrats, but the casual reader of the group's 1989 report and accounts is left little the wiser. In common with most London merchant banks, the group's hidden reserves are not as big as suspected; although this helps explain why the return on capital employed of 39 per cent is so impressive. However, the move towards greater disclosure is remarkably short-lived. Baring Securities, a business which is only five years old, is said to have contributed over half the group's 1989 profits of £65.9m.

Tholland, where price competition has been hotting up in the road distribution sector two years ahead of 1992.

TDG's belt-tightening mea-



But it is impossible to get any group's reliance on its phenom-enally successful Japanese

warrants business.
It is all very well to dismiss the profit breakdown of comparable US investment banks as relatively meaningless. But at least one can get some ciue as to the increase in overheads, fee income and profits from capital transactions. As for the rest of the sector, Barings' figures suggest that the massive rerating of the last six months is probably justified. However, its reluctance to say more than it has to is likely to confirm the market's suspicion about the low quality of merchant bank earnings.

TDG

However resilient the British shopper may be, in the face of high interest rates, yesterday's 3 per cent drop in the share price of TDG, the road transprice of ThG, the road trans-port and storage company, was an apt reminder of the pres-sures at the medium-sized to smaller end of the corporate sector. On several scores, TDG's news of operating prof-its down 2 per cent in 1939, in spite of relatively strong vol-ume gains, looks a had owen. ume gains, looks a bad omen. Not only did they contain painful evidence of a margin squeeze, but the spending cut-backs TDG is planning has implications for capital goods orders.

nters.

In the UK, instead of a normal three months of heavy pre-Christmas work, TDG only had three or four weeks of really intense activity; and since 1988, TDG's pricing has been under pressure, as customers have jibbed at rate increases. Nor was there much increases. Nor was there much relief for TDG in its continental operations, in France and

sures, centering on its 4,000 strong vehicle fleet, look a bearish indicator, too. With that number of lorries, and a £43m depreciation charge in 1989 against pre-tax profits of only \$42m, TDG has plenty of scope for saving money by slowing down vehicle replace-ment. This is precisely what it is doing now, and one has to assume that the industry's smaller fry are doing similarly. 'st in the

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basis points, does not halt the yen's slide then the picture could turn rather ugly. However, it is hard to argue that the yen is overvalued on a trade competitive basis and its continuing decline is only going to exacerbate commer-cial frictions with the US.

OMV

stake, illustrates the difficul-ties for an outsider in getting hold of a quality asset like the Beryl field.

as well as predators.

ELECTRA PRIVATE EQUITY PARTNERS £486 MILLION

nd established to make investments in unquoted equity related securities in the United Kingdom and elsewhere in Europe

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has been established as the holding company of a new specialist funds management group which now manages, inter alia, Electra Investment Trust PL.C. and Electra Private Equity Partners

Morgan Grenfell & Co. Limited **Phoenix Securities Limited** advised the company and sponsored subscription of shares inter alia by

> Crédit Commercial de France **General Electric Pension Trust** Globe Investment Trust P.L.C. The Howard Hughes Medical Institute The Industrial Bank of Japan Ltd. United States Steel and Carnegie Pension Fund

Electra Investment Trust PLC.

, Legal advisers SJ Berwin & Co

Japanese yen The strength of the US dollar and the weakness of the Japa-nese yen continues to be rather puzzling. It may just be that it is the indecision over Japan's interest rate policy which is interest rate policy which is undermining the currency. Clearly, there is a more than usual amount of tension between the Bank of Japan and the Ministry of Finance. The former is more worried about asset price inflation whilst the latter seems concerned about the political ramifications of the usiv cracks beginning to the ngly cracks beginning to emerge in the equity and real estate markets.

If the expected rise in the official discount rate, of say 75

The renewed vigour of the oil market was highlighted yesterday by the price that OMV, the Austrian oil group, paid for a slice of North Sea assets. OMV paid around half as much again as Enterpise paid for a stake in the same field, and the cost per barrel of proven reserves works out at a princely \$5.50. However, the fact that Enterprise had exercised its pre-emption rights to prevent Repsol acquiring the

Beryl field.

OMV is short of crude and had been searching for upstream interests for some time. It probably regards the heavy price as the inevitable cost of entry although it now needs to find more exploration acreage to get full benefit from the tax system. But the compathe tax system. But the compa-nies which will be most pleased with the deal are the British oil independents, since it may emphasise the value of their assets to stock markets

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday March 13 1990 • THE FINANCIAL TIMES LIMITED 1990



INSIDE

To break

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Sec. 38. 68

Twist in the tale of a corporate cliffhanger



if it succeeds, would be a striking rebound. None the less, recent developments have increased the chances that the survival plan devised by the struggling financial services company may win through. One of the most

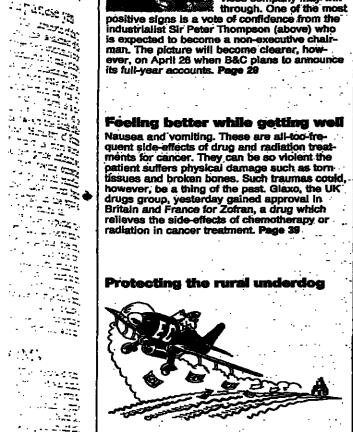
positive signs is a vote of confidence from the industrialist Sir Peter Thompson (above) who is expected to become a non-executive chairman. The picture will become clearer, however, on April 26 when B&C plans to announce its full-year accounts. Page 29

Feeling better while getting well Nausea and vomiting. These are all-too-frequent side-effects of drug and radiation treatments for cancer. They can be so violent the patient suffers physical damage such as torn tissues and broken bones. Such traumas could, however, be a thing of the past. Glaxo, the UK drugs group, yesterday gained approval in Britain and France for Zofran, a drug which

Protecting the rural underdog

relieves the side-effects of chemotherapy or

radiation in cancer treatment. Page 39



EC Agriculture Commissioner Raymond Mac-Sharry is feeling bullish. Despite an inevitable barrage of criticism from reluctant member states, he is determined to press ahead with his "rural development" strategy - which aims to help Europe's smaller farmers cope with the impact of reforms to the common agricultural policy. Page 40

Europe grabs the action



Market Statistics

Base lending rates
Benchmark Govt bonds
FT-A Indices
FT-A world indices
FT int bond service
Financial futures
Foreign exchanges
London recent issues
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London traded options
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Money markets
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Companies in this section

Alliance Trust	2
Anglo United	2
Ashok Leyland	2
Astec (BSR)	2
Benckiser	2
Bolar	2
British Kidney Assn	2
British Vita	2
Bullers .	2 2
CC Bottlers	
Cable and Wireless Cambridge Water	2
Cambridge Water	2
City Realties	2
Coca-Cola Amatil	. 2
Cornwell Parker	2
Crédit du Nord	2
DBS	2
DSM	2
Emess Tolonoot	2
Enimont	2
ederal Pioneer	2
First Technology	2

Gulf Resources

Hobsons Publis

2 Lowe Group 3 Lowndes Queensway Malaysia Select Marylebone Estates
Mira Lanza
Nat'l Semiconductor Outokumpu Pendragon Perkins Foods Rich'sons Westgarth Runciman (Walter) SAC International 27 SAC memaponal 22
28 Sheneider 22
28 Svenska Handelsbkn. 22
30 Transport Developm't 27
30 Unigroup 30
24 Volkswagen 22
22 Yellowhemmer 28

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Undewer	652	+	3	Vickers	219	-	1	
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Winterthur pays **\$630m for US** insurance group

By John Wicks in Zurich

WINTERTHUR Insurance of Switzerland yesterday amounced a significant expansion of its US activities with the agreed \$630m purchase of a group of property and casualty companies from Mr Saul Steinberg's Reliance Group

Holdings.
Winterthur said it had been winner than some time to reinforce its US market position. It is buying Wisconsin-based General Casualty Companies, a group of US insurance firms with combined annual premium income of about \$400m.

about \$400m.

The talesover, one of the biggest by a European insurer in the US, will boost Winterthur's total premiums in the US to almost \$1.2hn this year. The Swiss company reported gross premiums of \$6.92hn in 1988, of which \$745m came from its US operations.

came from its US operations.
Winterthur said that, "to maintain its entrepreneurial flexibility," a rights issue of new shares and participation certificates would be proposed at the share-holders' meeting in Winterthur

General Casualty comprises the company General Casualty of Wisconsin and its two subsid-laries General Casualty of Illinois and Regent Insurance company. Winterthur said the group has a "record of strong returns," with

inates from commercial business and the rest from personal lines. The new acquisition has the added benefit of acting as a geo-graphical complement to existing business. General Casualty oper-ates in 10 mid-western states, while Winterthur's Dallas-based

while Winterthur's Dallas-based unit. Republic Financial, is largely active in the south-west and west. Southern Guaranty of Montgomery, Alabama, Winterthur's other US arm, concentrates on south-eastern markets. The transaction, which is subject to approval by the US authorities, was carried out in agreement with General Casualty's management, who will conaity's management, who will con-tinue as an "independent mana-gerial unit" within the group. Reliance said it expects to realise a pre-tax gain of about \$380m from the sale of the unit. The gain would be recorded in the second quarter of this year, when completion is expected.

Mr Steinberg, Reliance Group's chairman and chief executive, said: "The transaction will have a major positive impact on Reli-ance Group Holdings and our on-going insurance operations." Last year, Reliance reported

net income of \$21.7m, or 29 cents per share, down from \$23.6m, or 32 cents in 1988. However, the results better than those for the industry as a whole.

Almost 60 per cent of General Casualty's premium volume orig.

\$\$3.10bn in 1968. However, the latest figures were boosted by pre-tax capital gains of \$80m. Revenues rose to \$4.01bn from \$3.10bn in 1968.

Barings profits more than double to £66m

By David Lascelles, Banking Editor, in London

out to be considerably more profadmitted in its earlier, sparse accounts, with profits more than doubling last year to £65.9m

(\$107.4m).

Mr Peter Baring, chairman, said the step was "predictable" in light of EC banking regulations due to come into force in 1993. But Barings decided to anticipate the new rules because it believed that fuller disclosure was healthy for its business.

For years, Barings took advan-tage of an exemption to the UK Companies Act which permits Companies Act which permits banks to report their profits "after transfers to inner reserves." This enables banks to present a picture of steadily rising profits even if it bears little relation to reality. But under EC regulations, all banks will have to make full disclosure by 1993. Banking supervisors will also exclude inner reserves from their capital calculations after 1993.

Mr Baring said: "We have been feeling for some time that the benefit of presenting a calm exterior was diminishing, because we are in a volatile business and we become more and more visible fo

rior was diminishing, because we are in a volatile business and we become more and more visible to the market." Non-disclosure was also making it difficult to communicate with staff, he said.

Yesterday's results showed 1989 pre-tax profits of £65.9m, up from £25.9m in 1968. This repre-

BARINGS, the City of London's sents a return of 39 per cent on overcame two centuries of shy overcame two centuries of shy by disclosing its full results for the first time — with some prodding from Brussels.

Barings reported profits of only the considerably more profit on the considerably more profit. funds of £125m, suggesting that amounted to some £27m.

Mr Baring said that more than

half the profit was earned by Barhalf the profit was earned by Har-ing Securities, the bank's suc-cessful equity trading and brok-ing arm which specialises in the Far East. Its managing director is Mr Christopher Heath, one of the UK's highest-pald executives with a £2.5m salary in 1987. Mr Baring said Mr Heath would have earned even more last year. He declined to state the exact figure declined to state the exact figure.

Barings' corporate finance activities, which included refi-nancing Ferranti during last year's crisis, also had a record year. There was growth in the bank's asset management activities, but treasury and capital markets had a difficult time in

markets had a difficult time in volatile conditions.

The results proved Barings to be a highly profitable bank. Its return on capital is high by merchant bank standards, although Mr Baring stressed yesterday that future profits will be closely linked to the fortunes of the financial markets.

Libra Bank to wind up its affairs by year-end

By David Lascelles, in London

LIBRA BANK, one of London's last remaining consortium banks, is to wind up its affairs.

The bank, which specialised in National Westminster Bank, last remaining consortium banks, is to wind up its affairs.

The bank, which specialised in Latin American lending, is to sell its assets to its parents and will close its doors by the end of this

The decision was taken last Friday at a meeting of Libra's 10 shareholder banks. The alternative was to provide Libra with a further large injection of capital in order to enable it to raise its provisions to the new level set by the Bank of England matrix.

Provisions are currently at the equivalent of 32 per cent of expo-sure, but would have had to be raised to 56 per cent. This would have entailed an outlay of several hundred million pounds.

Swiss Bank Corporation, West-Deutsche Landesbank, Mitsubishi Bank, Bancomer, Banco Itau, Credito Italiano and Banco Espir-

sortium banks to fall victim to the problems of third world debt, though its chances had been rated higher than many because it had developed an active asset trading business and other sources of income.

In 1988 it made a pre-tax profit of £24m but plunged into a £175m loss at the halfway stage last year because of exceptional pro-

Mr Carlos Santistevan, an executive director, said last night that the shareholder banks had decided they would rather take the bians on their own books.

Last December, Eulabank, another consortium bank, said it was winding itself down, and a year earlier European-Brazilian Bank turned in its banking licence. A third bank, Internex, transferred half its loan book to take the provider of the shared out. 2468m which will be shared out its parents, but is still in busi-among the owners in proportion ness.

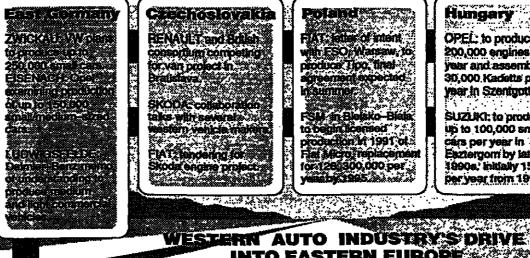
Artemis computer language.
Based in Hayes, Sussex, but with
650 employees world-wide, it
serves a range of sectors including aerospace, construction,
automobiles, telecommunications, government organisations and financial institutions. Lucas is buying the company ito Santo e Comercial de Lisboa. Libra, which employs 200 peo-ple, is the latest of several con-

to slot it in with an existing subsidiary in its industrial division called Lucas Engineering & Systems. The aim is to combine Metter's software skills with LESS's knowledge of applicametier's software skills with LE&S's knowledge of applications to form a more powerful systems engineering and applications concern supplying products not only to other Lucas subsidiated but to companies attacks. laries but to companies outside the Lucas group.

The acquisition of Metier will provide a world-wide sales nat-work for LE&S's applications software, while the industrial unit will provide applications

unit will provide applications knowledge and consultancy to support Metier's software product development.

Licas said the association of LE&S would position Lucas to take advantage of forecast growth in global markets for applications software and services over the next few years.





"In the initial phase there will

further expansion of capacity.

There is also an important

defensive dimension. If the West German producers do not move

quickly into East Germany, there would be no shortage of rivals ready to fill the vacuum and gain a foothold from which to challenge the dominance of VW. Open

and Daimler-Benz in a unified

common language, common cultural roots and not least the physical proximity mean that the West German industry is eager to assimilate the East German production locations into its West

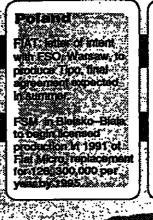
European production system.

From the geography there are opportunities of integration in the Voltswagen group's division of labour," says Mr Hahn, a native of Chemnitz, currently named Karl-Marr-Stadt, the head-operiors of the Feet Geograph auto-

quarters of the East German auto

a low-cost area."

German market



Hungary OPEL: to produce 200,000 engines per vear and assemble . 30,000 Kadetts per year in Szentgotthard SUZUKI: to produce to 100,000 small

cars per year in Esztergorri by late 1990s, initially 15,000 per year from 1992.

cars at new plant in Bulgaria

Soviet Union FIAT: joint venture to produce 300,000 Panda-sized small

Yelabuga from 1992. FIAT: tendering for

production of Soviet Oka small car.

ROVER GROUP: In alks with VAMO : *** engineering company about car production. possibly Massiro.

A fast autobahn to unity

Kevin Done on W Germany's annexation of the auto industry next door

¬ he West German auto industry, the strongest in western Europe, is moving at break-neck speed to annex the be a wage differential," says Mr Hahn, "but the more these two countries become re-united, the more this differential will be sub-stantially reduced. You should outdated vehicle makers of East Germany. It aims to block other western companies from finding a back-door into a unified Ger-many, which will become by far the higgest single vehicle market not base medium and long-term planning on East Germany being But East Germany does offer a previously untapped new car market on the Federal Republic's doorstep, and it offers a reservoir of skilled labour and a base for further expansion of canacity

the biggest single vehicle market in Europe.

In a flurry of deals announced in the last 48 hours, Volkswagen and Adam Opel (the West German subsidiary of General Motors of the US), the two biggest car makers in the Federal Republic, have announced joint wenture deals, which suggest that they will be taking over — to all intents and purposes — the they will be taking over — to all intents and purposes — the industrial leadership of the present antiquated production plants for East Germany's Trabant and Wartburg cars. At the same time Dainler-Benz, the world's biggest truck maker, is aiming to take over the leadership of the East German truck industry.

All three are clearly intending to integrate the East German operations as quickly as possible into their West German and West European production systems, while Daimler-Benz also sees East Germany as one of its gateways to the East.

The financial details of the West German deals are still vague and can hardly be finalised before East Germany has passed the necessary legislation to allow the formation of joint ventures.

West German auto producers have decided, however, that speed is of the essence, if they are to take advantage of a once-in-a-lifetime opportunity.

in-a-lifetime opportunity.
In this expansion they face several challenges. For example, Mr Carl Hahn, chairman of the management board of Volkswagen, says the reunification of Germany means that East Germany will not become a low-cost production base like the rest of East Europe, probably quite the

Lucas buys

around £40m

LUCAS Industries, the UK-based aerospace, automotive and indus-trial group, is buying Metier, a world-wide software engineering

company specialising in project management systems, for a sum believed to be around £40m

(\$64m).
The vendor is Lockheed, the US aerospace and defence group, which last year decided to divest its information services division

to concentrate on core activities.

Metier, which had sales in
1989 of \$86m, is said to be the
world's largest supplier of planning and control software in the

By Richard Tomkins, Midlands Correspondent

software

group for

The West German auto industry's rush into East Germany clearly has special dimensions.

Mr Hahn admits that Volkswagen is in a position "to fulfil a

"Zwickau (home of East Germany's out-dated Trabant) and Eisenach (the Wartburg plant) are only 300 kms from Wolfsburg the VW headquarters), while (the VW headquarters), while (hgolstadt (the home of Audi, VW's executive car subsidiary in Bavaria), is 600 kms away," he

role that is not only industrial discuss how they can collaborate, but political too."

discuss how they can collaborate, and further meetings are planned The element of excluding other western competitors is also high later this year.

western compensors is also high on the agenda. "Remember President Mitterrand came recently with Mr Calvet [chairman of Peugeot] to Berlin," says Mr Hahn. He insists, however, that VW can be profitable in East Germany. "Our job is to multiply research and the consumer it. If one research not consume it. If our research showed we could not produce profitably we would not go."

VW's present licensed engine production project with VEB

FA-Kombinat Personenkraftwa-gen, the holding company for the East German car industry, was conceived as a barter deal. Mr Hahn says future projects could be done on this basis, too, with VW buying engines, components and capital equipment – but he hardly thinks such devices will be necessary. "The East German Mark could be abolished before we start production. There is a better them 90 per cent chance. better than 90 per cent chance that by the time we break ground, doing business there will be quite a normal affair."

Mr Helmut Werner, director for trucks at Mercedes-Benz, calls for speed. "Once a currency union comes in, it will only be two minutes before every western Euro-pean truck producer makes its products available in East Germany, he said yesterday.

VW has also embarked on a plan to reform the components

supply date in East German, Ar present, the East German auto industry is vertically integrated to a degree long since unheard of in the West. IFA-Kombinat includes everything from vehicle assembly to virtually the whole gamut of automotive components. "This guarantees the highest degree of inefficiency," says Mr Hahn.

VW has already brought

together 80 of its leading West German suppliers with 40 of their counterparts in East Germany to

t the consumer end of the industry, the West German producers are also establishing joint ventures to handle sales and service and to establish dealer networks. VW has already had hundreds applications from would-be dealers in East Germany, and some car retailers in the Federal Republic have already developed dependent contacts with workshops across the border in preparation for expansion into East

Germany.
Opel held a meeting with potential East German dealers at the weekend near Frankfurt and has already signed 38 dealer con-

tracts.
While the ink is still drying on the contracts with East Germany, Volkswagen, General Motors and their western rivals are also moving fast to stake out positions in other parts of East Europe.

There are a lot of things moving. You sometimes wonder if you are catching all the balls you want to," says Mir Hahn.

General Motors has already signed a deal in Hungary, and Suzuki of Japan is also to start car production there.

Fiat of Italy is maintaining its dominance in Poland, and is embarking on a small car joint venture in the Soviet Union. nity that is not about to repeat

nity that is not about to repeat itself," says Mr Robert Eaton, president of GM Europe. "By itself, East Europe is a huge market that will develop relatively rapidly over many years. There is such a tremendous shortage of products." Mr Eaton does not see the growth of assembly capacity in East Europe as a threat to West European vehicle operations. "Demand in East Europe will grow faster than capacity there."



INTERNATIONAL COMPANIES AND FINANCE

VW sets

rights issue

at DM440

VOLKSWAGEN, the West

German car maker, has priced its new shares to be issued in a

ten rights issue at DM440

(\$258.8) a share, which would raise DM1.32bn.

capital by DM150m to DM1.65bn. The new shares will be entitled to the full 1990

■ Huhtamāki, the Finnish

foods, pharmaceutical and packaging group, reported an improvement in profitability last year after turning its US confectionery operations back into the black following losses in 1988, writes Enrique Tession

eri. Although Huhtamäki

reported a 66 per cent drop in profit before appropriations and taxes to FM176m (\$44m) in

1989 from FM521m the previous year, the 1988 figure was boosted by extraordinary income of FM369m from asset

Consolidated sales rose 24

DM558.50 yesterday.

DSM doubles earnings despite weakening market

DSM, the Dutch chemicals group which was partially privatised in a highly successful international launch last year, reported 1989 net profits more than doubled from FI 622m (\$327.4m) to FI 1.38bn but warned that markets had weakened in the early part of

Mr Adrianus Timmermans of DSM's managing board said operating results during the first quarter would slip to about Fl 300m, from the Fl 431m achieved in the strong first quarter of 1989, and would remain at roughly this level for the rest of this year.

This implies an operating Fi 1.2bn. Many analysts expect ics group, yesterday the per share results to decline announced a preliminary

this year, perhaps between 20-30 per cent, due to DSM's cyclical vulnerability in the base chemicals business. The 1989 net profit figure.

which was in line with expectations, included Fl 345m in extraordinary income stemming from the sale of DSM's shareholding in DAF, the Dutch truck manufacturer, and the multi- and polyvinylchloride operations. Operating results advanced

15 per cent to Fl 1.38bn. As previously announced, the group will pay a dividend of F18 per share. DSM is 33 per cent owned by the Dutch Govern-

• Philips, the Dutch electron-

Data's 49 per cent stake in Laser Magnetic Storage, a Philips' controlled joint venture with sales of "about" \$150m. The terms of the deal were not

The Colorado Springs-based joint venture was formed by Philips and Control Data in 1986, and produces optical and tape mass memory dry mechanisms for use with computers. • Wessanen, the Dutch foods group, reported 1989 net profit down 12 per cent from F1 92.6m (\$48.7m) to F1 81.3m, corresponding to earnings per share of F15.07, down F10.93. Sales advanced from F1 3.8bn to Fl 4.2hn. This lacklustre performance was roughly in line

Irish Life outlines privatisation

By Patrick Cockburn

IRISH Life Assurance, the state-owned company with 40 per cent of the Irish life insurance market, is to be privatised according to a statement yes-terday by the Irish Govern-

Mr Albert Reynolds, the Minister for Finance, said the Irish Government intended to reduce its shareholding from 90 per cent to 34 per cent through public flotation but

UAP increases

UNION des Assurances Paris (UAP), disappointed with the

domestic results of its recent share issue, has decided to

increase the international por-

ance concern said current financial conditions in France were not "favourable," contri-buting to an undersubscription

by 25 per cent so far for the French portion of the FFr6.6bn (\$1.15bn) issue, the largest yet made on the Paris Bourse.

UAP placed a significant portion of the blame on the Paris banks.

French banks who contracted

The state-controlled insur-

international

issue portion

tion, AP-DJ reports.

will remain the largest single share holder.
Irlsh Life, which has reserves of I£400m (\$255.8m) and manages I£4bn in funds, was formed in 1939 by amalga-

mating the life offices of five UK life insurers. The bank currently has a

field force of 500 representa-tives in Ireland and another

By George Graham in Paris

CREDIT DU NORD, the

commercial banking subsidiary of France's Paribas group,

last year to FFr112m (\$19.4m), marking its return to solid

profits after heavy losses in 1986 and 1987 and a more mod-

est profit in 1988.
"The general situation has improved to the point where

we can look beyond a state of emergency and start building tomorrow's bank," said Mr

Bruno de Maulde, chairman. He said Crédit du Nord's

operating ratios still fell short of those achieved by the big-

ing director, the company intends to provide "long term financial services from its Irish base. To achieve this ambition we will need access to further

from 'state of emergency'

0 in the UK. of individual private sharehold-According to Mr David ings after flotation.

Credit du Nord recovers

Kingston, Irish Life's manag

gest French banks, "but we have caught up some of our other less brilliant competi-Crédit du Nord's objective

home banking were two sec-tors which performed well in 1989, Mr de Maulde said.

To safeguard against take-over the Irish Government will retain a "golden" or special share which will limit the size per cent to FM5.48bn from FM4.44bn in 1988. Earnings per share rose to FM7.82 from FM7.15. The board proposes a 13 per cent increase in divi-dend to FM2.60 a share. B Outokumpu, the Finnish state-owned base metals group, said income before extraordinary items last year dropped to FM1bn in 1989, from FM1.2bn in 1988, writes

from FM1.2bn in 1988, writes
Enrique Tessieri.

The company blamed inventory losses, which reached
FM69m last year, and compared with an inventory gain
of FM360m in 1988. Excluding
inventory gains and losses, the
group's result was FM1.07bm
in 1989 compared with
FM843m in 1988.

Mediobanca, the Italian merchant bank, increased pre-tax
profit from L162.9bm (\$129.4m) remains a net profit of
FFr400m by 1982, which would
imply an operating profit of
FFr1.4bn.
Mutual fund and electronic

profit from L162.9bn (\$129.4m) to L275.7bn in the six months to December 1989, Reuter Lending activity had also developed strongly, with the bank's total outstanding cred-The bank attributed the profit increase to L71.8bn from ordinary operations and L41hn for extraordinary items. its rising by 14 per cent to FFree.3bn.

Eni chief prepares legal retaliation

By John Wyles in Rome

THE BOARD of Enimont, litaly's deeply troubled public-private chemicals joint venture, will begin preparing today for a special shareholdtoday for a special shareholders' meeting scheduled for April 30. The purpose of the meeting is bitterly opposed by one of the company's main controlling shareholders.

Mr Gabriele Cagliari, president of Emi, which holds 40 per cent of Emimont, indicated in a television interview last night

VW also said the subscription period for the shares would be from March 26 to April 5 for owners of ordinary shares and until April 9 for television interview last night that he was preparing legal and other retaliation against Mr Raul Gardini's attempt to secure full managerial control owners of preference shares. VW shares slipped DM3.50 to VW announced the issue of 8m shares in February. The issue will raise VW's nominal of the joint venture.

He said the law courts offered "the only way" to deal with Mr Gardini's assault on the founding agreements which divided 80 per cent of Enimont between Eni and Mr Gardini's Montedison.

In the meantime, said Mr Cagliari, he would seek another board meeting to propose that Mr Lorenzo Necci return to the post of Enimont president which he resigned two weeks ago, complaining that the divisions between the two main shareholders had

made his job impossible.
Since then, day to day management of Enimont has been

in the hand of Mr Sergio Cragnotti, Enimont's managing director and one of Mr Gardini's men.

In an impenetrable game of bluff, Mr Gardini, whose Mon-tedison and its allies now control 51 per cent of Enimont shares, is behaving as though Eni had no power to block his proposal for a capital increase of L10,250bn (\$8.14bn), based partly on merging Montedi-son's speciality chemicals companies, Himont and Ausimont, with <u>Enimont</u>.

Mr Gardini managed to secure the calling of the special shareholders' assembly at last Thursday's Enimont board meeting when one of Eni's directors voted with the Montedison board members. He did so on the grounds that the Italian Civil Code automatically provides for such an assembly

when requested by 20 per cent of the capital. But the fact remains that without Eni's agreement Mr. Gardini cannot muster the necessary 65 per cent majority in favour of the capital increase and of changes in Enimont's statutes which would assure him managerial autonomy.

Mr Cagliarl, who is obvidini public relations offensive, repeated in an interview pub-lished by L'Espresso magazine yesterday that Eni would not allow Mr Gardini full control of Enimont and that the proposed capital increase was "oversized in relation to the industrial programme which Enimont could successfully pursue."

On Saturday, Mr Gardini took out double page spreads in all national newspapers to publish a long letter to Enimont shareholders explaining the industrial opportunities and logic behind his proposals. One of the embarrassments of his current position is that he refused to put Himont and Austmont into the joint ven-

ture during negotiations with

Eni in the autumn of 1988. His critics, of whom there are many in Eni, say that changed business conditions and falling profits, allied to high indebtedness of the Ferruzzi Group as a whole, explain Mr Gardini's change of

In the first half of 1989, Himont's operating income fell to L187hn from L285hn in the same period of 1988 while Ausimont's operating income fell to L20bn. As a result, it is argued that the value of these and the

other businesses Mr Gardini is offering Enimont may be only around L3,000bn.

In his letter to shareholders. Mr Gardini says unexpectedly rapid changes in markets, technology and capital dictate a

This would be based on the synergic opportunities created by marrying Himont's exper-tise in plastic materials and Austmont's in polymers and elastomers with Enimont's

basic chemicals. He implies that the joint venture should move out of low added value and low carning sectors such as fertilisers and

world leader in these sectors with a turnover of \$55m, on a par with Dow Chemical, BASP, Hoechst, Bayer and Du Pont.

Mira Lanza suspended on | Pharmaceuticals help lift Milan SE pending offer

SHARES in Mira Lanza, the Italian detergents and speciality chemicals group majority-owned by Benckiser of West Germany, were suspended on the Milan stock exchange yesterday pending an offer for the minority stock later this week. Terms of the proposals, which will be discussed at a Mira Lanza board meeting on Thursday, were not disclosed. The company's stock closed at L68,300 (\$54.25) on Friday.

Benckiser, which has grown rapidly via a string of acquisitions in Europe and, most recently, the US, in the past two years, bought a 54 per cent interest in Mira Lanza in early 1988. Since then, there has been steady speculation that it would launch a full bid, driving up Mira Lanza's share

Last September, Mr Peter Harf, Benckiser's chief execu-tive, admitted that the com-

the late of the production of the control of the

pany had raised its stake to around 76 per cent, but denied any bid plans were in the off-ing. At the time, Mr Harf said merely that Benckiser had taken advantage of underval-ued equity prices to raise its

● Not earnings at La Rinas-cente, the Italian department stores group controlled by one of the Agnelli family's holding

companies, rose by L6.9bn to L77bn last year.
Group turnover in 1989, excluding value added tax, jumped by almost 25 per cent to L3.695bn thanks partly to the inclusion of restority. the inclusion of majority-owned Sigros Distribuzione, sed in Sicily.

Investments, which included the opening of seven new outlets, rose by L41hn to L221hn. The company plans to pay a dividend of L160 a share on its ordinary shares and L220 on its savings stock.

The second state of the se

to time the Profession

Procordia profits by 15%

from SKr2.0 a share. The group said it would not give any forecast for this year until it publishes the prospectus for the proposed deal with the Volvo-controlled pharmaceutical company Pharmacia and Volvo's food division Proven-

dor in a few weeks time. The best result in the group was in pharmaceuticals with an increase to SKr900m from SKr645m and a sales rise to The consumer goods division lifted profits to SKr1.34bn from SKr1.11bn and sales to SKr9.35bn from SKr7.70bn. Profits rose impressively in its beer, tobacco and confectionery activities.

 Svenksa Handelsbanken, one of Sweden's top three commercial bank groups, reported an 8 per cent rise in group operating profits to SKr 3.95bn for 1989, writes Jack Burton. The board proposed a divi-dend of SKr4.10 per share, an increase of 21 per cent. Profits from mainstream banking operations improved by 8 per cent to SKr3.6bn.
Total income for the group

Total income for the group also rose by 8 per cant to SKr7.9bn. Interest income climbed by 12 per cent to SKr 5.78bn, reflecting an increase in lending volume. Costs climbed by 9 per cent to SKr 1.9bn as the bank's international expansion continued.

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All of these securities having been sold, this advertisement appears as a matter of record only.

March 1990

4,000,000 Shares



THE INDONESIA FUND, INC.

Common Stock

BEA Associates, Inc. — Investment Advisor

2,000,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

James Capel & Co.

Credit Suisse First Boston Limited Robert Fleming & Co. Limited N M Rothschild & Sons Limited

Swiss Bank Corporation

Oppenheimer & Co., Inc.

Deutsche Bank Capital Markets Limited Paribas Capital Markets Group Salomon Brothers International Limited

Yamaichi International (Europe) Limited

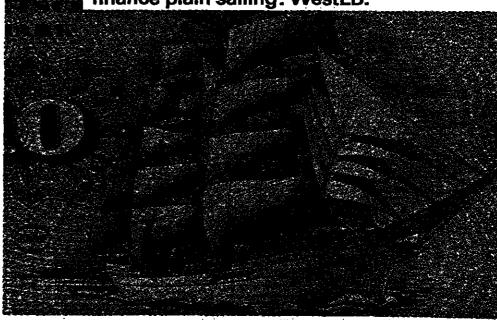
2,000,000 Shares

Hyundai Securities Co., Ltd.

This portion of the offering was offered in the United States by the undersigned.

Oppenheimer & Co., Inc.

Bear, Steams & Co. Inc. The First Boston Corporation Alex. Brown & Sons Dillon, Read & Co. Inc. Donaldson, Lufkin & Jenrette A. G. Edwards & Sons, Inc. Kidder, Peabody & Co. Goldman, Sachs & Co. Lazard Frères & Co. Merrill Lynch Capital Markets PaineWebber Incorporated Morgan Stanley & Co. Salomon Brothers Inc. Shearson Lehman Hutton Inc. Prudential-Bache Capital Funding Smith Barney, Harris Upham & Co. Wertheim Schroder & Co. Dean Witter Reynolds Inc. Introducing the German bank that makes international finance plain sailing: WestLB.



w York and from





inal .

new strategy for Enimont.

PVC to create a group whose core business would be based on varieties of polymers. This would become the

Mr Gardini promises many "leading edge" activities in the development of new biodegradable and other plastic materials.

His strategy foresees the creation of a group with 1990 sales of around L20,000bn, a gross operating margin of L3,400bn and investments of

PROCORDIA, the Swedish

holding company with interests mainly in consumer goods, ests manny in consumer goods, services and pharmaceuticals, announced yesterday a 15 per cent rise in its profits (after financial items) for 1989 from SKr1.99bn (\$323m) to SKr2.28bn. Group sales rose 12.9 per cent to SKr20.57bn from SKr18.22bn.

The board proposed lifting

The board proposed lifting the dividend to SKr260 a share

SKr4.1bn compared with SKr3.3bn in 1988.

า ที่สู้เราะหมายในการตัว เมื่อใ ภาษา

F175.00

INTERNATIONAL COMPANIES AND FINANCE

National Semi losses disappoint the market

By Louise Kehoe in San Francisco

NATIONAL Semiconductor, the Silicon Valley chip manufacturer, disappointed analysts with higher than anticipated losses for the third quarter, but the greater to but the group expects to return to profitability in the

return to promitability in the fourth quarter.

Net losses for the quarter ended February 25 were \$10.2m or 12 cents per share, compared with a net loss of \$44.6m or 46 cents in the yearago period. Analysts had projected third-quarter losses of 2 cents to 5 cents per share.

Net carnings were bossted

cents to 5 cents per share.

Net earnings were boested
by one-time credits totalling
\$11.5m. These included a
\$4.6m credit due to lower than
anticipated costs associated
with closing a plant in Danbury, Connecticut, and a \$2.5m
gain from selling an operation.

Revenues rose 6 per cent to
\$494.3m from \$379.3m in the
third quarter last year.

National had indicated it
expected a difficult third quarter, usually its slowest selling
period of the year. The company noted that its manufacturing operations were closed

TOTALS DY LANGE THE PARTY MODERN WATER Closed for two weeks during the Christmas boliday period.

The addition, our performance was affected by contin-

ued pricing pressure in certain product areas," said Mr Charles Sporck, president and chief executive. Prices of electrically programmable readonly memory (Eprom) chips, widely used in personal com-puters, have fallen over the

past year.

During the quarter, we completed the closure of the Danbury facility, which was the final step in the cost reduc-tion and restructuring pro-gramme announced in the

riemaio

said Mr Sporck.
In the nine-mouth period the company suffered a net loss of standard or 36 cents per share on sales of \$1,220m, compared with a net loss of \$100.3m or \$1.04 on sales of \$1.23bn. in FDA applications and sub-stituting another company's

Bolar fights to get out of the mire

Karen Zagor on the scandal that hit a successful generic drug maker

t reads like an old-fash-ismed tale of greed and cor-ruption: government regu-lators took bribes from companies, approved products without checking the paper-work too carefully and gave some companies preference when approving products. It all turned sour when a

small company, which thought it was receiving biased treat-ment, hired a private detective. He sifted through rubbish bins for evidence and took his infor-

for evidence and took his infor-mation to Washington, where Representative John Dingell of Michigan took over.

The findings of Representa-tive Dingell's sub-committee have rocked the fiedging US generic drug industry and its watchdog agency, the Food and Drug Administration (FDA).

The seneric drugs husiness The generic drugs business in the US was small until 1985, when the law was changed to make approval procedures sim-

when the few was thangen to make approval procedures simpler for generic versions of drugs whose patents had expired. Previously, this case of processing was available only for copies of drugs first approved before 1962.

Within four years, sales of generics increased from less than 10 per cent of the US market to between 20-30 per cent, to an annual figure of about \$55n-75n. "It was like putting a pot of gold in front of people," says Mr Reid Stuntz, a comsel for Dingell's Sub-committee on Oversight and Investigations. "Most people were honest, but some weren't."

The fall-out from Dingell's investigation led to the resignation.

investigation led to the resignation of four FDA officials, three of whom were later charged with criminal offences, including Mr Charles Chang, formerly the FDA's supervi-sory chemist. Several generic drug manufacturers have closed shop and others are try-ing to clean their operations. Bolar is one of the biggest and previously most successful

companies trying to pull
itself out of the mire. Although
the company has not been
implicated in any bribery
charges, Rolar is being investigated for falsifying documents
in FOA combestions and subdrug for its own in tests.

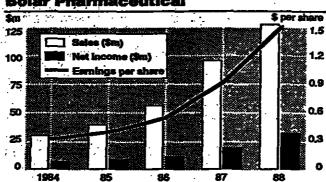
Bolar's production and shipments of its own-name drugs
are frozen while tests are conducted to ensure that its drugs are the equivalent of the name brands they replace.

The company has also laid off, temporarily at least, 117 of its 336 employees. Mr Robert Shulman, Bolar's chairman, who co-founded the company in 1960, has resigned, as has Mr James Rivers, the executive vice president who joined in and controlled research

Mr Lawrence Raisfeld, Bolar's other co-founder who had been the secretary-treaand class action suits from

Then he will try to rebuild the company's customer base. There will be a problem with consumer acceptance and we will have to be patient, but Johnson & Johnson is back in business with Tylenol, and Perrier is back on the shelves." Bolar's most pressing con-cern, according to some ana-lysts, is to get its generic ver-sion of Dyazide, a blood pressure medicine sold by SmithKline Beecham, back on

Bolar Pharmaceutical



surer before the scandal broke, took over last month as president and is trying to clean up the mess by co-operating with the FDA.

Mr Raisfeld has been a close friend of Mr Shulman's since 1952, when they both weeket.

1952, when they both worked as life guards on a New York city beach. He says he knew nothing of what has sent his company into a tailspin. The Justice Department and the FDA have pressed no charges against him.
"My obligations here were the day-to-day running of sales

and investments. I had no direct or indirect contact with production and research and development," he says. Mr Raisfeld's first task is to re-establish credibility with the FDA. He has already reached a settlement with the Securities and Exchange Commission,

the shelves. It is estimated that generic Dyazide is worth about \$70m a year in sales to Bolar. Bolar's version of Dyazide is being tested at a FDA-approved laboratory in San Francisco. However, Mr Raisfeld believes the company will survive, even if its Dyazide fails the tests. if its Dyazide fails the tests.

According to Mr Raisfeld,
Bolar had a healthy cash cushion from its glory days which
should help it pay for the new
testing and any litigation costs.
He adds that the company is
not considering filing for protection under Chapter 11 of the
Federal hankruptey code.

Federal bankruptcy code. Mr David Saks, a drugs analyst at Wedbush Morgan, is less sanguine. He reckons Bolar may face further lawsuits and the company may be forced to protect itself through Chapter 11 to survive.
"Bolar may be able to squeak by, but it's going to be difficult," says Mr Viren Mehta, a New York stock ana-lyst at Mehta and Isley. "There has been speculation about Chapter 11, but Bolar's change of stance and co-operation with the FDA should help."

The company has not always been so co-operative. In September, Bolar employees, with help from management, took out a full page ad in the New York Times saying: "We are outraged at US Representative Dingell and his sub-committee on oversight and investigations." Dingell and his sub-committee on oversight and investigations for creating a climate of fear and distrust within the entire generic pharmaceutical industry because of the fraudulent deeds of a few."

Mr Raisfeld says: "If I'd known then what I know now, I mould never have summerted

I would never have supported that ad. I didn't know there

was a cancer growing."

Bolar is also under pressure from partners in two new, potentially lucrative joint ventures. KV Pharmaceuticals is suing the New York company, saying that Bolar's conduct will prejudice business. For similar reasons, Mylan Labs says it would like to buy Bolar's 50 per cent share in their joint venture to make a non-generic drug to help Par-kinson's disease sufferers.

Mylan set the Dingell inves-tigation in motion last year when it came forward with evidence of corruption at the FDA. "When we first got into it, we thought it was just a problem at the FDA and had no idea that so many compa-nies were involved," a Mylan

representative says.
Since the scandal became public, all generic drug makers have been hurt by the indus-try's tainted image. And the FDA, which was working with a limited budget and stall, has had further staff cuts. The short-term beneficiaries

are the brand drug makers, such as SmithKline, which has seen sales of Dyazide surge since the Bolar version was pulled from the market. Mehta, "generics are an impor-tant part of healthcare and we expect them to come back."

This announcement appears as a matter of record only



US \$150,000,000 Term Loan Facility

Arranged and Underwritten by

National Westminster Bank PLC Union Bank of Finland Ltd Westdeutsche Landesbank Girozentrale

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Union Bank of Finland Ltd, London Branch

January, 1990

French group in friendly | Rhône-Poulenc signs Rorer deal bid for Federal Pioneer

SCHNEIDER, the French design and manufacture power is to acquire 68 per cent of Rorer, the US drugs company, yesterday said it had signed a ness is done outside Canada, agreement calling for the start of a multi-stage takeover.

The total value of the deal is industrial group, is to make a friendly C\$300m (US\$254m) offer for Federal Pioneer, Canada's biggest domestically-owned electrical comments. owned electrical company. Schneider said yesterday it would offer C\$15 a share for Federal's outstanding common shares. The Canadian com-

pany's controlling shareholder, Enfield Corp. with a 53.3 per cent interest, has agreed to The offer is subject to regula-tory approvals, including some from the Canadian Govern-

Schneider plans to finance the bid through a combination of company funds and private borrowing. It said FP would be integrated into its business through its Merlin-Gerin unit. FP has several joint ventures and technology agreements with European companies, including a licensing pact signed last year with GEC Aisthom Transformers to

FP earned C\$22.8m before FP earned C\$22.8m before extraordinary items last year, on revenues of C\$287m. The company was in the public eye last year after disclosing that its pension fund had bought a large block of shares in its parent company during a fierce battle for control of Enfield. FP took an extraordinary loss of took an extraordinary loss of C\$7m last year following losses • Schneider expects 1989

attributable group net profit to rise to around FFr650m (\$148m) from FFr560m in 1988, Reuter reports. Group turnover would be around FFr48bn, against FFreibn in 1988.
The group said it had suffi-cient funds and credit lines to finance the acquisition and that it would not make any cash call on markets.

The total value of the deal is expected to be more than \$350. Rorer said the deal would lead to the creation of a new com-pany — Rhône-Poulenc Rorer - that will have \$3bn worth of annual sales and will rank among the top 10 drug compa-

Rhône-Poulenc will control most of the board of the new company, including Mr Rob Cawihorn, who will stay on as chairman and chief executive. chairman and chief executive.

The first step, to begin on Friday, will be a \$78 per share cash tender offer for half of the outstanding Rorer stock, or 21.6m shares. This part of the deal, to cost \$1.68bn, will give Rhône-Poulenc 50.1 per cent of

RHONE-POULENC, the leading at least 32.4m of the outstanding french chemicals concern that is to acquire 68 per cent of Rorer, the US drugs company, yesterday said it had signed a agreement calling for the start of a multi-stage takeover.

The total value of the deal is Manhattan and Royal Rank of the contiverent to \$106.12.

The second stage of the take-over will bring Rhône-Pou-lenc's stake in Rorer up to 68

It calls for Rhône-Poulenc to transfer. its worldwide human pharmaceuticals business (with \$1.9bn sales in 1989) to Rorer in exchange for the issue of 24m new Rorer shares and the assumption by Rorer of \$265m of Rhône-Poulenc debt. Rorer will also pay \$20m to buy Rhône-Poulenc's existing US

Friday, will be a \$78 per share cash tender offer for half of the outstanding Rorer stock, or 21.6m shares. This part of the deal, to cost \$1.68m, will give Rhône-Poulenc \$0.1 per cent of Rorer.

The tender is subject to a change in Rorer's company statutes and to the tendering of

valent to \$36 \$78 tender for half of their shares) plus publicly quoted CVRs and shares in Rorer.

• Les Mutuelles du Mans is increasing its stake in Canaincreasing its stake in Canadian property and casualty insurance by linking up with L'Industrielle-Alliance, Quebec's largest life and health insurance group, writes Robert Gibbens from Montreal.

Les Mutuelles has bought control of L'Union Canadienne, a small general insurer, and has put it with L'Industrielle-Alliance's general insurance subsidiary in a new holding company, Unindal. Les Mutuelles already has

re-insurance interests in Canada and is a shareholder in Sodarcan, the largest Canadian insurance broking and re-in-

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given to the shareholders of Notice Corporation (the "Company") of the Armuel General Meeting ("AGM") to be held on Monday, 2nd April, 1990 at 3,00 p.m. at The Helsinid Pair Centre, Congress Wing, Congress Hell C1, Reutatiolitisenicatu 3, Helsinki, Finland.

The following matters will be on the agencia for the meeting:

1. A joint proposal by the Supervisory Board and the Board of Directors to amend the Articles 4, 5, 6

and 12 of the Articles of Association and to delete the Article 4s. The main contents of the proposed amendments are the following:

The remarks are the following:

The provision regarding the Supervisory Board is deleted.

The operative management will be the responsibility of the Executive Board, whose
 and members will be appointed by the Board of Directors.
 The Board of Directors will appoint the President.

b) review of the Auditors' Report,
c) review of the Supervisory Board's statement concerning these,
d) approval of the Profit and Loss Account, the Balance Sheet, the Group Profit and Loss Account,
and the Group Balance Sheet,

et ceasion on any measures to which the profit or loss shown in the approved Balance Sheet or Group Balance Sheet may give rise, \$\(\) decision on discharging the members of the Supervisory Board, the Board of Directors and the President from flability, \$\(\) decision on the number of members to serve on the Board of Directors and the number of regular suddices.

appointment of members of the Board of Directors, and
 appointment of the suditors and the deputy auditors.

A request by a shereholder to amend the Articles of Association in such a manner that two mem of the Board of Directors and their personal deputies be appointed by representatives of diffe

The accounts for the 1989 financial year and details of the proposal mentioned in paragraph 1 above, will be on display from March 26th, 1990 at the Company's Head Office at Beltiasplanadi 12, Helsinid, Finland, and the offices of Enskilds Securities, Skandineviska Enskilds Limited at 26 Finabury Square, London EC2A 1DS. Copies of the accounts in Finnish, Swedish and English will be sent to shareholders upon request to the Registrar. Copies of these documents will elso be available on request from Enskilda Securities. Copies of the full annual report will be available from Enskilda Securities from 25th March, 1990.

Registered shareholders who wish to consider

Registered shareholders who wish to exercise their voting rights at the AGM must give notice to the Company of their intention to attend not later then 28th March, 1990 at 4.00 p.m. Notice may be given to the Shareholders' Registrar in person at the Office of the Company at Heildidiantia 7 A, Helsinki, Finland, during office hours, or by telephone (358) 0 1807 390, or in writing to the Shareholders' Registrar, Notice Corporation, P.O. Box 117, SF-00211, Helsinki, Finland. Written notice should arrive no later than 28th March, 1990.

Hetsinki, March 1990

FF175,000,000 (US\$31,000,000)

Senior and subordinated term debt and equity provided to an investor group for the FF 2,003,600,000 acquisition of

SICLI

Paris, France

US. \$75,000,000



Christiania Bank og Kreditkasse

Floating Rate Subordinated Notes Due 1994

Interest Rate

8.6875% per annum

Interest Period

12th March 1990 12th September 1990

interest Amount per U.S. \$10,000 Note due

12th September 1990 U.S. \$444.03

Credit Suisse First Boston Limited

Agent Bank

THE KINGDOM OF DENMARK

Yen 10,000,000,000 **Yield Curve Notes Due 1991**

In accordance with the provisions of the Notes, notice is hereby given that for the period from 13th March, 1990 to 13th mber, 1990, the Rate of Interest will be 1.32444% with a Coupon Amount of Yen 13,244 per Yen 1,000,000 Note. The next interest payment date being 13th September, 1990.

CHEMICALBANK

U.S. \$150,000,000 First Interstate Overseas N.V.

Guaranteed Floating Rate Subordinated Notes Due 1995

AFirst Interstate Bancorp

81/2% ----1206 (Algoria 1984) 1206 (Algoria 1886) interest Period

U.S. \$250,000,000 CARTERET SAVINGS BANK.

Collateralized Floating Rate Notes Due 1996 of which U.S. \$125,000,000 is being 8.625% pa

136: March 1980 136: September 1986

Credit Sales: Plest Boston Limited

PAN-HOLDING SOCIETE ANONYME ___

At its meeting of March 8, 1990, the board of directors finalised the accounts for the financial year 1989.

The accounts show a net profit of USD 30,203,757, including a net realised gain on sales of investments of USD 25,222,919.

The unconsolidated net asset value as of December 31, 1989, amounted to USD 337,321,172, equivalent to USD 548.49 for each of the 615,000 shares of USD 100 par value forming the capital. This value is to be compared with USD 454.83 as of December 31, 1988, that is an increase of 20.6% for the year 1989.

If one includes the dividend of USD 7.75, the increase is

in 1989 22.3%. The consolidated net asset value, as of December 31, 1989 amounted to USD 561,93 per share.

As of February 28, 1990, the unconsolidated net asset value amounted to USD 525.69 and the consolidated net asset value amounted to USD 538.82 per share.

The board decided to propose to the annual general meeting to be held on May, 30, 1990, the distribution per share outstanding on June 29, 1990, of a dividend of USD 8.50 for the year 1989, against a dividend of USD 7.75 paid for the year 1988. The dividend of USD 8.50 is free of withholding tax in Luxembourg and would be payable as from July 2, 1990.

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INTERNATIONAL COMPANIES AND FINANCE

for bottling group

By Our Financial Staff

the recently reorganised Australian quoted offshoot of the US soft drinks giant, yesterday moved further to consolidate its market position in the region by bidding A\$487m (US\$369.7m) for the Adelaide-based C-C Bottlers (CCB).

CCB - directors of which indicated their willingness to accept the offer — is the sole Coca-Cola franchisee for South Australia, Tasmania, the Australian Capital Territory and for parts of New South Wales, Victoria and the Northern Ter-

It also has joint ownership with CCA of Oasis Industries, a Coca-Cola franchisee in New Zealand, as well as interests in a US Coke bottler, other soft drink companies, a brewery

and a restaurant chain.

The deal would give CCA a virtual monopoly of the New Zealand as well as Australian market for Coca-Cola. For soft drinks as a whole, it will increase its Australian market share to 35 per cent

from 29 per cent. The offer is one CCA share plus A\$13.25 cash for every five

Mr Michael Astley, CC Bot-tlers chairman, said this amounted to a premium of about a third over market ley group.

COCA-COLA Amatil (CCA), the recently reorganised Auschler dosed at A\$3.75 ahead of the

CCA is 59.5 per cent owned by its US parent. It emerged in its present form last year when Amatil, the former affiliate of the UK's BAT Industries, spun off its cigarette side, called W.D and H.O Wills and controlled by BAT.

Mr Dean Wills, CCA chairman, said the planned unifica-tion of the Coke franchises in Australia and New Zealand "will offer operational and merchandising benefits" and strengthen the CCA balance

 Australian National Industries (ANI), the engineering group recently acquired by Mr Kerry Packer, reported sharp improvements in profits and revenues, writes Chris Sherwell in Sydney.

For the seven months to Jan-uary it showed after-tax earnings of A\$57.7m (US\$43.8m), up 43.2 per cent. Revenues were A\$1.3bn, up 25 per cent. ANI is maintaining its interim fully franked divi-

dend at 5.3 cents a share. The improvements follow a plunge into the red for the year to June, when the group wrote off A\$200m arising from its exposure to the collapsed Sped-

CCA in A\$487m bid | Ashok Leyland steps up a gear

Gita Piramal looks at an Indian commercial vehicle manufacturer

NDIA'S Ashok Leyland, regarded until recently as a conservative manufacturer of commercial vehicles and diesel engines, is acquiring

a more high-octane image.

The company, which ranks second only to Telco, India's biggest commercial vehicle manufacturer, is planning to pump in Rs10bn (\$598m) over the next five years to upgrade its sprawling plants at Ennore and Hosur (in Tamil Nadu). Bhandara (Maharashtra) and Alwar (Rajasthan). Much of the fresh invest-

ment required is likely to come We are very keen to invest in India and given the scar-city of internal resources,

foreign investments can play

from the Hinduja group which acquired management control of Ashok after a fierce takeover battle in November 1987. "We are very keen to invest in India on a long-term basis and given the scarcity of inter-nal resources, foreign invest-ments can play an important role," said Mr S. P Hinduja, the head of a transnational trading house which has interests in steel and non-ferrous metals.

leum products. The investment plans come on the heels of Ashok's improved financial perfor-

fertilisers, crude oil and petro-

mance. At Rs6.7bn, sales for 1989 were up by 27 per cent and profits before tax reached Rs250m, up 21 per cent. It has been increasing its

market share, but the better financial performance is due to a combination of factors. The Indian commercial vehicle industry skidded through most of the 1980s with demand alternating between recession and slow recovery. Today demand is stronger – particularly for Ashok's range of medium and heavy commercial vehicles. A strategy of offering as many as 29 basic models with the option of further adaptation to indi-

is paying off.
To maintain momentum, additions are also being made to an impressive garage of spe-cial application vehicles. Last year three prototypes of vehicles so far imported into India were developed: a fire crash tender for airports, air-conditioned tourist coaches cushioned with air-suspension and vehicles suited to the oil sector's needs.

vidual customer requirements

As various state transport undertakings (STUs) replace their ageing bus fleets, this market segment is also looking up. Ashok already plays a notable role in the Indian public transport system, enjoying an overall market share of 60 per cent and a share of 80 per cent in metropolitan STUs.

This percentage may grow further once Ashok's switch to indigenous production of the double-deck chassis is com-pleted. Initial difficulties with such chassis sumplied with such chassis supplied to the Bombay STU "have since been resolved and the buses are run-ning satisfactorily," said Mr R.J. Shahaney, Ashok manag-

ing director. Ashok has gained from technical assistance by Italy's Iveco, a Flat subsidiary and Europe's second largest manufacturer of commercial vehicles and diesel engines.

Iveco came into the picture in November 1987 when the Hinduja group invited it to join in acquiring Land Rover Ley-land International Holdings, a London-based company which controlled 39 per cent of Ashok and which was previously owned by the UK's Rover

Group. New export markets are also being explored to offset a slowdown in purchases from Sri Lanka, Bangladesh and Mauritius. A substantial increase in exports to Dubai and the emergence of Tanzania as a new market have meant that export earnings, which had plunged to Rs145m recovered last year

Iveco has expressed interest in sourcing automotive compo-nents from India for its international operations. According to Mr. Shahaney: "We have

to Iveco's drawings, which have been approved. We are hoping that this will result in substantial new business for both Ashok Leyland and Ennore Foundaries, an associ-

ate company,"

And if the Soviets approve
the fitting of Ashok's diesel
engine to their Paz buses – a decision is expected by May -Ashok will embark on busines worth an annual Re300m.

Mr Hinduja pointed out the difficulties in export growth.
"Quite a few Indian industrial
products have inherent com-

If the Soviets approve the fitting of the diesel engine to their Paz buses Ashok will embark on business worth

petitive advantages in the international market. In order to globalise these sectors, how-ever, the Indian Government should permit technology imports and if such technology can only come with invest ments and management con-trol, these should be freely allowed," he argued. In the meantime Ashok

hares have responded to the new corporate momentum. Hovering at about Rs35 before the takeover, they have moved up steadily to approach the Rs100 mark.

Foreign bankers in Tokyo surprised at 24% rise in lending

By lan Rodger in Tokyo

FOREIGN BANKS, even very large ones like Citicorp of the US or Barclays of the UK, have never been able to cut much of a figure in Japan. Their com-bined market share has rarely exceeded 8 per cent and has been declining steadily for several years.

So reports in Tokyo last week of a sudden surge in foreign bank lending came as something of a surprise. According to these reports. since confirmed by the Bank of Japan, the 82 foreign banks operating in Japan scored a combined 24 per cent rise in their lending in February from the previous month. Moreover the actual amount of the increase, at Y1,090bn (\$7.2m). was much larger than the Y603.3bn made that month by the 13 big Japanese "city" or commercial banks.

Foreign bankers in Tokyo were quick to point out that the trend was unlikely to endure. The main factor was that the Bank of Japan, which is worried about the rise in property prices, has been lean-ing on the city banks in recent months to curtail their housing months to curtail their housing loan activities. With their March year-ends at hand, the city banks suddenly reined in their lending so that their bal-ance sheets would show no growth from their interim

reports.

However, ever responsive to their customers, the city banks suggested they visit a friendly foreign bank. "The Japanese banks are actually offering us business," said one British

banker. In some cases, the Japanese bank even guarantees the loans, making them very profitable for the foreign bank. Will this windfall continue? Not likely, according to foreign bankers. They note that most of the loans are booked for one to three months only, suggesting that the Japanese banks expect to be able to take back the business pretty quickly once the new financial year

PNATIC

es to

gets under way.

Is the Bank of Japan concerned about this bypassing of its guidance? "I am not aware of any attempt at guidance of the foreign banks," Mr Ralph Zeigler, branch manager of Union Bank of Switzerland and chairman of the Association of chairman of the Association of Foreign Bankers in Japan, said

yesterday.
A central bank official said marginal changes in foreign bank lending tended to be large and shortlived, so there was no need for immediate

Some foreign bankers sus-pect that the central bank is secretly pleased. It has been concerned that the perennial weakness of the foreign banks in the Japanese market could become an international trade issue, and recently eased access for them to its discount

The latest lending surge, coming as it has just as the foreign banks are also about to prepare their year-end accounts, may even mean that the long-declining market share trend will be reversed

Gulf Resources in dispute over shareholding

By Terry Hall in Wellington

A CASE before the New Zealand High Court this week, which could see the forfeiture of NZ\$56m (US\$32.98m) of shares by Gulf Resources and Chesciple of the US Chemicals of the US, will pro-

Chemicals of the US, will provide an important test of securities legislation put in place during the last two years.

The shareholding in dispute represents 70.4 per cent of the capital of City Realties, a property company. It is, held by Zelas Enterprises, a NZ\$100 shelf company set up by two Christchurch accountants.

The Securities Commission

The Securities Commission argues that Zelas has been a front for the US company, which is now set to take control of City Realities by injecting NZ\$248m worth of property into the group in return for the shares. This would see the Zelas shareholding diluted to 27.05 per cent.

The commission wants the court to rule that Gulf Resources failed last October properly to disclose itself as the beneficial owner of the shares as required by the Securities Amendment Act 1988. It also wants a ruling that the City Realties shares should be

In court yesterday Gulf Resources counsel sought an urgent hearing in the case as Zelas was due to pay Tower Corporation, an investment institution, about NZ\$37m as final payment for the shares on March 23. He said Zelas was relying on gaining funding to pay Tower by placing its City Realties shares on international markets. With the continuing uncertainty this would be impossible, he said. In court yesterday Guif

C&W set to lift stake in Far East group By John Elliott

in Hong Kong

CABLE AND Wireless of the UK is to increase its control-ling stake in Hongkong Telecommunications by arranging for a subsidiary to purchase half of a 6.8 per cent stake in the company held by a Hong Kong government nominee known as The Financial Secretary Incorporated

tary incorporated. stake to 58.6 per cent from the 55.2 per cent to which it would have fallen with the expected early completion of a deal under which a 20 per cent stake is being sold to the Hong Kong offshoot of the Pekingcontrolled China International Trust and Investment Corpora-

tion (Citic).

C&W said yesterday that there would be no further public offerings or widespread institutional placing of shares in the "foreseeable future." It had given Citic a specific assurance there would be no

such deals for the next 12 months. This appears to mark at least this appears to mark at least a temporary halt in C&W's share disposals, which started with a public share flotation at the end of 1988.

The deal with Citic, which C&W expects to finalise within

can expects to finalise within the next 14 days, will provide it with about HK\$10bn (US\$1.28bn) needed for other investment. It is also expected to strengthen the potential in China of both C&W and Hongkong Telecom. C&W said yesterday that agreement in principle had been reached with the Hong Kong Government on the 3.4 per cent purchase which will cost it HK\$1.7bn.

DBS profits rise 25.1%

DEVELOPMENT Bank of Singapore 1989 results show group net profits by 25.1 per cent at \$\$250.3m (US\$133.8m), Reuter reports from Singa-

Earnings per share rose to 58 cents from 48 cents. The total regular dividend is being held

at 16 cents a share gross.

DBS is making a one-for-10 bonus issue. These shares will not qualify for the latest dividend but the bank said barring unforeseen circumstances it would be able to maintain its



Loan Association U.S. \$200,000,000

Collateralized Floating Rate Notes Due 1996

Notice is hereby given that the Rate of Interest has been fixed at 8.7125% p.a. and that the interest payable on the relevant Interest Payment Date September 13, 1990 against Coupon No. 8 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$4,453.06 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$11,132.64. March 13, 1990 London

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBAN(

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FRCD issue \$30,000,000.00 Due 22.04.91

Notice is hereby given in accordance with condition 3 of the Certificates of Deposit that the Issuer has elected to redeem serial numbers 000361-000420 on the next Interest Payment Date being 24th April 1990.

12th March, 1990

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1989 net profit of US\$67 million, up 10% on 1988 with return on shareholders' funds of 31%. Total assets exceeded US\$4 billion at year end.

Highlights of 1989 performance:

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- Advised and arranged project finance transactions totalling US\$4.7 billion
- Advised or arranged financing of US\$1.2 billion for 64 aircraft
- Added over US\$1 billion new funds for discretionary investment management
- Achieved a 67.1% return (expressed in US dollars) in the Wardley South East Asia Trust and a five year compound return of 38.6% per annum
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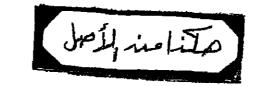
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INTERNATIONAL CAPITAL MARKETS

International Japanese equity warrant in lend prices to go on screen In the obliged to opposed by both foreign transpiese securities how

Finance has accepted a pro-posal by Japanese and foreign securities houses in Tokyo to improve the transparency of prices in the Japanese equity

warrant market.
"We have reached agreement on the basic outline," a MoF official said yesterday.
The agreement means the MoF has withdrawn its controversial proposal to list the warrants on the Tokyo Stock Exchange. Foreign brokers

them at a disadvantage.
Under the new system,
which will probably come into which will probably come into effect in September, most deal-er-to-dealer trades made during Japanese business hours will be channelled through Japan Bond Trading Co, a broker's broker. Prices of the transac-tions will be published immedi-table on a severe beard warket ately on a screen-based market data system. Dealers can con-

directly, but will be obliged to publish the prices of their deals on the screen system. For each of the roughly 300 active issues, two market makers will quote two-way prices and publish them on the screen system. Over-the-counter client business will continue to be carried out by

"We, the foreign houses, are very happy with this proposal. It gives us price visibility. I think it is going to work well," said Mr Richard Greer, branch manager of Baring Securities and the representative of the foreign securities houses in the discussions on the transparency issue.
The MoF studies to reform

the secondary market for warrants began last autumn, fol-lowing complaints from investors about wide spreads between buying and selling prices and erratic price move-ments. Its proposal to list the warrants on the TSE was

opposed by both foreign and Japanese securities houses on the grounds that it would reduce liquidity in the often volatile warrants market. The UK Government also expressed its concern about any move that might discriminate against foreign brokers. The whole issue has shown that foreigners can act in con-

cert with the big four Japanese brokers," Mr Greer said. time when the warrant market is unusually quiet, both in terms of new issues and secondary trading. The new issue market in London has been hit by the weakening of the yen—which has eliminated the advantage of issuing bonds in dollars and swapping the proceeds into yen, over simply issuing yen bonds in Tokyo.

Secondary trading has been hurt by the nervousness prevailing in the Japanese stock market since the sharp drop in ahare prices two weeks ago. time when the warrant market

Exchange Fund offers HK bills

HONG KONG Exchange Fund bills with a minimum denomi-nation of HK\$500,000 and a maturity of 91 days are to be launched this morning by the colony's Government in an offering totalling HK\$300m. The Exchange Fund was

first set up in 1935 and has been gradually expanded so that it now holds the bulk of the Government's financial assets, including foreign reserves. Its statutory role is to influence the exchange value

is pegged at HK\$7.80 to the US dollar.

The objective of the new bills, announced in the Hong Kong budget a year ago, is to provide an additional instrument for the Government's money market operations which are aimed at maintaining exchange rate stability. A subsidiary objective is to facili-tate the development of the Hong Kong dollar paper mar-ket.

The launch will take place by tender at 10.30am this morn-ing and the results will be announced by 3pm. Subse-quent tenders will be held weekly on Tuesdays. Mr Joseph Yam, deputy secretary for monetary affairs, said yes-terday that short-selling would only be allowed within one day's trading.

The bills, exempt from profits tax and stamp duty, are being issued by Hong Kong's secretary for monetary affairs.

FT GUIDE TO WORLD CURRENCIES

2.3821 3.6301 2.1227 (Bahama \$) 1.6110 (Dinar) 0.6055 (Sp Peseta) 176.70 (Taka) 52.60 (Barb \$) 3.2362 0,5847 0,2197 64,1379 19,0925 1,1746 Ofgustrum)
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FT INTERNATIONAL BOND SERVICE

Cr.Local F Desmark 61, 9 E.LB. 47, 93, Norway 51, 95 Sweden 45, 93 World Bank 57 World Bank 7 writter of PRAMENTS
Abbey Nat. 105: 94 CS.
Abbey Nat. 105: 94 CS.
Abbey Nat. 115: 93 S.
Asport 7: 95 PC.
Bell Custom 105: 95 PC.
Bell Custom 105: 95 PC.
Bell Custom 95: 95 S.
Bett Life Recom 95: 93 S.
Bett Life Recom 95: 93 S. FLOATING BATE
NOTES
Alliance & Leic. Bid 94 &
Bank of Greece 99.U.S.
Belgium 91.U.S.
Creit. & Gloucuster 94 S.
Creit. Forcier 98 U.S.
Desdoer Finance 99 O.M.
FEC 3 92 DM

ANC State of State of

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Facelpts (B.D.Fl.s) are advised
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entitlement, Coupon No. 54
should be lodged with one of the
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Seiglam.

Attention is drawn to the fact that one Depositary share is equivalent to 5 Common Shares of the Company and new B.D.R.s. can be issued only in multiples of 200 Depositary Shares. Any lesser number will be sold and the proceeds distributed to the persons entitled thereto.

Any further information required may be obtained on application t any of the above mentioned Banks or to Benks of Dikyo Trust Company, 100 Broadway, Neur York.

TRELAND

Floating Rate Notes Due September 1998

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 12th March 1990 to 12th September 1990 the Notes will carry an interest rate of 8.41% per annum. Interest payable on 12th June 1990 will amount to US\$429.28 per US\$10,000 Notes and US\$10.746.11 per US\$250,000 Note.

Agent Bank: lorgan Generaty Trust company of New York, London

EXPORT CREDIT CLEARING HOUSE. Finds 100% non-recourse export finance when you cannot.

Notice is hereby given that at the Soard of Directors Meeting of the above company held on 2nd March 1990, it was neolived to make a free distribution to McCaw Cellular Communications, Inc. shareholders of common shares of Yen 50 each. The New shares will be allotted shareholders appearing on the Share Register at the close of business on 30th March 1980, the ratio of 0.05 new chares for

has acquired a controlling interest in

LIN Broadcasting Corporation

The undersigned acted as financial advisor to McCaw Cellular Communications, Inc. in this transaction.

LAZARD FRÈRES & CO.

March 6, 1990

\$400,000,000

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8.625% per annum

Interest Period

12th March 1990 12th September 1990

Interest Amount per U.S.\$10,000 Note due

Credit Suisse First Boston Limited

12th September 1990

U.S. \$100,000,000

Great Western Financial Corporation

Floating Rate Notes Due 1995

Interest Rate

8.5625% per annum

12th June 1990

Interest Period

12th March 1990

Interest Amount per

U.S. \$50,000 Note due 12th June 1990 U.S. \$1,094.10

Credit Suisse First Boston Limited

INTERNATIONAL CAPITAL MARKETS

AIBD revises its system of fines

Association International Bond Dealers, the self-regulatory organisation responsible for the Eurobond market, has announced a revised schedule of fines and penalties for members who fail to use its Trax trade matching

system correctly.
This follows the withdrawal of an original fine system last November after many AIBD members objected strongly to what was seen as draconian and unworkable penalties. The AIBD agreed to review its proposals after members complained that internal operational problems made it difficult to meet Trax reporting

requirements.
Mr John Langton, the
AIBD's chief executive, said yesterday: "The AIBD board has passed the new schedule of

of fines after extensive consulta tion with Trax users." He said there was unlikely to be any dissent from Trax users and added that the majority of the fines would take effect from April 2, while a Sirr350 sanction relating to a failure to act on a reconciliation enquiry

takes effect from 1 June. The basic fine for late report ing of a trade has been reduced from SFr25 to SFr5 if the 30-minute deadline for reporting is missed by less than a further 30 minutes.
Thereafter the fine rises to

SFr15, while the sanction for failing to report a trade by the end of the day on which the transaction took place has been set at SF-50. There is a further fine of SFr50 per day for each day the trade remains unreported.

Drexel chief's new role

By George Graham in Paris

BANQUE Indosuez, the French investment banking subsidiary of the Suez group, has hired Dr Richard Sandor, considered as one of the inventors of financial futures, to head a new risk

management company.

Dr Sandor is a former employee of Drexel Burnham Lambert, the beleaguered US securities house, where he was vice president and member of the executive committee in charge of international and domestic fixed income sales and trading operations. He has a reputation in the field of interest rate risk strate-

gies using derivative products such as futures and options. Indosuez International Capi tal Markets Corp will provide risk management services to companies and institutional investors, specialising in US markets and interest rate

The French bank already has a substantial futures market activity through its broking subsidiary, Carr Futures on Paris's Matif financial futures arket as well as the Chicago Mercantile Exchange and the Chicago Board of Trade.

FT's credit ratings list

By Norma Cohen

FINANCIAL Times Business Information has published a directory of credit ratings for borrowers which incorporates ratings from 12 international

rating agencies.

The directory also includes a composite index for individual

The index assigns a numerical value to the combined credit ratings from all agencies which have evaluated the debt. Contributors to the directory include the five major US agen-cies, ASPAC Australian Rat-ings, Canadian Bond Rating Service, Dominion Bond Rating Service, IBCA Banking Analy-als, Japan Bond Research Institute, Japan Credit Rating Agency and Nippon Investors

The current edition includes borrowers' ratings as of December 1989. Updates will be issued quar-

French stockbroker in net loss of FFr79m

By George Graham

MEESCHAERT-Rousselle, the French stockbroker owned by the Axa-Midi insurance group, plunged into the red last year with a net loss of FF178.5m, following a rise in its treasury costs and a severe deteriora-tion in its broking margins. Mr Gérard de la Martinière, Meeschaert's new chief execu-tive, said that the broker's net equity had been negative at the end of 1989, but that it was far from bankrupt; its capital has now been reinforced by Ara-Midi to FFr203m, with an additional guarantee of

The company, which once ranked as the leading stock-broker in France, made an operating loss of FFr114m — compared with a loss of FFr400,000 in 1988 — rising to FFr402,77 — offer provisions FF.137.7m after provisions and exceptional items. A tax credit of FF.59.2m allowed this to be reduced to FF.78.5m,

Mr de la Martinière said

Mr de la Martinière said that a part of last year's losses was due to non-recurrent causes: the lossmaking inter-national department, now closed; provisions for unset-tled transactions, which have been severely cut back; and excessive treasury costs, which have also been reduced. He warned, however, that some FFr40m of the loss was structural, and that Meesert would have to continu to cut back its staff to fall into line with a lower volume of business and narrower mar-

The number of lines handled by Mescchaert last year fell by 13 per cent, while broking margins fell by 20 per cent for equities and 60 per cent for bonds.

Paris has not yet suffered the massive lay-offs inflicted on stockbrokers in New York and London, but Meeschaert is not expected to be alone among French brokers in reporting losses for 1989.

Only a handful of firms, principally control specialists principally equity specialists like Bacot-Allain, Cheu-vreux-de Virieu or Cholet-Du-

pont, have managed to thrive in recent months.

Fed worries put US bonds on the defensive

By Janet Bush in New York and Andrew Freeman in London

US Tressury bonds traded in a tight range yesterday, stable after last Friday's sharp falls on strong February employment data but still on the

In late trading, short-dated maturities were quoted unchanged to 4 point higher

GOVERNMENT BONDS

while long-dated issues were as much as % point higher. The Treasury's benchmark long bond was quoted & point up from Friday's close to yield 8.62 per cent. The much larger than expec-

ted 372,000 rise in the non-farm payroll in February — com-bined with a sharp upward revision in January's gains — pushed Treasuries around % point lower on Friday and prompted tentative talk in financial markets about whether the US Federal Reserve may soon consider Reserve may soon consider tightening monetary policy.

Top Fed officials have made it clear in recent weeks that they do not think there is a high chance of recession while acknowledging that there are

still worrying inflation risks. Economists at Griggs & Santow, the fixed income econ-omists, noted that, although the employment figures have probably been distorted over the past two months, "averag-ing any combination (of data) for the last few months still produces a result which suggests that real GNP will bounce back rather sharply in the first quarter of 1990 - probably in the 2 per cent plus area."

The bond market has been

carefully watching the behav-iour of the Federal Funds rate which appeared to start drifting above the current 8% per cent target set by the Fed.
After the announcement of a small adding operation through \$1.5bn in customer repurchase agreements by the Fed, Fed Funds drifted higher to 84 per cent at midsession but then drifted back to 8% per cent in late trading. cent in late trading.

Few in the market believe that the Fed is actually in the process of tightening but the Open Market desk appears to be somewhat willing to counterpance a count hat the control of the counterpance of the

BEN	BENCHMARK GOVERNMENT BONDS											
	Compos	Red Date	Price	Change	Yield	Week ago	Month					
K GILTS	10,000 10,500 9,000	4/93 5/99 -10/08	91-18 89-21 82-04	+04/32 +09/32 +20/32	13.43 12.40 11.32	13.19 12.17 11.11	12.29 11.32 10.38					
S TREASURY	8.500 8.500	02/00 02/20	99-03 98-23	+00/32 +02/32	8.64 8.62	8.56 8.57	8.35 8.45					
APAN No	119 4.800 2 5.700	6/99 3/07	86,4809 90,5335	-0.238 -0.070	7.24 6.51	7.09 6.78	6.66 6.30					
ERMANY	· 7.125	12/98	88.7000	-0.050	8.89	8.83	8.44					
RANCE BTA		10/94 5/99	90.3833 86.0700	+0.004 +0.140	10.73 10.17	10.78 10.22	10.49 9.94					
ANADA *	9.260	12/99	89.9500	-0.500	10.95	10.69	10.05					
ETHERLAND8	7.600	11/99	89.4400	-0.510	9.18	9,16	8.57					

12,000 7/98 92,4905 -0.597 13,42 . 13,71 12,87

market had a volatile session. with gilt prices opening weaker in line with the depressed currency, before recovering strongly after the release of retail sales and out-put price figures for February. Thin trading on the cash Thin trading on the cash market saw most prices end unchanged or a touch firmer. The benchmark 11% per cent gilt maturing 2003-07 was sharply lower in early trading and easily breached the 12 per cent yield level.

After the economic figures, it

recovered to trade up to 98.30, against Friday's close of 98.12, yielding 11.90 per cent. The better afternoon sentiment was helped by a steadying of sterling on the foreign exchange markets. Analysts were divided on the

significance of the retail sales figure. Some said it implied a fiscally restrained budget next week and that this had caused the glits market to bounce.
Others thought the figure indicated that despite a clear squeeze on credit, high wage

settlements were responsible for boosting retail demand.

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■ IN Germany, the bund mar-ket traded in a similar pattern, opening weaker in sympathy with other bond markets before recovering to end unchanged or slightly weaker

on the day.

The bund future, for example, opened in weak form, falling from Friday's close of 81.25 to the day's low at 80.86. It later recovered to around 81.42, before retreating to around 81.37. Volume was low at around 23,000 contracts.

On the cash market, the 7% per cent bund maturing 2000 was weak at the morning fixing of 92.50 to yield 8.92 per cent, but later recovered to around 92.70, a few pfennigs down on the day. Traders said the market

lacked direction as investors waited for the East German lections next week.

■ IN Japan, the market moved IN Japan, the market moved lower in heavy turnover on fears that the yen would show continued weakness against the dollar. The benchmark 119 issue was yielding 7.205 per cent against Friday's close of 7.160 per cent.

Bank Nederland issued a \$70m

Hank Nederland issued a \$70m
10-year Eurobond, callable
after five years, with identical
coupon and pricing.
Meanwhile, a floating-rate
note emerged from Frankfurt,
this one a DM200m seven-year
offering for Finance for Danish
Industry via Commerzbank.
The issue pays 1 over six-

The issue pays 1 over sixmonth Libor and met a lukewarm reception after launch.

US bank credit downgradings hit FRN market

DOWNGRADINGS of several US regional banks over the weekend by leading credit rat-ing agencies gave a further push to prices in the already troubled floating-rate note market where subordinated issues of US banks remain a significant presence.

INTERNATIONAL BONDS

The price slide in FRNs has been compounded by the recent retreat by several secu-rities firms from the sector. Dealers said the winding down of Drexel Burnham Lambert's floating-rate note portfolio, which included a number of illiquid issues, has been

weighing on prices.
On Friday, after the close of London trading, Moody's Investors service downgraded the debt of two Florida-based banks, Barnet Bank and South-

NEW INTERNATIONAL BOND ISSUES								
Borrower D-MARKS	Amount m.	· Coupon ·%	Price	Meturity	Foos	Book rimner		
Finance for Danieh Ind.(a)#	200 ·	*	103	1997	15/7 ¹ 2bp	Commerzbank		
SWISS FRANCS World Bank(b)++++++++++++++++++++++++++++++++++++	100 100 100 100	74 7½ 75 72	101 101 ½ 101 ¾ 101 ¼	1998 1995 1995 1996	.15g 15g 13g 13g	SBC UBS Credit Suisse Wirtschafts-und Privathik		
YEN Mitsul Real Estate Dev.(b) ◆ Interfinance Cr.National(c) ◆	20bn 3bn	73 ₈	101½ 101½	1994 1983	15/15	Nomura Int. New Japan Securities		
US DOLLARS Dal-Ichi Kangyo Bk Ned.(d) ♦ Mitsul Bank of Canada(e) ♦	70 50	10 10	102 102	2001 2000	2/13g	Morgan Stanley Int. Mitsul Finance Int.		
Mitted Bank of Canada(e) **APrivate placement. #Floating	rate notes.	Final terms	*) & C	wer 6-month	Libor. N	on-callable. b) Non-callable.		

east Bank, while Standard & Poor's Corp downgraded the senior debt of Bank of Boston. The moves compounded the fears of investors already jit-tery about regional banks' exposure to highly leveraged loans and real estate. Bank of Boston's subordinated floating rate notes, for instance, have fallen about 22 points in less than six months. Yesterday,

Ka4.5

the bonds were quoted at 75 to the bonds were quoted at 75 to 78 against a par issue price.

Also posting sharp losses yesterday were Marine Midland's floating rate notes due 2009 which fell two points to be quoted at a hid/offisred spread of 78/88, offering investors an effective yield of 269 basis points over Libor. Traders said that Japanese investors in particular have been sellers of that Japanese investors in par-ticular have been sellers of

subordinated US bank names ahead of their year-end.

The sole new issues in London consisted of two callable deals, denominated in dollars, which are targeted at small groups of Japanese investors. Mitsui Bank of Canada issued a \$50m 10-year deal, callable after two years, which carries a coupon of 10 per cent and a price of 102. Dal-Ichi Kangyo

The issue was seen trading outside underwriting fees, quoted by the lead manager at 99.78 per cent bid.

In Switzerland, four new issues emerged, of which three were West German banks. The supply of new paper, on top of the three West German banks which came to market last week, weighed on prices. Of the deals yesterday, WestLB Finance's SFr100m five-year deal offered the most generous coupon of 7% per cent. Its price, at 101% offset the yield. It closed yesterday outside fees to co-managers at less two bid.

option, trading 1,123 contracts. This was divided between 825 calls and 298 puts. The May 240

			٠	LUNDUN MAN
FT-ACTUARIES SHARE INDICE	S		عبني .	RISES AND FA
[©] The Financial Times Ltd 1990. Compiled by the Fina	ncial Ti	mes Ltd		British Funds
in conjunction with the institute of Actuaries and the Fa	culty of	Actuaries		British Funds Corporations, Dominion and Foreign Bond Industrials
	1 5 1	The Mark	Venn	Financial and Properties

	EQUITY GROUPS		Menday March 12 1990							Mar 7	age (approx)
Fi	& SUB-SECTIONS pures in parentheses show number of stocks per section	Index No.	Day's Change %	Est. Earnings Yield% (Max.)	Gross Dly, Yield% (Act. at (25%)	Est. P/E Ratio (Net)	xd adj. 1990 to date	ladex No.	Index No.	ladex No.	Index No.
-1	CAPITAL GOODS (202)	848.91	-0.2	13.52	5.10	9.01	3.19	850.72	854.40	844.89	966.17
2	Building Materials (27) Contracting, Construction (37) Electricals (1.0)	1031.75	-0.2	15.25	5.48	8.18	0.89				
3	Contracting, Construction (37)	1396.75		17.59	5.69	7.45	6.04	1395.%			
4	Electricals (1,0)	2395.69	-0.7	12.50	5.42	9.77	6.75		2413.80		
5	Electronics (30)	1831.10	-0.5	9.84	4.02	13.16	16.17				
- 6	Engineering-Aerospace (8)	. 422.38		14.32	5.23	8.58	0.04	422.34		415.39	
7	Engineering-General (43)	462.26	-0.6	12.69	5.29	9.43	2.83			455.30	0.00
	Metals and Metal Forming (6)		+0.2	25.04	6.54	4.51	0.00			468.22	
- 9	Motors (16)	353.18	-0.9	14.70	6.15	8.04	3.10	356.22			317.37
10	Other Industrial Materials (25)	11222723	+0.1	17.03	4.67	10.53	3.12			1538.09	
21	CONSUMER GROUP LL///	11200.77	-0.5	9.51	4.00	13.13	3.97	1207.24		1200.60	
22	Brewers and Distillers (22)	1059.63	-0.8	10.04 10.25	3.79 4.36	12.29 12.14	6.57 4.74				1351.63
25	Food Manufacturing (20) Food Retailing (16)	11020.07	~uo -11	9.14	3.42	14.20	7.09	2239.90	1053.65 2259.13	1039.57 2232.65	
20	[F000 Acta Hilly (10/	2413 99	+0.2	6.65	2.73	17.89	2.48		23%.82		
2/	Health and Household (3.3) Lelsure (31)	1420 22	-1.4	9.90	4.24	12.48	6.20			1461.00	
27	Packaging & Paper (1.3)	554 45	+0.2	12.67	5.65	9.97	1.44	553.31	552.92	550.56	602.26
33	Publishing & Printing (16)	3240 52	-0.6	9.96	5.40	12.83	21.87	3259.17			3780.24
34	Stores (33)	746 33	-1.0	11.63	5.01	11.19	1.78	753.85	766.25	760.89	777.73
35	Textiles (13)	496.33	-0.1	11.98	6.04	10.06	0.37	496.82	496.39	487.42	523.86
40	ATUED COOLIDE (102)	1135 20	-0.5	10.94	4.98	10.96	4.44				
41	Agencies (1.7) Chemicals (22) Conglomerates (13). Transport (13) Telephone Networks(2)	1545.22	+0.5	5.63	2.42	21.13	9.20		1535.97	1537.30	
42	Chemicals (22)	1171.25	-2.0	12.30	5.65	9.56	20.57		1190.16	1187.98	
43	Conglomerates (13)	1596.70		10.19	6.13	11.55		15%.84		1582.98	
44	Transport (13)	2201.12	-0.4	11.07	4.37	11.50	2.88		2206.74		
46	Telephone Networks(2)	1133.67	-0.4	11.20	4.52	11.61	0.00		1153.78		1178.45
47	Water(10)	1932.86	-0.6	18.03	7.01	6.14	0.00		1972.20		0.00
48	Miscellaneous (26)	1853.51	-0.4	9.78	4.44	11.55		1861.55		1837.36	1506.82
49	INDUSTRIAL GROUP (482)	1106.49	-0.4	10.95	4.58	11.16	4.00	1111.36	1115.50		1130.89
51		2327.30	-0.3	10.44	5.18	12.65	32.88	2333.17	2367.55	2342,91	1950.03
59	500 SHARE INDEX (500)	1207.74	-0.4	10.88	4.67	11.36	6.22	1212.72	1219.18	1208.80	1201.05
61	FINANCIAL GROUP (114)	786.58	-0.9	_	5.68	-	9.98	794.00	799,42	793.53	750.56
62	Banks (9)	857.54	-1.1	19.62	6.41	6.67	22.40	867.40	872.26	870.52	737.91
65	Insurance (Life) (7)	1279.14	-0.2	- 1	5.19	-		1281.11	1301.66	1274.80	1041.15
66	Insurance (Composite) (7)	647.65	-1.3	- 1	6.13	- 1	4.25	654.73	661.98	652.15	594.43
67	Insurance (Brokers) (6)	1047.40	-1.8	7.04	6.02	18.91	15.51	1066.87	1064.78	1062.28	994.55
68	Merchant Banks (8)	466.28	-0.9	- 1	3.86		0.83	470.31	471.64	471.28	346.01
	Property (49)		-1.1	8.47	4.04	14.94	1.56	1084.06	1090.82	1084.60	1345.69
	Other Financial (28)		+0.2	13.78	6.74	9.57	2.37	314,21	312.74	309.86	385.34
71	Investment Trusts (68)	1148.75	-0.3		3.28	. - l	6.56	1151.74	1150.94	1143.73	
91	Overseas Traders (5)		-0.4	9.49	6.73	12.74		1364,80		1347.34	
.99	ALL-SHARE INDEX (687)	1105.46	-0.5		4.79		7.10	1110.85	1116.74	1107,51	1091.27
		ladez	Day's	Day's	Day's	Mar	Mar		Mar	Mar	Year
_		No.	Change	Flight (a)	Low (b)	9	8	_7_	- 6	5	296
1	FT-SE 100 SHARE INDEX	2222.8	-11.51	2229.1	2216.7	2234.3	2250.0	2230.3	2216.0	2230.5	2103.0

FIZ	FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS	Mon Mar 12	Fri Mar 9	Year ago (approx.
PRICE INDICES	Mon Mar 12	Day's change %	Fri Mar 9	xd adj. today	xd adj. 1990 to date			11.25	11.54 11.29	9.20 8.97
British Government Up to 5 years 2 5-15 years 3 Over 15 years 4 Irredeemables 5 All stocks	. 112.96 . 118.03 . 120.39 . 139.24	+0.25 +0.62 +0.51	113.10 117.74 120.46 138.54 118.10	0.81 -	1.51	5 6 7 8 9	Medium 25 years. S years. Coupons 15 years. 25 years. High 5 years. Coupons 15 years. 27 years. Irredeemables.	11.14 12.89 11.71 11.28 12.99 12.00 11.51 11.14	11.20 12.86 11.79 11.37 12.97 11.61 11.20	8.84 10.34 9.43 9.00 10.46 9.65 9.19 8.70
6 Up to 5 years 7 Over 5 years 8 All stocks	139.67 132.08 132.54	-0.02	139.64 132.35 132.79	0.24 0.23	0.94 1.05 1.04	13 14 15	Inflation rate 5% Over 5 yrs	4,71 4,12 3,80 3,95 13,93 13,21	4,71 4,11 3,80 3,95 13,80 13,14	3.28 3.44 2.45 3.28 12.11 11.31
9 Reherbarts & Leass 1.0 Preference	98.46 76.84	-0.53	98.69 77.56	0.23		17	25 years	13.20	13.13	10.72

#Opening index 2216.7; 10 am 2223.4; 11 am 2224.9; Noon 2224.2; 1 pm 2223.5; 2 pm 2224.0; 3 pm 2221.0; 5.50 pm 2222.7; 4 pm 2222.1 (a) 11. Zham (b) 9.00 am 1 Flat yield. Highs and lows record, base dates, values and constituents changes are published in Saturday Issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL, price 15p, by post 35p. CONSTITUENT CHANGES (5/3/90): Pergamon AGB (32) has been deleted and replaced by Perkins Foods (25).

LONDON MARKET STATISTICS ALLS YESTERDAY 258 123 29 - 3 Oils Plantations .. Mines LONDON RECENT ISSUES EQUITIES Essue Paid Resonce 1989/90 | Code High Low 847 33 51 81 165 37 3.9 57 81.0 - 0.4 -

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			FI	ΧED	INTE	REST :	STOCK	\$	- ::	٠.	
	Latest Palai Rennec		1989/90			Cleste					
£		95	Date	High	Len		Stack		٤		•
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	TR	ADITION	AL OPTIONS	·
● ● Fo.Lo	First Dealings Last Dealings Last Declarations For settlement r rate indications a ndon Share Service	March 16 June 7 June 18 see end of	Midsummer Leis., Courtwell, Control son Group, Geelic Lowndes Ossensw Norez. Puts in Blec Body Shop. Put and	Sec., Robe Res., Stal sy, Next a rks Leis. s

By and Ber Same and the same **LONDON TRADED OPTIONS** ished 3 lower at 336p, having

the underlying index. These transactions were hedged in the futures market. The March FT-SE futures contract moved from Fri-DERIVATIVES traders took their cue from the underlying market yesterday, which moved lower in:
thin dealing. One of the main features in the stock market, the ptscing of a large block of BP
shares, prompted activity in day's 8 point discount to a 3 point premium on buying in a thin mar-ket. The main feature was switching from the March contract into traded 425. Among the larger

traded options.

Total market turnover amounted to 20,744 contracts, compared with 32,006 on Friday. Yesterday's total was divided between 8,868 calls and 11,878 puts. The FT-SE 100 index options were the buelest, trading 4,650, of which 1,030 were calls and 3,620 were puts. On Friday, 5,516 lots were traded.

The market got off to a brisk start with sellers of FT-SE puts in evidence and this gave a boost to

CALLS POTS
Are del Set for Jul Set

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1170	INFIGUR	goro	POT II	III SIX	W 629	CHRIS M	44
in BP	genei	ated	intere	et in	the	. On ti	he t
options	mert	est, wh	ere i	was	the	Was un	cha
busiest	contr	ract. A	total	of 1	.981	Amo	na t
lots cha						STC W	
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منصنبتات	360	18 33	45 3	2 18	24	Amstrad	
P563) -	390	76 29	.30 3	5 37	49	Anstrad (155)	ì

g the other stock options, a boosted by a seller of 300 calls and the July 240 names Water was also elped by the sale of 500 40 calls at 2½p, while an bought and sold 600 RTZ addition, 600 Grand Metputs were bought.

CRUS

Mar Jun Sep Mar Jun Sep 50 6 10h 144 5 146 6

20 15	2½ 6½	42	. ,7	Option		Sie	/	. Ites	, May	Aug	Nes.	Barclays (*569.)	550 600	22 2		65 35	5 33	14 35	25 48
•				844 Aero . (*485)	. 468 500	40 17	\$ 37	· 68 50	18 42		33 52	Blue Circle (*223)	220 240	8	16	25 13	332	14 27	15 29
33 21 124	3	14 28	17 30	BAA (*586.)	360 398	43 22	48 31	. 43 • 43	7 16		14 27	British Gas (*212)	200	13	21 16	_	1	43,	65
12	4	.5 12	<i>9</i> 15	BAT linds (*805.)	300 350	39 19	塔 37	99 63	29 60	37 65	40 70	Dienes					94	_	16
94	-	8	12	BTR (*4)5)	390 420	34 16	50 30	25 38	8 23	1Ú 25	15 28	(°127)	120 130	2½	14 9	17 12	1½ 5	8	ņ
67 41		17 42	22 45	Brit., Telecout (*273)	260 280	24 11	51 18	37 24	4	7½ 15	10	640m (5721.)	700 725	27 13	57 44	84	.7 17	25 35	30
37 24		15	7 16	Carbony Sch	300	32	. 44	. 54	6½	11	24	Haviter Stat	600	17	45	78	7	25	40
. S	2	썵.	15.	(*319)	-330	14	26	35	20	. 35	27	(610)	650	6	28	55	45	55	80
17	25 25	27	3 0	Gelmes (%51,)	650 700	28 11	52 30	67 44	27 60	33 65	37 68	8111sdown (*252)	240 260	14	24 15	35 23	10 12	16 8	10 19
75 201 205	15 42	9) 25 48	30 57	GEC ("208)	200 226	19 72	25 14½	28 18	41 <u>.</u> 15	75 19	9½ 20	Lourius (*270)	260 280	14 3	30 20	36 26	34 ₂ 15	10 20	13 23
77	. 11 39	2	7	Hanson (*234)	220 240	23 9	27 16 :	37 242	11	. 15	71 ₂ 16	Midaul 8k (*327)	300 330	30 6	45 27	<u>_</u>	2	9 20	ž
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35	5 2 15	33 . 24	46 27	•								Thore EMI (*681)	650 700	35 7	169 38	74 45	4 25	13 13	25 48
36 36	51	52	52	Racal (*212)	210 220	7	19	28	10	21	23	TSB (*131)	130 140	115	12 7	14 9	2 2	5 11	7 13
122 94	16 39	27 49	\$7 \$9	R.T.Z. (*537)	500 550	15	67 35	79 50	35	16 40	20 43	Vani Reefs (*\$104)	100 110	9	17 12	22 19	32 ₂	뱵	13
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ž	27g 81g	4	19	Femal (*40)	. 35 . 40	2	81 ₂ 5	=	ž	4	=	June 178 1 Sep 220	45 1 - 1	PO .	- 1	7 62 12	6	1 32 73	2 <u>2</u>
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UK COMPANY NEWS

Weaker UK road haulage side puts TDG into reverse

TRANSPORT Development Group yesterday announced a 25.6m fall to \$41.51m in pre-tax profits for 1989 reflecting a much weaker contribution from UK road haulage

UK transport operating profits fell by nearly 40 per cent to £7.66m (£12.75m) within an overall fall in UK operating profits to £27.61m (£31.59m), as stated on a like-for-like

Sir James Duncan, chairman, warned a year ago that conditions were worsening in the home transport market: a prediction amply fulfilled by the current downturn, which was enough to offset better results both from UK storage and plant hire operations.

The sale early in the year of Square Grip, the steel reinforcement group, also depressed actual operating profits, which stood at \$46.17m (555.14m).

The contribution from businesses sold was £1.15m (£9.16m), although this was

EARNINGS GROWTH came to

a virtual halt last year at Emess, the lighting and electri-

cal accessories group.

A small but notable factor in

the slowdown was a £500,000

write-off, taken above the line, of debts owed by Campean Cor-poration's US department store chains, which filed for Chapter

11 bankruptcy protection in

January.
Basic earnings per share were unchanged at 9.4p and fully diluted, crept up only to 8.7p (8.6p). A proposed final dividend of 2.2p raises the total

to 3.4p (2.86p).

Emess found itself on the

earnings plateau in spite of a 24 per cent advance in pre-tax profits to £18.7m (£15.1m) and a

42 per cent growth in turnover to £146.9m (£108.5m).

Mr Michael Meyer, chairman, blamed the result on the costs of the "strategic acquisitions" of JSB Electrical, the

UK emergency lighting com-pany, and an increased stake in Brillantleuchten, the West

German light fittings maker.

group, yesterday announced a fall in 1989 profits from £6.2m

The share price rose 1p to

39p.
The result, which followed

a first half profit of just £20,000, came in a year when

the company acquired five electronic businesses from Emerson Electric, the US elec-

tricals group, in return for a 45 per cent stake.

ξ.

By Clay Harris, Consumer Industries Editor

partially offset by a fall in interest payable to £4.65m (£8.1m) following the £59m dis-

posal.

Earnings per share fell to 19.2p (21.4p). The final dividend is maintained at 6.5p making a same-again full-year payment of 9.5p. Sir James said this was in line with TDG's strong financial position. financial position. Gearing stood at 18.9 per cent at the year-end, down from 36.5 per

Transport operations overseas last year were markedly more robust than in the UK. This helped the contribution from all continuing European businesses to hold more or less steady at £10.14m (£10.39m). That from the US rose to

£3.89m (£3.46m) and from Australia to £3.38m (£2.56m).

However, Sir James warned that the cushion provided by non-UK businesses might be removed in 1990 as current profits were not reaching last reaches.

Higher fuel prices in the US and a competitive squeeze on

suffered production difficulties

which limited its ability to sup-ply a market which was still

By contrast, Tenby, the electrical accessories subsidiary, increased market share in spite of the weak building market.

Only 45 per cent of Emess's sales arise in Britain. The rest

of Europe accounts for 30 per

cent, North America for 20 per cent and Asia/Pacific for 5 per

Mr Meyer, who has seen Emess shares lose ground against the market for more

than a year, was upbeat vester-

day. "It's important to stress

that we've been here before." Emess had seen a similar slow-

down in earnings growth in

1981-83 but eps has never fallen since he took control in 1976. Emess closed four UK facto-ries and one in the US, leading

to an extraordinary loss of £2.3m (20.1m profit).

Emess had been out of favour

ec (BSR), the electronics Directors said that the Emerson businesses and six

Gross borrowings were

reduced from £62.8m in May

to £32.2m reflecting the sale of Swan Housewares and

improvements in profitability

included eight months of the

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for, nor purchase, any security. Application has been made to the Council of The Stock Exchange for the Bonds and the Preference Shares mentioned below to be admitted to the Official List and dealings are expected to commence (nil paid) on 13th March, 1990.

Reckitt & Colman plc

Rights issue of £200,832,954 9.5 per cent.

Convertible Capital Bonds 2005 of Reckitt & Colman Capital Finance Limited

at an issue price of 100p each

(payable as to 25p per Bond on acceptance)

Reckitt & Colman Capital Finance Limited (the "Issuer") is a wholly-owned subsidiary

of Reckitt & Colman plc (the "Company") incorporated in Jersey with registration

number 46600. The Convertible Capital Bonds are guaranteed on a subordinated basis

by the Company and convertible into 2 per cent. exchangeable redeemable preference

shares of 1p each ("Preference Shares") of the Issuer, guaranteed on a subordinated basis

by the Company and exchangeable for new ordinary shares of 25p each in the Company.

Listing particulars relating to the Convertible Capital Bonds and the Preference Shares

are available in the new issue cards circulated in the Extel statistical services and may be

obtained during usual business hours up to and including 14th March, 1990 from the

Company Announcements Office, 46-50 Finsbury Square, London, EC2A 1DB and

during usual business hours on any weekday (Saturdays and public holidays excepted)

up to and including 26th March, 1990 from Reckitt & Colman plc, One Burlington

Lane, London, W42RW, from Reckitt & Colman Capital Finance Limited, 18 Grenville

Street, St. Helier, Jersey, Channel Islands and from:

S.G. Warburg & Co. Ltd.,

2 Finsbury Avenue,

London EC2M 2PA

asset management. Sales increased from \$206.8m to \$302.5m. The result

result began to reflect actions taken in the second half to improve efficiency, reduce

costs and rationalise plant.

Astec (BSR) picks up in second half

However, Mariin, Emess's for some time, but the last main commercial fittings arm, straw was its decision in

Earnings standstill at Emess

margins in the Kuropean trans port operations were making themselves felt.

UK profits, however, were ahead of last year. "I think our operators are quite optimistic at the moment, but it must be remembered the order book does not stretch out very far,"

building and slow release of

expenditure on roads.
European operating profits broke down as to £8.52m (£8.75m) for transport, £1.29m (£1.28m) for storage, and £320,000 (£417,000) for plant

TDG said the full benefits of

released resources from the

sale of Square Grip would only

December to buy full owner-

ship of Royal Sovereign Group, the graphics and stationery

supplier. Even the persuasive Michael Meyer could not make

a credible case for this, so cyn-

ics were tempted to conclude that he had found a short-term

bridge over an earnings swamp. The right offer would probably ease his grasp with-out much ado. But what of the total picture? There is no doubt

that 1990 will be Emess's

toughest year for many, but it is also clear that Meyer has the

right pieces in place and has taken pre-emptive action to cut

costs. On pre-tax profits of

£22m, the prospective full diluted p/e would be 8.3 at yes-

terday's share price of 75p. This must be undervalued on a

medium-term view, especially as the historic yield is 6 per cent and Emess is privately committed to minimum divi-

dend growth of 10 to 15 per cent. The question is whether to buy now and see the shares move sideways for six months or more, or wait and be caught

in a market short of stock when the shares start to move.

months of Swan Housewares.
An extraordinary item of f4.9m was charged to provide

for a loss on disposal of busi-nesses, the cost of plant clo-

sures and the write-down of

investments targetted for dis-

3.34p to 1.74p. A final dividend of 2.35p is recommended, mak-

ing an unchanged total of

3.05p for the year.

Cazenove & Co.,

12 Tokenhouse Yard,

London EC2R 7AN.

Earnings per share fell from

he said.

Last year, the end of a long decline in profits from cold storage helped storage operations in the UK achieve an operating contribution of £14.33m (£13.94m).

Plant hire made £5.62m (£4.9m), which TDG said came despite the slowdown in house-building and slow release of

year and kept a shareholding of nearly 15 per cent, had opposed the deal.

In an overall voting turnout close to 70 per cent, shareholders speaking for 5.64m Ricardo shares voted in favour of the merger and 4.51m against.

Before claiming its victory, Ricardo had to face a steady inquisition from Dr Fred Westlake, First Technology's chief executive.

executive.

Looking at the the deal as a shareholder, Dr Westlake said he was "not happy" and reeled off a list of objections.

Ricardo was ceding control without a bid premium to a company with a bumpy track record, he said; there would be sset and earnings dilution;

net balance at best.

Ricardo's chairman, Dr
Doug Taylor, rode to the
merger's defence.

Acknowledging the asset
dilution, he stressed that the
deal should be seen as a genuine merger with long-term
commercial henefits. Ricardo,
he added, had done thorough
due diligence on SAC and was

were announced, Ricardo ack-nowledged the walk of the half dozen institutions which hold stakes of about 4 to 6 per cent had not been sumortime "it was a difficult proposition ates a TIR haulage business near Continent. for people in the City," remarked Dr Taylor, charita-

merged group, which will be diluted to about 7 per cent.

But he confirmed that there was no intention to pursue the merged group, and that any acquisitions would be sought

"I wouldn't want anyone to think Ricardo was going to be my House of Fraser," he com-mented, putting to rest the year-old struggle.

marginally ahead

to make 3.5p for the year. The amount transferred to reserves

will be less this time at £521,000 (£572,000). **BOARD MEETINGS**

e-Altwoods, BM Group, Community is, Everest Foods, Logica, Precious Trust, Tay Homes.
Candover levestments, Doellet, Ferlymeed International, Hong Kong & as Banding, Kalon, Luncaster, Palma, Trust, Staton Engineering, Truste

S.G. Warburg & Co. Ltd. and Cazenove & Co. are both members of The Securities Association.

The provisional allotment letters, the Convertible Capital Bonds, the Preference Shares and the new Reckim & Colman ordinary shares have not been and will not be registered under the United States Securities Act of 1933, as amended, or under the securities laws of any province or territory of Canada and they may not, as part of their distribution, be offered, sold, renounced or delivered, directly or indirectly, in the United States or Canada or to North American persons (as defined in the listing particulars).

Ricardo merger with **SAC** beats First Tech

By Nikki Tait

RICARDO, the small but prestigious designer of engines and transmissions, yesterday won the final round in its fight against its former predator First Technology.

By a relatively narrow margin, the company's shareholders voted in Figure of a merger between Ricardo and SAC.

ers voted in favour of a merger between Bicardo and SAC International, a Bristol-based engineering services company. The deal is being effected by a recommended all-paper bid from Ricardo for the slightly larger SAC group. First Technology, which bid unsuccessfully for Ricardo last year and kept a shareholding of nearly 15 per cent. had

the company would move from a "healthy" cash position to a net balance at be

due diligence on SAC and was satisfied that its earlier acqui-sitions had been digested and that managerial controls were

That did not stop Dr Wes-tiake continuing to press his objections, in particular query-ing why fees of over £1m were payable on the £24m SAC hid. Only one other shareholder Only one other shareholder spoke out, pointing wistfully to the bid premium which crept into the Ricardo price last week when it seemed possible that First Technology might make an offer for the company and before the Takeover Panel's impresention.

over Panel's intervention.

When the results of the poll bly. "This is a long-term thing,

not a short-term move." Dr Westlake, meanwhile, declined to be drawn on the future of his stake in the

elsewhere. "I wouldn't want anyone to

Cambridge Water

The Cambridge Water Company, the statutory water supplier to the Cambridge area, reported a surplus before tax marginally ahead at £1.08m for the year to Decem-

The increase from £1.06m was struck on turnover which rose to 28.83m (27.82m). Tax took 263,000 (2169,000) and there was an extraordinary item of £103,000 (£194,000). The statutory final divideod on the ordinary stock is 1.75p

The indiveleg companies have tropped cause of board meetings to the Stock Exchange. Such meetings are equally hald for the purpose of considering dyledenia. Official indications are not available as to whether the dividends are interiors or finate and the sub-dividents efforts below are based matchy on least warm intensity.

SUPER ALPHA Interest Rate 9,26563% p.e. Interest Period March 9, 1850 to September 10, Merch 13, 1990, London By Chibank, N.A., (CSSI Dept.), Age

Securities and money broking help MAI to 20% rise

AN IMPROVED performance from money and securities broking helped MAI to increase pre-tax profit by 20 per cent to \$28.35m for the six months to

December 31.

In the wake of last year's acquisitions, which included the MIL and NOP in market charge of £3m, against a small income last time. Turnover advanced 27 per cent to £194.56m. The group derived 59 per

cent of sales and 54 per cent of trading profit from its money and securities broking division. Mr Clive Hollick, managing director, said the £5m profit jump to £17m had been fed by hypergraph in furnish and had been fed by buoyancy in foreign exchange markets and US government bonds, and a recovery in UK gilts. But the corporate bond market had continued to be łackiustre.

In line with other large full-service brokers, the group benefited from a polarisation of the money broking market.

Retail finance contributed trading profits of £4.5m. Mr Hollick said Wagon, the instal-ment credit company, had seen a decline in volume and an increase in bad debt. It had not

been able to pass on all of the increase in the cost of money. On the media side, the results were complicated by the October merger of this divi-sion with the outdoor advertis-

ing and free newspaper wing of Havas, of France, to create Avenir Havas Media, in which MAI owns 32 per cent. As Avenir was an associate holding for two months, the division's turnover was reduced to £27.1m (£35.8m). while profit grew from 26.7m to 27.9m. The merger drove net assets up from about £200m to

about £300m; net borrowings were less than 30m. The main adverse change in margins came in the informa-tion division, where sales more than quadrupled to £17.3m, while profit grew by 50 per



cent to £1.85m. Mr Hollick said margins had been impeded by NOP's loss-making US subaidiary and by Pinpoint (market information linked to the Ordnance Survey) which had yet to make money.

Earnings per share, held back by a £2.5m increase in tax to £10.77m, rose to 5.2p (4.6p). The interim dividend goes up to 1.4p (1.2p).

to 1.4p (1.2p).

• COMMENT

MAI has the twin advantages of a recovery in its broking core and the balance sheet strength to continue to build up other parts of the business. while some of its sales, notably the Wagon credit concern, are voluerable to UK squeezes, it can point to the fact that the majority of its profit is derived from overseas. It is also getting into some interesting new areas, of which Pinpoint is an example, although that is tiny in comparison with the established activities where the swings and roundabouts sug-gest that growth will be steady rather than dramatic. A full-year profit forecast of about £54m gives a prospective multi-ple of less than 10, which looks reasonable value.

Runciman expansion

WALTER RUNCIMAN is building up its freight services division, Currie Line, with the purchase of Cardiff International for an initial £2m, writes

Clare Pearson.

A farther maximum \$1.8m may be payable depending an the latitude, it is noticed pre-tax profits exceed \$600,000 in the years 1990 and 1991.

from two main bases in south Wales and Zeebrugge, Belgium. It also has a warehousing and forwarding business in both countries. Operating profits for the year to end-August 1989 Runciman said the acquisi-

tion will complement Currisbetween Scotland, northern and eastern England and the



WERELDHAVE N.V.

t company with variable capital, incorporated in The N 23 Nassanium, 2514 JT The Hegue, The Netherlands

Shareholders' meeting

Notice is hereby given that the Annual General Meeting of Shareholders of the Company will be held at the Promenade Hotel, Van Stolkweg 1, The Hague, The Netherlands, at 11.00 a.m. on Wednesday, 28th March 1990.

The subjects on the Agenda are: Annual Report of the Board of Management; Approval of the Accounts for 1989, including the proposed dividend of Dfl. 8.- in cash, together with a 2% bonus issue to be charged to the tax-exempt share premium reserve; Appointment of Members of the Supervisory Board and of a Member of the Board of Management; Questions before closure of the meeting.

The Asenda for the meeting and the documents containing the information with respect to the persons, proposed by the Meeting of Priority Shareholders for the appoi Member of the Supervisory Board as required by Article 142, paragraph 3, Book 2 of the Civil Code, and for the appointment as Member of the Board of Management are, as from today, available free of charge to shareholders and usufructuaries with voting rights at the Company's Offices,

23 Nassaulsan, The Hague, and at the offices of the banks mentioned in the paragraph 'Shareholders' Rights' below. Shareholders' Rights Shareholders and usufructuaries with voting rights who wish

to attend the meeting must deposit their shares or deposit. receipts from a member of the Vereniging your de Effectenhandel ("Association of Members of the Ams Stock Exchange") on or before 23rd March 1990 at the Offices of the Company, 23 Nassaulaan, The Hague or at the offices of Pierson, Heldring & Pierson N.V., Kempen & Co. N.V., Cooperatieve Central Raiffeisen-Boerenleenbank B.A., Amsterdam-Rotterdam Bank N.V., Algemene Bank Nederland N.V., Bank Mees & Hope NV and Credit Lyonnais Bank Nederland N.V. at their respective branches in Amsterdam, The Hague, Rotterdam and Utrecht, or at the offices of the Generale Bank, Bank Brussel Lambert and Kredietbank in Beigium or of Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL, where arrangements may also be made for voting

Annual Report and Accounts 1989 Copies of the Annual Report and Accounts (translated into-English) may be obtained in the United Kingdom from Morgan Grenfell & Co. Limited, New Issue Department, 72 London Wall, London EC2M 5NL or from Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN, after 12th

By order of the Board of Management

INDUSTRIVAERDEN GROUP

ACCOUNTS REPORT For the 1989 financial year

- Not equity value incommed by 17 per cost to SEE 258M (221) per stock unit and Cast.
- The writes of the listed stock postingle incaresed by 25 per over index +26 per cost).

 Incurse in division to REE 6 per stock unit as increase of 20 per or recommended. CPN interest will thus be SEE 6.90.

The year's comings from Stock Management was SSE 451M (535), The conditions that been charged with increased impact expenses of SEE 600d. In project of completions of shares during the year, Profit on sales of Ested stock was included at SSE 368M (487). Semings from the Georgia Industrial, Tracing and Real Estate Ope Sensings from the Group's industrial, Tradesig can store care to Sensing SEE 302M (291) other frameds income and expenses and enhancing interests. To was affected by higher then unfacipated frameding costs for acquisitions of one Capital gains on the sale of stocks in subsidiaries represented SEE 290M (672).

Group camings before appropriations and texas wire SEE 966M (672).

Listed stock partfallo in 1989, the impression the value of the listed stock you and subset, was 25 per cent (gregard index +24 per cent). On the bulinous short date, the marks which amounted to SER 2,46256 (6,209). Dividend income from the limited starts. stadot value amounted to SEK 8 outfolio was SEK 16224 (124).

in the Cost air, mousies, the year's patentianing of the populatio involved a net involved at of SEK 463M, whereas the second built of the year provided not sales of SEK 487M. These, listed stocks of SEK 17M are (50) were sold.

The Geomy's industrial and trading operations include PLM (whally owned, 1988
75 per court) and Ducke (unchanged shape of comings in 1989, Le. 35 per court).
The PLM Geomy's comings after financial from are separated at SEE 311M
(297), equivalent to a return on capital employed of 16 per court (17).

PLM reports in incresse is operating emings after depreciation of 33 per out including emings of newly-explaned companies. Not financial incress and expenses deteriorated as a small of the equinitiens, which were a charge to PLMs emings for the

The exprings of the Decim Group were SEE 165M (181) after Summial income and expenses. Rotum on capital employed amounted to 18 per cent (22) and exmings per stock unit (after 40 and 50 per cent standard tax, respectively) amounted to SEE 10.15

(9.25).

Of Decicle operations, printingly Industrial Teading and Hydratiles reposted increases cannings, whereast Planties Machinery was his by a full in the segmings in some of the West German companies.

In the separated cannings of the industrial and unding operations of the Industrial section (keeps the financing cost of the stockholding in Decice is included.

In December 1989, Industrial and the property of the other conventibles in Decice. On Issuary 29, 1990, Industrial and acquired most than 90 per cent of the capital stock and working rights in the company and thus proceeded with the offer and is requesting compulsory redemption of the opintushing stock units.

PLM and Ducks are also submitting their own see

Real Ratus Management

Following in independent valuation, the real enters holding assumed by Fastighets AB

Fundament had an estimated medica value for around SEX 1,900M, equivalent to an
increase in value during the year of 18 per cost. During the year, sent increased to SEX 101M (24). Empirical increased in the property and expenses amounted to SEX 18M.

Sales of Subdifferior Sales of minidizing during the year medical capital gains of SEE 29006, unitaly emeaning from the sales of Rilson, Salikangs and Storagues (PLM) as well as the BodaScand Group (Dacks).

Parent Company The Present Company's comings after interest income and expenses and management, expenses and management, expenses amount to SEK 205M (225). Not consings after CPN interest and capital gains were SEK 201M (532).

Net equity value At the year and, the nat county value (other full dilation) is calculated at SSR 235 (221) per stock tests and CPM, an increase of 17 per cent. On February 28, the nat equity value was calculated at SEE 250 per stock unit seel CPM.

The Board of Dissertes monomous a dividend for 1949 of SEK 6 (5) per stock well, as increase of 20 per cont. The proposed dividend mouse that the instead per CFN for 1969 will be SEK 690 (5.75). For this, SEK 211M is required, for the dividend and SEK 70M

ing will be held in Berweldhellen, Stockhelm, on Mondey Mey 21, 1990, at 5 per.

SEK M 1969 Stock Mar Medicals or listed stack - کٹیے 7.333 L120 -27 -266 -125 -6.253 922 -334 -92 -205 _291

846

125

753 Group earnings before CPN interest CPN interest

Stockholm, Misrch S. 1990 AB INDUSTRIVALENDEN Board of Directors

BusinessWeek

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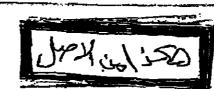
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Notice is hereby given that the rate of interest for the six month period 12 March 1990 to 12 September 1990 has been fixed at 8.7125 per cent. The amount payable per U.S. \$10,000 Note on 12 September 1990 will be U.S. \$445.31 against Coupon No. 8. The amount payable per U.S. \$100,000 Note will be U.S. \$4453.06 against Coupon No.8.

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Interest rate squeeze on UK volumes and margins offset by overseas performance

European benefits boost Vita to £48m

BRITISH VITA, the Manchester-based polymer, fibre and foam group, lifted pre-tax profits by 29 per cent to \$48.31m in 1989 as it continued to benefit from an uplift in European activities.

Turnover rose 30 per cent to £589.61m (£452.65m) although almost a third of this increase

came from acquisitions.
Mr Bob McGee, chairman, said some of the group's UK markets were currently being affected by high interest rates, but Vita's presence in strong European economies offered it continuing opportunities for improvement. About 60 per cent of Vita's business now derived from continental

Europe. Mr Rod Sellers, Vita's finance director, said the bustnesses in the northern European countries had provided the core of the profits

During the year, Vita spent 1230m on capital expenditure, about twice as much as in the previous year. "We have to keep the competitive edge and it's right to invest in new plant," Mr Sellers said. Gearing stood at 21 per cent

at the year end. The group said this low level of debt gave it

HARTWELL, the Oxford-based

motor group, has escaped the clutches of Jameel, although

probably only until 1992. The Saudi Arabian Jameel

yesterday received acceptances

for only 43.3 per cent of Har-twell's ordinary shares at the final close of its hostile £172.4m

offer, and let it lapse. However, Jameel has already declared its offer for Hartwell's

convertible preference shares

sion of these shares in 1992 it will gain control of over 47 per

cent of Hartwell's ordinary

shares. And given that under Takeover Code rules it can buy

2 per cent of Hartwell's shares in the market each year Jameel will almost certainly be able to raise its stake to above

the 50 per cent level. Nevertheless, Mr Peter Hug-gins, Hartwell's chairman, said

conditional and on conver-

By John Thornhill



From left to right: Rod Sellers, finance director, Rob McGee, chairman and chief executive and Duncan Lawton, deputy chairman: scope for further acquisitions

Mr Huggins sounded as

Hartwell's shares slid 7p yes

liquid crystal technology for temperature measurement and

will continue to run the com-

terday to close at 149p.

Clayhithe stake

scope for further acquisitive expansion although this was likely to be in the form of small "bolt-on" acquisitions

rather than major takeover In September, Vita took a 32 per cent stake in Spartech, a US polymer company, and

Hartwell holds off Jameel bid

over the moon that we have

won this battle and it is victory for the shareholders and the

staff. We feel we have done the

right thing in beating off this cheap attempt to get the com-

He said, however, that Har-twell was realistic about the

situation and was perfectly prepared to talk to Jameel,

which is by far its biggest

"We are quite happy to go on

independently but you cannot ignore someone with 40 per

cent of the company. We will do the right thing for our com-pany and we will not be bull-

dozed into doing the wrong thing."

Mr Rupert Carington, chair-man of Cakhill through which the Jameel offer was made,

said the company was review-ing its position. But I think we should all sit down and

start talking," he said.

shareholder.

although it did not contribute to these results it was said to be moving "in the right direc-The final dividend is 4.6p to lift the total to 8.8p (6.5p), an increase of 35 per cent. Earnings per share grew by 30 per cent to 26p (20p). The company

face," he said.

been chief executive for the past 15 years, will continue as executive chairman.

is also making a 1-for-2 scrip Mr Sellers is to become chief executive this July although he will continue as finance director. Mr McGee, who has

This was another encouraging performance from Vita slightly ahead of what most analysts were forecasting, but the ominous noises the company emitted about the state of some of its UK markets scared some and resulted in the shares slipping 4p to 273p. There is little doubt that trade is stiffening in the UK and that sales volumes and profit margins are being squeezed. In spite of the group's strong overseas presence, the UK still accounts for about 85 per cent of business and this will heavily dampen this year's prospects. The good news is that market share and margins are still there to be chased on the Continent and this should help push Vita ahead, lifting pre-tax profits to about the £52m mark. The resulting prospec-tive multiple of about 10 is probably a fair evaluation of the outlook in the short term as the shares are likely to look dull in the coming months. But further out, the shares may pick up speed as the growing European operations and US investment are seen to feed through more

Pembridge makes first disposal since DRG buy

By Vanessa Houlder

though he would be quite ame-nable to this idea. "I am not shutting the door in anybody's PEMBRIDGE INVESTMENTS yesterday announced its first disposal since it won control of DRG, the paper and packaging company, in a bitterly fought £697m takeover battle last November.

Pembridge has made an agreement in principle to sell Papeterie de la Couronne and

Clayhithe, the investment and property group, has paid 2525,000 for a 70 per cent stake in Magnapower Group, which specialises in thermochronic Fapeterie de la Couronne and Établissements Deforge to funds advised by LBO France, the Paris-based spe-cialist in buy-out financing. The sum involved would not be disclosed said Mr Martin display.

The remaining 30 per cent of Magnapower will be held by the existing management, who Franklin, a director of Pem-bridge and the son of Mr Roland Franklin, the former Keyser Ullmann director who masterminded the bid. Clayhithe has also been granted an option to acquire a further 10 per cent of the com-

Mr Franklin said that the sale programme was on course and he denied that hidders were failing to meet asking prices. Pembridge was not under pressure from its interest payment commit-ments to sell businesses, he

Pembridge would make an announcement in due course on its strategy to improve the packaging division, which it is keeping as its core busi-ness, he said.

Papeterie de la Couronne Group is Europe's largest envelope manufacturer with about 40 per cent of the French market and 6 per cent of the European market and sales of FF1900m (196.8m) in

The acquisition is being made by White Knight I and White Knight II, which are advised by LBO France.

Lowe bucks UK ad sector trend with 30% increase to £20.2m

LOWE GROUP yesterday demonstrated it had escaped the general malaise in the UK advertising industry when it announced a 30 per cent increase in pre-tax profits to 220.23m last year, compared with £15.6m in 1988.

Lowe, formerly Lowe Howard-Spink & Bell, earns

much of its income outside the UK, which is experiencing a downturn in business.

Turnover was up from £404.27m to £524.07m. Earnings rose to 45.05p (38.02p) per share, and a final dividend of 9.3p is proposed to make 14p

(12p) for the year.

Mr Frank Lowe, chairman, said yesterday that Lowe was not heavily exposed to consumer or retail business, which have suffered recently. The group's two clients in those sectors - Vauxhall, the motor manufacturer, and the Tesco supermarket chain - were both continuing to spend heavily on advertising, he

added.
"As far as we are concerned,

• COMMENT

we look forward to a very promising 1990 – the figures I have in front of me look good." Mr Lowe said he believed stringent financial controls had strengthened the company against recession.
"We don't take people's fore-

casts on trust and then find out they were wrong," he said. Last year Lowe sold control of its Lowe Bell Communications public relations subsidiary to a management buy-out team lead by Mr Tim Bell, former deputy chairman of the group. The sale realised an extraordinary profit of \$2.69m for Lowe, after taking into account the acquisition of a 24.5 per cent stake in Chime

Communications. Mr Lowe said the cash on the balance sheet would enable the balance sheet would enable the company to grow through small acquisitions, if neces-sary. He said the group wanted to expand further in Continen-tal Europe, moving into Swit-zerland and Portugal as well as strengthening its operations in France and the Netherlands.

Lowe's results were bound to shine yesterday. At the same time, Yellowhammer, another agency, was warning of a drastic fall in 1989-90 profits, following injudicious expansion over-seas, and the Advertising Association was forecasting a 3 per cent decline in UK advertising revenue this year in real terms. But the sheen on Lowe's figures is genuine, not just relatively glossy. The group's geo-graphical spread - including Lowe Marschalk, the New York agency brought into the fold last year — should insure it against sluggishness at home, and it has plenty of cash to expand cautiously in Continental Europe. Income from existing clients, says Lowe, should run ahead of inflation in Europe and the US this year. Analysts are looking for at least 125m before tax, which would put the shares - up 5p at 393p yesterday — on an unjustly low prospective p/e of less than 8.

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Yellowhammer warns of losses

By Andrew Hill

YELLOWHAMMER, once regarded as one of the UK's most stable advertising and marketing agencies, warned yesterday it was likely to report a loss of 23.6m before tax in the year to March 31. The group, which made £2.7m before tax in 1988-89, has been hit by high interest rates and problems at European subsidiaries set up in the last 18 months. Its new UK agency, Generator Marketing, has also

As recently as last summer, analysis were forecasting profits of some 23.8m for the group in 1989-90. But interest charges alone have risen to nearly £1m during the year, compared with £232,000 in 1968-89, and rationalisation – including the cost of 40 redundancies out of the staff of 250 - will cost about £700,000, which has been taken into account in the prof-

Mr Jon Summerill, Yellow-hammer's chairman, said yes-terday: "We ran before we could walk in Europe, we invested too much money and

we didn't control the destiny

we didn't control the destiny of, in effect, 17 businesses over a relatively short period."

Mr Summerill said the group was no longer exposed financially in Spain. Yellowhammer will maintain links with the Madrid office it opened last year, and will try to cut costs at its Paris hearch

at its Paris branch.

The problem in France was that we allowed expenditure to run riot compared with income: that's painfully obvious from the figures," said Mr

The problems first emerged in December, when Yellow-hammer announced it had lost £150,000 in the first half of the year, against a profit of £911,000 in the equivalent period. However, Mr Summerill said the group's lead clients, which include Flat, Barclays and the Government, were all spending more than in the previous year. He added that the group had won £8.5m of new fee income since the beginning of February.

"A couple of potential clients have expressed a desire to

As part of its reaction to the problems, Yellowhammer has sold two companies involved in corporate video recording and artists' representation, as well as surplus property and other assets. It closed its financial advertising subsidiary in November at an extraordinary cost of \$192.000.

know what the position is, but it certainly hasn't prevented

them from moving us onto the

shortlist for campaigns," said

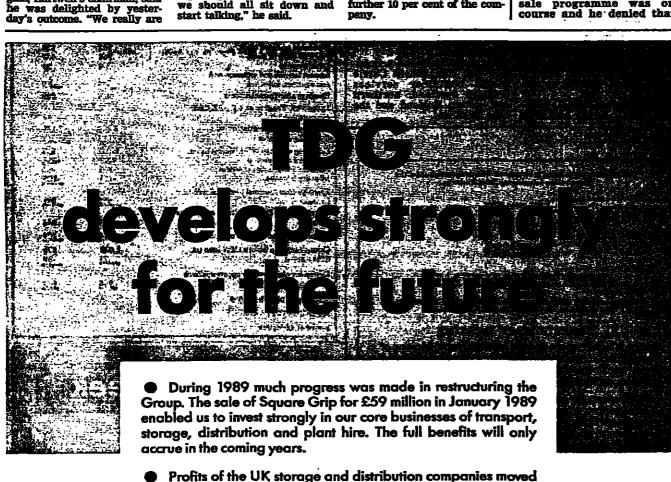
As part of its reaction to the

the chairman

cost of £192,000. The group said yesterday that recent discussions with its bankers had been positive and it was confident that it had the necessary support to meet working capital requirements for 1990-91, when directors

expect the group to move back

into profit WCRS Group, the advertising, media and marketing company, is to change its name to Aegis Group, following a restructuring last year, which included the purchase of Carat international, the European media buying and planning



well ahead but UK transport operations faced difficult conditions, particularly in the second half year, and a few companies turned in very poor results which have affected the outcome for the year.

The plant hire companies increased profits, despite the cut back in housebuilding and slow release of expenditure on roads.

Profits of Group subsidiaries in France and Holland held up well. A regional transport company was acquired in France, and a majority interest taken in a Portuguese transport undertaking.

 The North American interests generally flourished, and there was a significant improvement in profits from Australia.

 In total, turnover of the continuing businesses for the year was £572.7 million (1988 £489.0 million). Group profit before tax was £41.5 million (1988 £47.1 million).

 A final dividend of 6.5p per share, making a total for the year of 9.5p (1988 9.5p) is recommended, payable on 11 May 1990.

 In the current year, United Kingdom profits are ahead of the previous year but conditions in overseas markets are more difficult and profits there are not matching those of last year.

TRANSPORT DEVELOPMENT GROUP PLC.

Copies of the Annual Report will be available from The Secretary, Transport Development Group Plc, Windsor House, 50 Victoria Street, London SW1H ONR from 2nd April.

Anglo to sell three arms to pay debt from Coalite buy By Jane Fuller

group, is selling three more businesses as part of its protaken on to buy Coalife.

Up for sale are CharringtonHargreaves, the liquid feet distributor, and Freedom Lubri-

tributor, and Freedom Lubricants, for which offers are invited by April 17.

Coalite Oilex, with interests in oil and gas exploration and production, is also for sale, with a deadline of April 26.

Mr David McEriam, Anglo's chairman and chief executive, and the group had always. said the group had always planned to dispose of the oil and gas interests, but had now also taken a comprehensive look at liquid fuel distri-

An important reason for

THE ARISTOCRACY has ridden to the aid of the British

ridden to the aid of the British Kidney Patients Association Investment Trust, one of the smallest if most worthy funds in the investment trust sector.

Late yesterday afternoon, the Northumberland Trust established under the will and codicil of The Most Noble Henry George, Seventh Duke of Northumberland, who died in 1918 - announced that it would make a cash offer for the quoted fund.

the quoted fund.

The offer is pitched at 105 per cent of BKPATT's formula

asset value. In this case, the difference between fav and net asset value will probably be small, and shareholders - if

they accept the offer - will probably exit at a small pre-mium to the value of the

By NRdd Talt

ANGLO UNITED, the solid fuel the oil companies dictated the buying price.
Anglo's highly leveraged.
£478m takeover of Coalite last July involved £200m short-term debt.

Mr McErisin said £135m h already been repaid and the sale of the three busine should help complete the repayment this summer, well ahead of schedule.
This would leave about \$230m of core debt.

The group then plans to reduce that through further sales of peripheral businesses and property.

By the end of this year he hoped Anglo would be down to its core; solid fuel distribution and manufacture, chemicals, doubt the Falklands Islands

docks, the Falklands Islands Company and property.

Aristocracy aids Brit Kidney

underlying net assets.
The Northumberland Trust's

aim, however, is to retain both the listing and BKPAIT's

investment trust status. To the extent that acceptances top 51 per cent of the equity, these shares will be placed out.

Management of the trust will

also change, switching to the fund management department of stockbrokers Cazenove, and

of stockbrokers Cazenove, and the new investment policy will

be angled towards long-term capital growth. Only about 50 per cent of the initial portfolio will be held in the UK. The dividend yield will also fall, and is expected to be about 25 per cent page cent as

per cent pa.
The trust will be renamed

"Hotspur Investments". If the offer goes unconditional, a spe-cial dividend of 10p per share

ber 31.

£305,000. further progress over the com-

Marylebone M&G Invest Estates rises controls 15.7% to over £4m of Lowndes Marylebone Estates increased **Oueensway**

pre-tax profits from £3.51m to £4.04m in the year to Decem-

man of this USM-quoted prop-erty investor and dealer, said it was Marylebone's intention to continue to develop rental income of the group and, in this respect, it had recently concluded the letting of a property in St Johns Street, London, at an annual rent of

Mr Phillips expects to report

ing year.
After tax of £1.33m (£1.23m), earnings per share emerged at 5.44p (4.73p) basic, and 5.38p (4.67p) fully diluted. The pro-posed final dividend is 1.5p making a maintained total of

will be declared in respect of

the current financial year.

The trust, whose assets are worth slightly less than £2m, was set up in late-1982, but given a seven-year life. It was, therefore, due to be wound up

before the end of April.

per cent of the voting capital, which are held by Charter-house Bank, the lead bank to

By Maggle Urry

Management announced yes-terday that it controlled 15.7 per cent of the votes in Lowndes Queensway follow-

ing the loss-making furniture and carpet retailer's latest rights issue.

As a result of sub-under-writing the £35m rights issue,

which was taken up by only

13.9 per cent of shareholders, funds managed or advised by

M&G hold 74.8m shares, 10.9 per cent of the voting

However, M&G will also

decide how the votes are cast on a further 33.3m shares, 4.8

the company.

This arrangement was made as part of the £70m refinancing fixed in

January.
Charterhouse revealed last week that it held 11.8 per cent of Lowndes Queensway's cent of Lowings squeezsway a shares as a result of the rights issue.

After transferring some of its votes to M&G it will be left with 7 per cent of the worker.

votea.

Tt

Clydesdale Bank PLC

HOUSE **MORTGAGE** RATE

Clydesdale Bank PLC announces that its House Mortgage Rate is being increased to 15.5% per annum. For new loans the rate will apply from 13th March 1990 and for existing loans the rate will be effective from 1st April 1990.

DIVIDENDS ANNOUNCED Total for year Total last year payment Apr 30 June 6 May 7 May 18 Apr 27 31 3.06 6.5 2 5.2 2.857 22.25 2.35 3.7 1.5 1.886 2.25 7.7 1.67 4.8 8 1.2 1.75 1.2 1.2 35 3.05 8.8 2 3.4 10.1 3.65 8.25 14 25 2.36† 4.6† 1.5 1.6 2.2† 2.55 7.7 2.4† 5.86 9.3† 1.4 1.5† 1.7† 6.75 10 2.33 7 12 4.6 Lowe Group May 15 May 21 May 11 May 3

Dividences shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue, †On capital increased by rights and/or acquieltion issues, §USM stock, §SUnquoted stock, \$Third

UK COMPANY NEWS

A shot in the arm — or in the dark?

David Owen looks at the future health of B&C in the light of its recent disposals

monwealth Holdings. rebound? On the face of it, this would rank as one of the most astonishing corporate comebacks of the past few years. And yet, recent developments appear to have made the group's survival in recognisa-ble form less unlikely.

· COMMEN

The state of the s

M&G les

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af Loves

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First, last week's £140m disposal of Gartanore, the invest-ment management group, together with B&C's stake in London & Strathclyde Trust, provides a significant shot in the arm. It should alash more than \$20m from the company's hely interest bill.

At about 50 times earnings, more than seven times book value and better than 2 per cent of funds under management, the price attained was towards the upper end of expectations — even if £12.8m of the total disappeared into the pockets of Gartmore's option-rich management.
The effect on the balance

sheet also promises to be highly saintary. Indeed, the transaction shows a below-the-line profit over book of £115m, according to the embattled Mr John Gum. In addition — however invol-

in addition — however invol-unitary the sale — it did not force the group to pull out of a key sector of its operations. In the fund management area, it retains both US-based Oppen-heimer, acquired in the 1987 takeover of Mercantile House, and Stock Group of the UK, With the recent purchase of funds under management have swelled to almost £4bn. "We are still majoring in fund man-

Sir Peier Thompson, outgoing head of NFC, is to take over this week as non-executive chairman of British & Commonwealth Holdings in a move viewed as an attempt to holster confidence in the struggling financial services

to holster confidence in the struggling financial services commany, writes David Owen.

He will succeed Mr John Gunn, principal architect of the group's restructuring, who is expected to become chief executive. Mr Peter Goldie, who has been concentrating on the disposal and rationalisation programme, and Mr Rusty Asiman, imance director, seem poised to leave B&C.

The reshuffle is seen as the logical conclusion of the management shake-up effected some four months ago when Sir Peter was appointed deputy chairman. Since then, managing directors of operating companies have been reporting directly to Mr Gunn. Mr Isin Burns, meanwhile, has filled the new position of chief operating officer.

Sir Peter, who retires from NFC at the end of the year, has not been exactly chaffing at the lift to assume new responsibilities. "I am certainly not louking to load up my portfolio with executive chairmanalips", he said recently. However, he is an admirer of Mr Gunn and a believer in B&C's powers of recovery. "All if wants is a mild change in the financial services climate and B&C will come back", he projects.

agement," Mr Gunn said last week. "Oppenheimer is far more profitable and larger than Gartmore."
Sir Peter Thompson's public show of confidence in accepting the elevation to chairman

would be a further positive sign.
Sir Peter has garnered respect for the unique manage-ment philosophy behind his shepherding of NFC into the private sector and its transformation into a consistently prof-

itable company.

He is no great friend of the heimer, acquired in the 1987 takeover of Mercantile House, and Stock Group of the IJK.

With the recent purchase of Chase Manhattan's London-based private client stockbroking business, Stock Group's funds under management have swelled to almost £4bn. We are still majoring in fund way. the Square Mile:

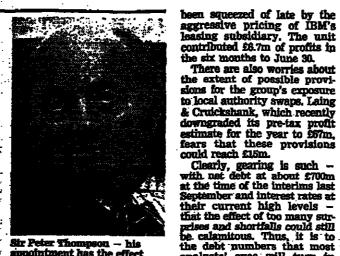
The trouble is, without a more up-to-date picture of B&C's current debt structure and operational performance, all of this estensibly good news remains under a shadow.

But the group is in the "closed" period shead of the presentation on April 26 of its full-year accounts. This may

inli-year accounts. This may explain why the shares rese only a pairty Ip on Friday and a further Ip to 589 on Monday, versus a 565p peak in the summer of 1967.

Even at this level, what is more, the price remains vulnerable to the slightest hint of further setbacks. I would love to go in front of a microphone and spout — but I can't, said Mr Gunn, in recognition of the debilitating effect of this predicament.

"There is so much uncer-



appointment has the effect of bolstering confidence

body would be surprised by anything," according to Mr Graeme Moyse, a Kleinwort

Benson analyst.

By way of illustration, April
23 sees the start of the hearing
of the Quadrex court case in
which B&C is claiming damages for the US securities firm's alleged breach of contract. Quadrex failed in February

1968 to complete an agreement for the £280m sale to it of MW Marshall, the world's secondlargest money-broker, and Wil-liam Street, a US government securities broker. This stranded B&C with businesses it did not want.

At the operating level, con-cern is focused on the perfor-mance of Atlantic Computers, the leasing group bought in July 1988 in a much-criticised move, for £407m. Atlantic has

Surge in interest receipts helps Perkins Foods grow to £9.8m

By Clay Harris, Consumer Industries Editor

PERKINS FOODS, the mushrooms, fresh produce and frozen food supplier which makes more than 90 per cent of its sales in Continental Europe, lifted pre-tax profits to £9.79m

The profits were more than three times the 52.84m reported for the 15 months to December 31 1988, and were helped by a surge in net interest receipts to £1.37m (£195,000).

Fruit and vegetables accounted for 57 per cent of profits, mushrooms for 21 per cent, frozen food for 12 per cent, and financial items for the rest. Perkins maximises its cash balances in the UK to cap-italise on high interest rates. Turnover jumped to £113.9m (£63.75m). On earnings per share of 8.4p (5.9p), or 7.8p (5.6p) fully diluted, the recommended final dividend of 1.7p They will be looking for hard evidence that B&C is furnishing itself with sufficient margin for error to be able to make raises the total to 8.1p gin for error to be able to make interest and debt repayments without resorting to the forced sale of further large and profitable chunks of its business.

In addition to interest, the group must find £82m in both December 1990 and December 1990

An extraordinary loss of £371,000 reflected the disposal of John Perkins Meat Packers, the original business, to man-



Howard Phillips; chief executive of Perkins Foods

agement and the consequences of a fire at a subsidiary. After two years of expansion in the Netherlands, Perkins made its first acquisition in West Germany at the year-end with the purchase of Peppino's Pizzas, a frozen foods supplier

which claims 5 per cent of the German pizza market. Perkins plans to move from the Unlisted Securities Market to a full listing this

O COMMENT

Perkins is where Hazlewood Foods and Albert Fisher were, say, five years ago. Because it has a market capitalisation of just over £100m, relatively modest acquisitions can still make a disproportionate impact. Perkins, whose chief executive Howard Phillips ran executive Howard Phillips ran Ross Young's under both Imperial Group and Hanson, clearly has another advantage in its clear geographical and operational focus. It also fuels organic growth through encouragement of inter-company trading. As a result, it is well down the road towards becoming more than the sum of its parts. Assuming pre-tax profits of £17m in 1990, taking a realistic view of likely earnouts, the prospective fully outs, the prospective fully diluted multiple is 11.5.

Bullers' £175,000 tops forecast

profits of £175,000 for 1989, compared with not less than £100,000 forecast in mid-January when making a rights issue.

Mr Allan Jonnes, the new chairman, said as well as management changes, the group was reorganised into three divisions: giftware (Britannia Collection); art foundries; and

BULLERS TURNED in pre-tax decorative accessories. The acquisitions of Tallix and Glenlomond have been completed and the integration of the four art foundries could now start. He expected the focused strategy and internal reorganisation, with the acquisitions, to yield enhanced results. The 1989 profit compared with £705,000, and was generated from turnover of £9.95m

(£11.45m).
Earnings were 0.03p (3.9p) and the final dividend is the promised 1.5p to maintain the

Trading profit was £756,000 (£1,46m) comprising giftware £192,000 (£264,000), art foundries £371,000 (£781,000),decorative accessories £193,000(£310,000) and property

Another fund to invest in Malaysia

By Stephen Fidler, Euromarkets Correspondent

A \$50m fund designed to invest in Malaysian shares has started trading in London after the placement of its shares was

oversubscribed. Called the Malaysia Select Fund, it is the latest in a series of specialist country funds to be listed in London, and one of a number worldwide aimed at investment in Malaysia. The placing of 6m shares, with warrants attached, at \$10,60 per share raising \$60m net, was arranged by Crosby

Midland Bank Trust Corporation (Cayman) will be man-ager and Midland Montagu Asset Management investment adviser. The fund is aimed at capital growth and it is planned to invest about 75 per cent of its assets in smaller companies, although not more than 30 per cent will be put into securities not listed in

months aimed at Malaysia, months aimed at Malaysia, whose government has amounced a significant privatisation programme. Hoare Govett launched a \$75m fund in December, Daiwa Securities one for \$75m in February and Chileron. Citicorp one for \$80m earlier this month.
Although Japanese investors

in particular have shown a strong interest in the Malay-

Alliance Trust nav increases by 17%

Over the 12 months to January 31 net asset value of The Alli-ance Trust rose 17 per cent to £13.68. Apart from good performances of many individual holdings, there has also been a significant gain from the geo-graphical distribution. There was a further shift in

There was a nurther shift in the portfolio, mainly from Japan and the US into the Far East and Europe. Net revenue for the year rose to £18.08m (£15.83m) for earn-ings of \$5.74p (\$1.27p). The final dividend is 25p making 35p (\$10).



analysts' eyes will turn in

1991 to redeem preference shares issued to the Cayzer family's Caledonia investments

in part-payment for the bulk of its remaining 31.3 per cent stake in B&C. It is thought

that the group's management would be comfortable with the

balance sheet position if another £200m of asset sales

could be secured in the coming

Its task next month will be

to convince an increasingly sceptical City that its calcula-tions are well-founded.

DURBAN ROODEPOORT DEEP,

Extracts from the chairman's statement contained in the 1989 annual report

Company returns to profitability in last quarter of 1989

AND THE PROPERTY OF THE PARTY O 2 231 6 909 3,10 R96,62 R102,94 R4,32 R33 240 e – ber tou miljeg drama ber tou Working loss - per ton milled Cost - per kilogram produced 504 368 0,73 R24,08 R11,20 R12,88 R15,340 Tons sand treated - 000 Gold produced - kilogram ng profit – per ton tr R000's 225 675

The past year was the third successive year in which the increase in the rand price of gold failed to match the South African rate of inflation. This has particularly serious implications for the continued survival of marginal gold mines, like Durban Roodepoon Deep.

On 19 May 1989, the listing of the company's stares on The Johannesburg Stock Exchange, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and Bourse, Paris were suspended sending a reply from the South African Coverns submitted by the company, for financial assistance. On 29 June 1889, v became apparent that no financial assistance from Government wo forthcoming, it was decided to curtail certain underground to operations. At the same time Rand Mines Properties Limited indical operations in the same time rand aims Properties Limited indicated an interest in acquiring a major postion of the company's property assets or its shares. The company's shares were re-listed on the forementioned stock exchanges on 30 August 1999 subsequent to the re-organisation of the mining operations and the termination of negotiations with Rand Mines Properties Limited.

As a result of the valionalisation exercise mentioned above, underground mining operations are now concentrated in the high grade, low cost areas of the mine. The closing of the lower grade sections of the mine and relocation of resources to sustain an output of 75 000 tons per month from underground sources was implemented over a number of months. The effect of these changes is reflected in the average underground grade of one mined for the quarter ended 31 December 1989 which improved to 3,36 grams per ton compared with the previous quarter's 2,67 grams per ton. This improvement represents an important milestone in arresting the decline in average grade of one mined. The sand treatment plant was commissioned in April 1989 and is now operating at its designed expectly of 60 000 tons per month.

The benefits arising from the implementation of the rationalisation plant.

The benefits arising from the implementation of the rationalisation plan became manifest during the last quarter of 1969 with the company achieving a profit after taxation of R1,0 million for this period. The turnsround in the company's fortunes was regrettably achieved at the empense of retrenching some 5000 employees. This programme was effected over four months. No further retrenchments are planned provided there is no significant deterioration in the factors determining the company's profitability.

Pursuant to the rationalisation plan's overall objective of closing unprofitable areas and experient and transing overheads to improve cashiov, a number of additional measures have been implemented. These measures include the sale of surphis and reclimatent mining assets and the letting of 143 houses. The administration of the hostels, which house the crimosure installation and accommendation of the hostels.

mekilled and sem-skilled workers, is now und

The US dollar price of gold declined for much of the year in the face of the strong US dollar, low inflation rates in most of the developed countries, high interest rates, and bullish stock market activity. The price declined to a two mierest rates, and bullish stock market activity. The price declined to a two year low of \$355,75 per ounce in September 1989 but recovered strongly in the last quarter as a result of economic incertainties amidst turbulent political events, particularly in Eastern Europe and the Sowet Union, as well as a depreciating US dollar relative to the attraction of the Deutsche mark. The average price of \$391,85 per ounce achieved in 1989 was thirteen per cent lower than the previous year. This represented the third consecutive year of declining US dollar prices.

Jewellery fabrication in 1988 compared with 1987 showed an eighty per cent volume increase in the Far East alone. However, indications from Europe and the Far East show that the increase in global consumption in 1989 was significantly lower than the twenty-nine per cent rise achieved in

An increase in the US dollar price of gold during 1980 is vitally important to the continued prosperity of the generally high-cost South African gold maning inclustry. The expected down-turn in many Western economies could have a deletarious effect on jewellery demand, the backbone of gold off-take. However, political turbulence, stock market fears and rising

After failing quite sharply in the first half of 1989, the rand strengthened as a result of the weaker US dollar, a rise in the gold price in US dollars and the improved South African balance of payments position. Consequently, the furtheen per cent increase in the US dollar price from the September 1983 average of \$361,78 per ounce has translated into only a four per cent rise in the average rand price of gold over the last quarter.

Although a weakening of the rand in line with inflation differentials South Africa and its main trading partners seems unlikely, some w is necessary if certain South African gold producers and other exp count runce and as main tracing partners seems unlikely, some weakening is necessary if certain South African gold producers and other exporters are to survive. A delicate belance in exchange rate policy is required winch, at present, appears titled more towards combatting inflation through cheaper imports. This may be achieved at considerable cost if exporters who are large earners of foreign exchange and employers of large numbers of people are forced to close their doors.

In spite of the messive retrenchment programme I am pleased to report that a year of industrial peace prevailed due to the major roles played by the consultative councils, trade unions and officials' associations concerned. It is pleasing to report that the annual wage negotiations were successfully concluded during September 1989 at lower rates than that granted in most other mines in the industry, subject to further negotiations being held for an additional increase should the mine return to profitability during the last quarter of the year. As a result of this latter condition being that, negotiations with the relevant employee representative organisations were resumed and additional benefits paid.

The company's primary objective for 1990 is to build on the base creative rationalisation of operations in 1989.

Further measures have been identified to improve performance and it is envisaged that a significant turnaround in the company's profitability will be envisaged that a significant turnamound in the company's profitability will be achieved should the budgeted gold price and recovery grade parameters be attained. Sufficient one reserves are to be developed and maintained in the high grade, low cost sections of the mine to sustain underground operations at the current rate of mining. The sand treatment operation will continue at current production levels and a reliable flow of profits is expected from this source. Capital expenditure will be restricted to statutery and essential production requirements. A total of RSS million capital expenditure has been planned for the current year directed primarily at developing the Saxon-Roodepoort area and effective improvements to existing infrastructure.

Another major objective for 1990 is the repayment of the medium term back.

Another major objective for 1980 is the repayment of the medium term bank lear. Subsequent to 31 December 1989 R19.0 million was received from the Transvasi Provincial Administration for the expropriation of the remaining part of the surface of the farm Doornkop 238 IQ for the establishment of a black township. It is expected that the balance of the lear will be repaid. from cashilow derived from operations during the coming year.

The resumption of dividends is not envisaged until the medium term bank loan has been repaid and the company's financial position has been further strenghtened. Accordingly, payment of a dividend in 1990 at gold prices is unlikely.

C.G. KNOBBS

Kuala Lumpur.
It is at least the fourth fund sian market, recent falls on the Tokyo Stock Exchange have made some more cautions. 经银行 医生物性性 走。 with the sein fulled string less in the string. and there's FINANCIAL TIMES

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FINANCIAL TIMES

Preliminary results to 31st December 1989

+245% PRE TAX PROFIT £9.8m EARNINGS PER SHARE +39% 7.8p(Fully Diluted) DIVIDEND PER SHARE -+24%

FIVE ACQUISITIONS COMPLETED DURING YEAR FOR TOTAL INITIAL CONSIDERATION OF £33m

"Our strategy of creating a broadly based Northern European food group has continued with further acquisitions during the year which have focused the

Group's activities into 3 major divisions. We see our chosen markets providing excellent opportunities for substantial organic growth and further

Howard Phillips, Chief Executive

Pends PLC Cross Street Court, Cross Street, Prostbusousb, PEI 1284. of Pedding Roods FLC are solely perconsists

Legal & General Group

has acquired

Whitegates

Livingstone Fisher Plc acted as financial advisor to Legal & General Group

Livingstone Fisher P.L.C.

To discuss how we can help you to find and complete acquisitions and disposals successfully, please telephone

Barrie Pearson, Managing Director, on 01-379 3461

Livingstone Fisher P.L.C.

A member of FIMBRA '

Notice to the Warrantholders of

EIDENSHA CO., LTD.

Warrants to subscribe for shares of common stock of Eidensha Co., Ltd. issued in conjunction with U.S. \$50,000,000 5 1/8 per cent. Guaranteed Notes due 1993

Pursuant to Clause 3 (I), (XI), (XIII), and 4 (A), (B) of the instrument, we hereby notify as follows:

- The Board of Directors authorised on 13th February, 1990 to effect a free distribution of shares at the rate of 0.05 share per one share held to shareholders of record as of 20th March, 1990 Tokyo Time.
- 2 Accordingly, the Subscription Price of the above Warrants will be adjusted as follows, effective as from 21st March, 1990 Tokyo Time. Subscription Price before adjustment:

Subscription Price after adjustment:

EIDENSHA CO., LTD.

13th March, 1990

Meieki 4-22-21, Nakamura-ku, Nagoya-shi, Aichi-kea, Japan



RAIFFEISEN ZENTRALBANK ÖSTERREICH **AKTIENGESELLSCHAFT** RZB-AUSTRIA (Formerly GZB Vienna)

U.S. \$50,000,000 Floating Rate **Subordinated Notes Due 1992** For the three months 13th March, 1990 to 13th June, 1990 the Notes will carry an interest rate of 8% per cent. per annum.

Interest payable on the relevant interest payment date, 13th June, 1990 against Coupon No. 35 will be U.S. \$110.21

Listed on the Luxembourg Stock Exchange. By: Morgan Guaranty Trust Company of New York, London Agent Bank

Wells Fargo & Company U.S. \$150,000,000

Floating Rate Subordinated Notes due 1994

in accordance with the provisions of the Notes, notice is hereby given that for the Interest period 13th March, 1990 to 13th June, 1990 the Notes will carry an Interest

Rate of 81/2% per annum. Interest payable on the relevant interest payment date 13th June, 1990 will amount to US\$217-22 per US\$10,000 Note.

> Agent Bank: Morgan Guaranty Trust Company of New York London

UK COMPANY NEWS

European growth helps offset downturn in UK and N America Low & Bonar profits static at £22m

By John Thornhill

North America.

LOW & BONAR, the Dundee-based packaging, plas-tics and textiles group, yester-day reported a marginal

decrease in pre-tax profits as it struggled in the face of diffi-

cult markets, particularly in

£0.52m loss By Vanessa Houlder

Shares dive

as Hobsons

slumps to

SHARES IN Hobsons Publishing, the educational publisher, yesterday fell 35p to 170p, after the company nced a 2520,213 pre-tax oss for 1989.

That compared with a restated profit of £840,499, and was blamed on a "very bad" acquisition, poor overhead cost control and unforeseen

The fall in share price repre-sented another steep decline from last July's high of 435p. The shares lost a third of their value last November when the company warned it had major management and financial

Turnover increased from £6.51m to £8.4m and gross profits rose from £3.39m to £4.39m, although this was tempered by a steep advance in overheads from £2.32m to

Bodytalk, the health magazine and exhibitions group incurred a loss of £350,009 ons claims that its financial position was overstated when it was acquired in August 1988 and it has Launched an action to recover

Mr Adrian Bridgewater, chairman, said much time and money had been misdirected on a computer installation which failed to meet require-ments. Lack of financial infor-mation for management had allowed controls to lapse and overheads to rise exces-

In addition, some consul-tancy contracts were deferred by clients because of the general alowdown in the economy. Borrowings rose and subsequent interest charges increased from £50,000 to Mr Bridgewater said the

company had refinanced its borrowings, reduced its staff by 30 to 180 and imposed a new management structure.
Following the resignation of
the finance director last
November, it has appointed a
new financial controller and a non-executive director with special responsibility for

restated for the prior year to take account of tighter accounting disciplines, and it also seemed likely that there was a loss in the first half of Mr Bridgewater said that

Trading profits had been

the outlook for 1890 was good, although the full effects would not flow through until the second half of the year.

In light of the reorganisation, the restructuring of debt and the continued growth in

sales the company was sall-clently confident about its financial strength and pros-pects to maintain the final div-idend at 7.7p; this makes the total 10.1p (10p).

There was a loss per share of 14.8p compared with a profit of 14.2p.

ating profits grew by 29 per cent to 25.51m (24.28m). He added that European profits now accounted for about 23 per cent of the total. In 1985 Low & Bonar derived no profit from

Profits slipped to 222.08m (£22.25m) on sales slightly ahead at £313.45m (£312.75m) in the year to the end of Novem-

The company has, however, lifted the total dividend to 8.25p (7p) after recommending a final dividend of 5.85p. But a higher tax charge trimmed earnings per share to 18.45p (18.72p).

Converting profits from the

Operating profits from the UK, Canada and the US all fell and only European activities increased trading profits.

Mr Roland Jarvis, chief exec-

the utive, said group sales in Con-plas-tinental Europe had risen by 22 per cent to £57.56m while operstantia Group.

> UK activities yielded trading profits of \$11.28m (\$12.28m) as the textiles division including its Flotex business, experi-enced difficulties in the sed consumer durables

North American interests also saw diminished trading profits of £7.2m (£8.8m). A weak performance by Low & Bonar's Canadian activities and a £169,000 trading loss in the US accounted for the

group said it was reasonably confident that the full year would look good in current warket conditions

market conditions. Mr Martin Jourdan, chair-man, said the overall profit

Rariler this year, Low & Bonar put its flexible packag-ing interests into a joint ven-ture with the Austrian Con-

Low & Bonar spent £20m on capital investment during the year but restricted its gearing level to 16 per cent (14 per cent) at the year end.

COMMENT

Yet again Low & Bonar prom-ises that it will be jum tomor-row and in its place offers a dividend hike today to keep the punters sweet. The com-pany has indeed been ham-pered by the general economic factors but its continuing disappointment is beginning to look a bit more than just mis-fortune. Analysts are some-what reassured that it has now acted to stamp on the under-

performing areas of the business and a fairly savage reduc-tion in head count will surely help to move the profits num-bers forward. The joint venture with Constantia is seen as an with Constantia is seen as an imaginative development with considerable promise for the longer term as is the company's thrust into the rotational moulding market. Pre-tax profits are expected to advance to some £25m giving a prospective p/e ratio of about & Those already in the characteristics. already in the shares should probably keep faith and com-fort themselves that the healthy dividend yield and the presence of acquisitive Tomkins conglomerate on the share register will help underpin the price. Others should perhaps wait until they see more evidence of jam on the

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NEWS DIGEST

Lilleshall engineers 76% rise

AN EXCRLLENT year in the engineering and building products division was said by Lilleshall to have helped lift pretax profits 76 per cent to \$2.26m in the year to December

The rise from £1.28m was

struck on group turnover of £30.5m, up 33 per cent from £22.9m. Mr John Leek, chair-man, said that Lilleshall's other division – industrial dis-tribution – had produced "satsfactory results" in spite of the worsening economic cli-mate. Its profits slipped to £1.11m (£1.23m) on turnover down at £19.04m (£19.73m). However engineering and building products saw profits leap to £1.13m (£90,000) on turnover of £11.42m (£2.94m). Ideal Williams, the uPVC win-

dow and door business, "made exceptional progress", said Mr Leek, "exceeding expectations in both turnover and profits."

DJ Profiles, the rubber and thermoplastic extrusions maker, raised profits in spite of difficult conditions in its market, and Ray Engineering, the maker of plastic knobs and handles, steering wheels and tolerance rings acquired in October, were in line with

in industrial distribution, Serce-Hyan performed well although margins came under pressure in the second half. Allthread international, the fasteners business had "a more difficult year".

After tax of £665,000 (£370,000), earnings came out ahead at 13.8p (8.7p). The board has recommended a final divi-(2.83p adjusted) for the year.

Cornwell Parker lower in first half

First-half profits at Cornwell Parker fell 14 per cent, but the

Richardsons Westgarth's 39

The steel stockholder and

The steel stockholder and processor ascribed the major part of the advance to the £1.4m capital investment programmic which was completed in early 1969 and enabled it to take full advantage of fivourable trading conditions.

gramme or randomisation, now completed. Net assets had risen by 94 per cent and at the year-end horrowings were only 16 per cent of net assets.

from furniture was higher, despite continuing losses at Country Kitchens. Contribu-tion from fabrics was down on slackening demand and condusion in advance of the new leg-islation on flammability. From turnover ahead to £43.94m (£37.86m), the profit came through at £4.07m (£4.75m) in the six months to January 31. Earnings fell to

demand to improve over the rest of the year, but said that when it did, the company had "the capacity to add rapidly to

a profit this year in the divi-

Richardsons Westgarth higher

(receivable 159,000), and, after tax of 2662,000 (2457,000), earn-ings worked through at 6.6p final dividend of 1.5p makes

Hill Group, with is steel stock-holding subsidiary James & Tatton. This allowed a pro-

gramme of rationalisation, now

7.1p (7.8p) but the interim divi-dend is held at 1.6p. The chairman did not expect

A reorganisation at Country Kitchens led to substantially lower overheads and higher margins, but there will not be

per cent increase in pre-tax profits at the interim stage was superseded by the 52 per cent rise to £2.16m for the full 12 months of 1989.

Sales jumped 55 per cent to £33.66m (£21.74m). Interest pay-able came out at £404,000

Pendragon beats City estimates

2.5p (2p) for the year.
Directors said that the high-light of the year had been the acquisition in June of Berry

In its first set of results as an independently quoted com-pany, Pendragon, the specialist vehicle dealer, exceeded City estimates in amounting pretax profits of 24.72m for 1989.



Nigel Rudd : demand strong in spite of rising interest rates

The group - whose fran-chises encompass the main inxury and specialist marques such as Rolls-Royce/Bentley, Jaguar, Porsche, Mercedes Benz and BMW - wa demerged from Williams Holdings last October.

ings last October.
The outcome, achieved on turnover of £180.29m, compared with profits of £19m in 1888, although this figure was struck after an exceptional charge of 22.05m relating to reorganisation costs. Mr Nigel Rudd, chairman,

said that in spite of rising interest rates sales demand remained strong with the not subject to the substantial price discounting suffered by many volume franchises. Interest charges totalled 52.44m and gearing at the year end, excluding hire purchase liabilities relating to Pen-dragon's contract hire fleet,

was 32 per cent, down from 43 was 32 per cent, including the fleet liabilities gearing was 47 per cent, against 59 per cent.

Earnings per share were 15.5p and the directors expect to declare a maiden dividend in October.

High-Point expects little change for year

High-Point, the project promotion consultancy, yesterday warned that profits for the current year were unlikely to show a significant change on the previous 12 months as a result of continued high inter-

the Birmingham-based group's figures for the six months to November 30 which showed pre-tax profits ahead from 2797,000 to £866,000. Profits for the last full year amounted to

Turnover for the half-year totalled £25.19m (£19.16m). After tax of £330,000 (£311,000), earnings per 10p share worked through at 10.85p (9.9p). The interim dividend is raised by 0.3p to 2.55p.

Marginal gain at Unigroup

Unigroup, the industrial holding company with inter-ests in building products, clothing, timber and communications, reported an improve-ment from £506,000 to £527,000 in pre-tax profits for the half

year to December 31.
Comparative profits were arrived at after charging losses of £140,000 in respect of subsequently discontinued businesses. There was, therefore, a fall in profits from the continuing activities which, directors decline in the contribution

from building products.
Turnover was £10.27m (£8.44m) and after tax of £184;090 (£114,000) earnings emerged at 1.39p (1.94p); there were also extraordinary losses of £68,000 (£197,000).

BANQUE PARIBAS



U.S. \$400,000,000

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FINANCIAL TIMES

DUE 1993

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declings are increased.

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FINANCIAL TIMES



Kuwait has one of the highest per capita incomes in the world but economic prosperity could not

prevent recent unprecedented confrontations between security forces and the prosperous middle classes clamouring for democracy, Victor Mallet investigates.

Eventful year for democracy

KUWAIT has bad an eventful year, far more eventful than the ruling al-Sabah family would have liked. In the last two months of 1989, the pro-detwo months of 1989, the pro-use mocracy movement came out of the shadows and demanded of the National mocracy mocracy and demanded of the shadows and demanded the restoration of the National Assembly, which was suspended at the height of the Gulf war in 1986 by Shefith Jaber al-Ahmad al-Sabah, the

There were unprecedented confrontations between the security forces and thousands of prosperous demonstrators before the Emir softened, dele-gating Sheikh Saad al-Abdul-lah al-Salem al-Sabah, the Crown Prince and Prime Minister, to enter into political negoter, to enter into poutage traitions with former members traitions with former members. of parliament. The talks started in February and the protest meetings have been

with one of the highest per capita incomes in the world. and at a time when rising off prices were pulling Kuwait and its Gulf neighbours out of the recession caused by the sharp price falls of four years ago.
Kuwaitis have watched the

ិទី ខ្លួនស្រ<u>ែង ខ្មែរ</u>

momentous events in eastern Europe with interest, and they have not falled to notice the rise of democracy in the Arab world, particularly in Tunisia, in socialist Algeria and in the Hastemite Kingdom of Montan. have not failed to notice the rise of democracy in the Arab world, particularly in Tunisia, in socialist Algeria and in the Hashemite Kungdoms of Location. The trief hostlie and recursion of the most crucial obstations the Kungdoms of Location. The trief hostlie and recursion of the most crucial obstation that the Kungdoms of Location. The trief hostlie and reached the most crucial obstation of the most crucial obstation of the most crucial obstation of the most crucial obstation. The trief hostlie and reached the most crucial obstation of the most crucial obstation. The trief hostlie and permandedness. the strongest tradition of qua-si-democratic institutions, culminsting in the 1962 constitution suspended by Sheikh

A formalised system of con-sultation which began in the early years of this century as a compromise between the wealthy merchants (they pro-vided the money) and the al-Sabah dynasty (they provided political stability) has developed into an unresolved stand-off between the modern, sophisticated Kuwaiti elite and the same al-Sabah family.

he vast oil revenues of the past 40 years have given the ruling family complete finan-cial independence; the mer-chants and contractors depend to a great extent on the lar-gesse of the al-Sabah, rather gesse of the arrange than the other way round.

Kuwait, however, is not on the brink of revolution. The protestors are merely demand-ing the reinstatement of a system which ensures al-Sabah rule but gives the select elec-torate — a mere 65,000 Kuwaitis whose families were present before 1920 out of a total population of 2m - a public forum in which to voice much as in eastern Europe or Africa, centres on whether free speech ensures better govern-ment or simply undermines national unity by exposing eth-nic and religious rivalries.

The Emir takes the latter view. "Let us always remem-ber," he said in a conclitatory-speech on January 20 to launch the political dialogue, "fhat we are members of the same tiny ate dissent and differences, and

"No ship sailing in the sea of international politics can seclude itself," the Emir declared, nor can some of its people take independent deci-sions away from its leadership and destiny, or fall to co-operate among themselves before it reaches its safe destination."

Kuwait has excelled at nim-ble diplomacy in a particularly difficult region since casting past five years, and gross off its ties with Britain in 1961.

By the start of this year per cent last year after a Kuwait's relations with Iran decline of about the same



and Iraq were relatively calm KUWAIT in the aftermath of the Gulf war ceasefire in 1988, but Saudi Arabia's conservative rulers remain suspicious of Kuwaff's democratic movement and of

about 30 per cent of the loca population and are perceived is expected to grow again this year, a situation which in a in Riyadh as potential agents They in turn were incensed by Saudi Arabia's decision to execute 16 Kuwaiti Shias last poorer society might give the government more room for political manoeuvre, but the year for allegedly planting bombs during the pilgrimage to Mecca. The Shias were angered by what they saw as their own government's failure to stand up sufficiently for the rights of its citizens. Kuwaiti private sector is demanding a larger share of the cake rather than complain-

ing of absolute poverty.
Cuts in government spending were particularly harsh on the construction sector in the in such a difficult climate, 1980s. An improvement is and among Arab neighbours who abhor anything other than public declarations of fraternal love, the al-Sabah family is not anticipated in the 1990s based on the need for more housing and a string of large projects; including a power station at Subiya in the north, and tentain the mood to allow Kuwait to become an isolated and vulnertive plans to build a new town there, linked to Kuwait city by able champion of free speech. The most that Sheikh Jaber and Sheikh Saad seem pre-

a causeway. The non-oil economy and the pared to offer is some kind of consultative body — which would mean a watering down banking system are recovering from the crash of the unofficial Souk al-Manakh stock market Souk al-Manakh stock market in 1982 and the unpaid debts it left behind, while Kuwait tries to find new jobs for growing numbers of educated Kuwaitis. Two thirds of the population and over 80 per cent the workforce are foreigners, but Kuwaitis are unwilling to do the mental tisks third taken by indians Revoltans and others. of the constitution — and an easing of press censorship.
The opposition MPs and the intellectuals, trade unionists and businessmen who support them do not seem likely to accept such a compromise, particularly when they believe that the at Sabin can so binger count on the inquestioning

Those calling for the restorathe Government and the con of parliament argue that Chamber of Commerce and corruption and incompetence Industry last year recom-mended a series of measures to have increased in the absence of public supervision, and that educational and other institurevitalise the Kuwaiti econ-omy, including write offs for the smaller Souk al-Manakh tions have been damaged by government appointees chosen for reasons of favouritism debts (a move being imple-mented), deregulation, privatirather than merit. Higher-than expected oil revsation and protection for some local industries. New tariffs enues have put public finances on a better footing than for the have recently been imposed on a variety of construction mate-rials and foodstuffs.

There are plans to establish a free-trade zone in Kuwait and improve the efficiency of its

ports, where bureaucracy and security fears have often slowed operations. In common with other Gulf states, Kuwait

has begun to moderate its absolutist welfare state by gradually introducing user fees in an attempt to cut waste and save on government subsidies. On the industrial front, Kuwait's philosophy is not so much to industrialise at home except in the case of petrochemicals – as to create high-level managerial jobs for Kuwaiti businesses with facto-

Kuwait, largely through the Kuwait Investment Office in London, has proved the worth of investing funds overseas rather than accepting low returns on local industrial enterprises catering for a small home market. On the trading side, however, Kuwaitis still seem to envy the commercial success of Dubai and to regret the loss of Kuwait's status as a reexport centre for Iraq and parts of Saudi Arabia. Perhaps they should take comfort from

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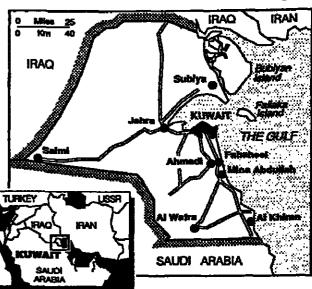
teds hier receivers in the

set a commercial example of has established some notable political precedents.

Sheikh Saad's critics admirers - believe he is playing for time in the political negotiations, and they predict he will try to stretch the talks with the MPs into the holy month of Ramadan and then when many Kuwaitis fly to Europe on vacation, in an attempt to take the wind out of the opposition's sails. He seems to have underlined

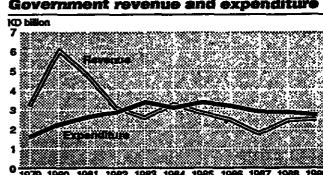
the seriousness of his commit-ment to the dialogue by postponing a visit to London sched-uled for March 12, during which he was expected to meet Mrs Margaret Thatcher, the Prime Minister, as well as the Queen and Prince Charles. "It might take a long time,"

he said recently in a reference to the talks with Kuwaiti MPs. "I am prepared. Kuwait's bene-fit is in taking our time, not



KEY FA	CTS	<u> </u>
	1989	1988
Nominal GDP (\$m)	18,965	20,341
Real GDP (\$m)	14,113	13,675
Real GDP % growth	3.2%	2.7%
Real GDP % growth 1979/89	-5.1%	
Current account balance	6,507	4,712
Merchandise exports	9,400	7,110
Merchandise imports	5,878	5,204
Trade balance	3.722	1.906
Current account balance/GDP	34.3%	23.2%
Total reserves minus gold	3,102	1,923.5
Petroleum exports (\$m)	8,709	6,391
Petroleum/total exports	92%	89%
Petroleum production 1,000/bd	1,700	1,255
Population (000's)	1,958	
Land area (sq km)	17,818	
Currency	Dinar	
•	= 1,000 f	lis
		Source: IFS DOT EIL

Government revenue and expenditure



	Source-Count International Sections of
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WOMEN AND SOCIETY

Veil of silence on suffrage

LAILA ALQADHI hardly fits the image of the passive Arab

She is bold, noisy, outspoken, even a little outrageous. It seems that she is in rebellion against cloistered Kuwaiti society. But in her often pungent criticism of the way things are she is by no means unique in a country where women have tended to assert themselves more than their sisters elsewhere in the Gulf.

where in the Gun.
"I'm happy to be a Moslem,"
she says, "but I don't want to
be an oppressed Moslem. I
want an enlightened Islam."
This lies at the centre of the debate that ebbs and flows below the surface of a society that has traditionally been more open than its immediate

Among educated Kuwaitl women discussion happens to be flowing at present in response to the activities of the male-dominated pro-democracy movement. Women, albeit a small minority, are asking why in all the discussion and agita-tion for the restoration of parliament suspended in 1986, there are no public calls for the suffrage to be extended to females; why a veil of silence has been drawn over the issue?

The male leaders of the prodemocracy movement say sin ply that discussion of such issues would sunder the fragile consensus between the left, the centre and the religious right on which the movement rests. Mrs Alqadhi, a teacher of English at Kuwait University. believes these sort of issues should be debated openly, otherwise "we are going to be under a form of rigid control for the rest of our lives." And she added: "I don't think a lot of Arab women are aware of the tremendous achievement of



Benazir Rhutto. It has not even

hit them."

Educated middle class in women in Kuwait — this category numbers perhaps 10 per-cent of Kuwaiti adult females - find themselves, as they enter the last decade of the twentieth century, caught in a nether world between traditional Arab society and the pressures of life in a modernising state. A number of these women, and especially those educated abroad, find the adjustment a difficult, even

painful, experience.
Some learn to cope, others don't. Mrs Wafa al-Rasheed, who is head of public relations at the Kuwait Stock Exchange, says that it is in the workforce where Kuwaiti women have made the most progress. "Now we have passed the stage," she says, "where men are sceptical about having a woman as a boss . . in finance and in business, especially, it is becoming more normal."

Ministry of Planning figures

show that a growing proportion of Kuwaiti women are taking jobs, but the numbers are still relatively small. According to the 1985 census 59.5 per cen of Kuwaiti men and 18.8 per cent of women were economically active. This compares with a figure in 1980 for economically active women of 9.5 per cent. In 1965, just 1.6 per cent of women were engaged in the workforce. (Kuwaiti nationals, according to latest esti-mates, account for less than half the total number of 2m people living in Kuwait). The rise in the numbers of

working women reflects chang-ing social attitudes and improvements in the education system. Schooling, which is free, is compulsory from the ages of 6 to 14. At the same time, many more Kuwaiti girls are going on to the university.

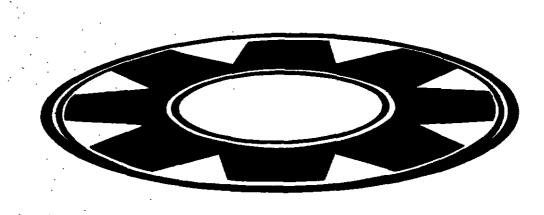
Illiteracy. rates among
Kuwaitis have dropped sharply, thanks to an active litcensus, the rate of illiteracy

among Kuwaiti men was 9.9 per cent, and 24.1 per cent per cent, and 24.1 per cent among Kuwaiti women. More women are being obliged to work these days in a society where living costs are high and where the weaker oil market means the pie to be divided among Kuwaitis has grown roportionately much smaller. Mrs al-Rasheed said that herause of ignorance in the past many Kuwaiti women were treated like "tools," but that was changing because men were beginning to recog-

Women's demands for political rights are hardly a conspic-nous element of the Kuwaiti debate at present, but over the years the suffrage issue has been raised periodically inside and outside the 50-member National Assembly. In its pro-posed reform of the 1962 consti-tution after parliament was suspended between 1976-1981, the Government recommended that women be allowed to vote, but when a young deputy tabled a proposal along these lines in the assembly he was soundly defeated.

On January 19, 1982, the National Assembly, by 27 votes to seven, rejected women's suffrage. In so doing, it adopted the view of a parliamentary commission which had con-chided that the issue reflected preoccupations alien to Kuwaiti society."

This was the first and last time a draft law on women's suffrage had come put to a perliamentary vote, but the subject was often debated by the mbly before its suspension in 1976. In the 1981 election campaign Women's suffrage



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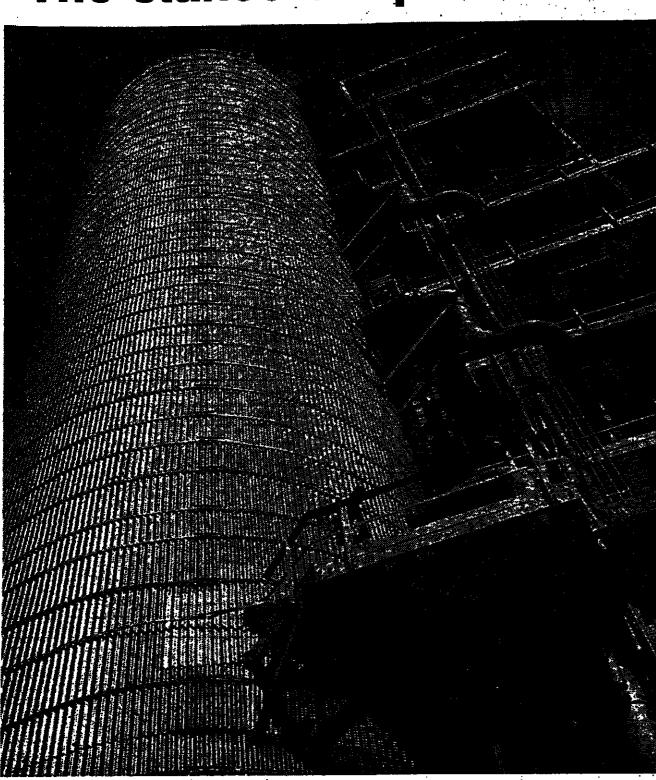
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THE PREMIER

of Petroleum Exporting Countries, but to declare your defi-ance publicly, as Kuwait has done, is highly musual.

Kuwaii's policy of ignoring its quota appears even more mysterious when one remembers how it fought for a quota increase at the Opec meeting n November. Kuwait raised its m November. Anwar raised its
share of the overall Opec ceiling — which was itself
increased — to 6.8 per cent
from 5.6 per cent, and won a
quota of 1.5m barrels a day. In
the first part of this year it has
been producing between 1.9m
and 2m b/d.
Sheikh Ali Khalifa al-Sabah.

Sheikh Ali Khalifa al-Sabah, the Kuwatti Oli Minister and chairman of the Kuwait Petroleum Corporation (KPC), is unrepentant. Overproduction is permissible, he argues, as long as prices remain above the \$18 a barrel reference price

agreed by Opec. Kuwait can afford to moderate prices by overproducing with reserves of nearly 100bn barrels, the third largest in the world, and it wants to ensure that oil consumers are not per-suaded by high prices — or the fear of high prices — to turn to other energy sources or to introduce Draconian conserva-

A year ago, Shekh Ali was telling the world that there was plenty of oil, but that demand was improving and Opec was producing much closer to capacity than generally believed. So far, he has turned out to be right.

Demand is far outstripping our expectations and is likely

Petro-

chemicals

revived

or the offer of technology licences in the near future. The new complex is expe to produce high and low density polyethylene, styre

and polystyrenes, emylene glycol and aromatics; these are used as raw materials for a variety of plastic products. Shelkh Ali Khalifa al-Sabah, the Oil Minister and chairms: of the the Kuwait Petroleum

of the the Atwart recrusein Corporation, is vigorously supporting the project, and construction may begin in 1991 or 1992, with completion

hy 1997.

Although similar plans have been prepared and shelved in the past, KPC officials are convinced that the petrochemicals market is set for a period of solid expansion.

after a history of cyclical ups and downs. Third World demand and

the increasing use of plastics in cars are expected to support petrochemicals prices. At the

same time, Kuwait may be able to use its shareholdings

in international chemical

from the country's expanded and upgraded refineries. "We find ourselves in the

perfectly good position of having collected the gas,

economic advantages, even if we go into a downward cycle with petrochemicals our cost

with petrochemicals our cost advantage is so high that I couldn't care, that I could survive it."

KPC is handling the project, which is regarded as too big for its hitherto loss-making subsidiary, the Petrochemical Industries Company. Until recently PIC has concentrated lossely on fertiliser production

largely on fertiliser production in Euwait and through joint ventures in Bahrain, Tunisla,

PIC net losses were reduced

to KD5.5m in the year to June 30, 1988 from the previous year's KD21.5m. The latest

PIC also produces salt and

chlorine, but has just embacked on its first large

investment, a \$140m polypropylene plant with a capacity of 80,000 to 160,000

The licensing and basic

Turkey and China.

annual figures show accumulated losses of

large petrochemicals

tonnes a year.

PLANS FOR a \$2km

EXCEEDING agreed oil to keep outstripping our exper-production quotas is common tations," Sheikh All said in a enough among the unruly recent interview.

tries that have the capacity to meet their quotas, so we are left with two or three countries that can go above their quotas, that can go above their quotas, and these countries are responsible and care about the price."

Shelkh All said the quota system was "intellectual luggage of the past," although he conceded that not all his Opec colleagues agreed. "I'm not paid to make everybody happy," he said.

"The problems of the nineties for Opec will be com-

nineties for Opec will be com-pletely different from the prob-lems of the eighties and the policy instruments that one needs may be completely dif-ferent as well . . essentially we will not be dealing with a we will not be dealing with a glut situation, so we may have another type of problem — maybe regaining the confidence of the consumer, expanding capacity and so on."

Shelkh Ali is vague about Opec's future role, but in the meantime Kuwait is pursuing an aggressive policy of increasing reserves at home, investing in exploration overseas, and

in exploration overseas, and widening its international downstream refining and mar-keting operations. "We don't need to make additional exploration. Wherever we dig we find oil, almost literally, declared Sheikh Ali confidently declared Sheikh Ali confidently when asked about domestic oil field development. "We have discovered a considerable amount of new reserves and

quickly and easily increase output by tapping into existing

fields, but it is looking for higher grades of crude to blend with its current production. Production capacity is expec-ted to rise by about 1m b/d to some 3.5m b/d by the middle of

Kuwait continues to be particularly active abroad. Capitalising on Kuwait's history of generous aid to the Third World, the Kuwait Foreign Petroleum Exploration Com-pany (Kufpec) has been busy in Asia Pacific, the Yemens and Africa as well as the Soviet

Kufpec, a KPC subsidiary, has been described as Shelkh All's personal Foreign Office; it gives him a higher profile abroad, and its upstream investments increase Kuwait's chances of access to down-

Two cases in point are Thailand and Indonesta. In Thailand, Kuwait established a company and is acquiring petrol stations to market its Q8 brands (pronounced Kuwait); in Indonesia it has been asked to invest in a proposed oil refi-

Kuwait Petroleum International, Kuwait has thousands of petrol stations in Europe, and the country processes about half of its crude oil production at refineries in Kuwait and abroad. KPC has been considering the idea of spending \$600m to buy Amoco's UK refi-nery and retail assets, including more service stations and a 70 per cent share of a refinery at Milford Haven. Shelkh Ali suggested that

in the pipeline and may become public soon.

particular, is an area of interest to Kuwait, although Sheikh Ali was not expecting any draimmediate future.

"It's still all very foggy," he said. "I'll be travelling to some of the east European countries. We may even open small offices in all of these coun-

Kuwait's strategy is to inte grate production, refining, transport and marketing to insulate the country from the volatility of crude oil prices. If crude oil customers ever become reluctant to buy Kuwaiti oil, KPC can rely on its own downstream operations.

The latest moves in this direction include a planned \$2bn petrochemicals complex in Kuwait, and the proposed purchase of more ships by the Kuwait Oil Tanker Company, another KPC subsidiary. KOTC intends to buy 11 vessels, including four very large crude carriers, at a cost of some

Sheikh Ali makes no secret of Kuwait's ability to buy almost whatever it wants with its impressive financial resources, and his critics have accused him of paying too much both for upstream investments - the \$2.5bn purchase of Santa Fe International in 1981 is the most widely quoted example – and for mar-

keting outlets.
However, the Kuwaiti oil system is a formidable machine which shows no sign of slowing down its expansion plans; and there is enough oil in Kuwait to last for a couple



EXPLORATION

Search goes upstream

KUWAIT likes to use its money, not sit on it.
The Kuwait Investment Office, for example, made waves two years ago by buying a fifth of BP. Britain's largest company, before being forced to reduce its stake in a lucrative compromise agreement. The Kuwait Petroleum Corporation (KPC) has pushed its way into downstream operations by buying refinedes

and petrol stations across Europe. The latest Kuwaiti phenor non is the rise of the Kuwait Foreign Petroleum Exploration

companies to ensure outlets for its future production. Feedstock for the complex will be Kuwaiti gas and naphtha Foreign Petroleum Exploration
Company.

Kufpec, a. KPC subsidiary,
was founded in 1981 to go
upstream and look for oil outside Kuwait. Typically, Kuwait
was the first non-Western oil
producer to make serious
inroads in this direction.

Kufpec has been particularly
busy in recent months, negotiating for exploration rights in having consecent the gas, having developed the refineries, and putting the two together," says Sheikh Ali. "We go into it without any fear because with these two

ating for exploration rights in the Soviet Union and develop-ing its assets in Africa, Asia Pacific and the Middle East. At any one time it has about 30 joint venture stakes and acts as the operator for concessions in Indonesia, Australia

and Tunisia.
"Last year was quite an active year for us; because we had two discoveries and added so many other new ventures to our portfolio," says Mr Esisal al-Kazmawi, Knipec's chairman and managing director for the past three years. He rejects Kuwaiti complaints that it is pointless for the country to invest in oil exploration when it has plenty of oil and should be trying to diversify into other sectors.

A similar case was put for ward by those who opposed the KIO's purchase of RP shares. Mr al-Kazmawi, however, argues that diversification out of oil is hardly an issue because Kufpec spending accounts for only about 1 per cent of Kuwait's overseas

engineering contract was won last year by Union Carbide of the US. Echoing the bullishness of something big, let us know. found of Sheikh Ali Khalifa al-Sabah, Santa Fe is producing about and Conthe Oil Minister and KPC 38,600 harrels a day from its US Gabon.

chairman, Mr al-Kazmawi says Kufpec's operations make both economic and political sense. "We have money, we know this invest in it," he says.

Kuwait's history of generous

aid spending in the Third World gives the country an advantage when competing for concessions, and Kuwaiti investment in oil exploration enhances the international pro-file of a small Gulf state striping for recognition abroad.

Kuwait is well-placed to deal with the Soviet Union, as it was the first Gulf Co-operation Council state to establish diplomatic relations with Moscow. Kuwaii's overseas exploration and development activities are shared between Kufpec and Santa Fe International, the US-based contract drilling and

Santa Fe International, the US-based contract drilling and exploration company which was bought by KPC for \$2.5bn in 1981, the same year that Kurpet began operating.

Broadly speaking, Santa Fe is responsible for the Americas and the North Sea, while Kurpet covers the rest of the world, but the two groups comparate closely. co-operate closely.
Sheikh All's critics have

questioned the wisdom of establishing Knipec and buying Santa Fe at such a high cost and expressed doubts about potential profitability in such a difficult market.

KPC recently sold Santa Fe's engineering subsidiary C.F. Braun, while Kufpec lost KD8.2m in 1988, increasing accumulated losses to KD4.2m. Mr al-Kazmawi is unrepentant, defending Kufpec's record on the grounds that it takes a decade for such a investment to bear fruit.

money in three or four years," he says. "Don't compare us to Exxon. We are a very very young company. We started eight years ago and we're going full blast . . our capi-tal is KD200m, but I was told, whenever you encounter in Egypt, Tunisia (where it something hig, let us know."

Santa Fe is producing about and Congo, and is looking at

rise to about 50,000 b/d in the next couple of years as further North Sea output comes on

Kufpec output stands at about 5,000 b/d (from Egypt and Australia), but Mr al-Kazmawi expects it to rise next year to between 25,000 and 30,000 b/d. Kufpec reserves are equivalent in energy terms to

equivalent in energy terms to about 100m barrels of oil, of which about 40 per cent is gas. Kufpec's policy is to share its investments between high-risk, little-explored acreage and low-risk, semi-mature areas. "In this business you need good staff and good technical provide but you also recod letter. people, but you also need lots of luck," says Mr al-Kazmawi. Kufpec's main areas of inter-

est include: • The Soviet Union: Knipec has been engaged in lengthy negotiations with the Soviet Ministry of Geology for the right to explore two fields in the Russian republic. Knwait rejected an earlier offer of a deal for development of oil reserves in Siberia.

The Yemens: A joint venture agreement with the Soviet

ture agreement with the Soviet Union to explore or develop oil reserves in South Yemen is said to be imminent. Kufpec is a partner — with the Soviet Union, Hunt, Exxon and CFP-Total — in the consortium to explore the zone on the previously disputed horder between ously disputed border between North and South Yemen.

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 Asia and Australia: Production is expected to start soon from two fields in Indonesia. Kulpec also has interests in Pakistan, Malaysia, Thailand, and Australia, and is planning to explore in Vietnam, Probably the most important "We will start making our arrangement is Kniper's 80 per cent share in a gas find off China's Hainan Island. Negoti-ations are under way with Japanese companies to build a liquefied natural gas plant for exporting the gas to Japan.

• Africa: Kufpec has interests

The National Bank of Kuwait sak. PO Box 95, Salat, 13001-Salat, Kuwait, Telephone: 2463740, Telefax: 2464156

POLITICS

Middle class agitation

IT MUST be the first revolution in the world to be conducted by car telephone, said the Western official with

wry amusement. Kuwait's incipient pro-democracy movement is unique among the world's burgeoning democratic tendencies for reasons that have as much to do with the country's wealth as

with its population mix.

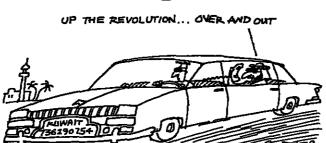
In this tiny oil-rich emirate at the head of the Gulf, where eligible voters represent only a small fraction of the popula-tion, it is members of the wealthy male bourgeoisie and the well-connected educated elite who are in the movement's vanguard. Unlike other similar trends world wide, agitation has not been spawned by economic hardship.

"People, for the most part, enjoy economic security," says Dr Abdul Rida Assiri, a political science professor at Kuwait university, "but what they are looking for now is a restoration of rights that were removed when parliament was suspended in 1986."

Since late last year, the al-Sabah family, whose rule over this barren former trading and pearling outpost dates from the mid-eighteenth century, has come under unaccustomed pressure from a restless Kuwaiti elite demanding a return to the status quo that

prevailed before 1986. In that year at the height of Gulf War, Sheikh Jaber al-Abmed al-Sabah, the thir-teenth ruler in the Sabah lin-eage, suspended the lively par-liament, citing a foreign conspiracy aimed at destroying Kuwait. He was referring to a series of terrorist bombings in Kuwait and attacks on its interests abroad by Iranian-backed local Shia Muslims whose aim was to de-stabilise the country and to deflect it

from its support of Iraq.
Local opposition figures, including the 26 MPs who made up the notional opposi-



UK became increasingly politi-

cal, to the dismay of the authorities unused to demon-

strations of disaffection.

Matters came to a head on

January 22, when police used tear-gas and batons to disperse

a crowd of about 6,000 which

had gathered at the house of

an opposition figure. In the

process a 70-year-old ex-MP was beaten up, along with sev-eral other leading members of

Kuwaiti society, including Dr Ahmed Bishara, the former

vice rector of the University.

In this gossipy emirate society, based on an elaborate web

of interlocking family connec-tions, the heavy-handed police

tactics were regarded as a seri-

ous affront to consensus rules

that have applied for genera-

Two days before the Farwaniyah incident, Sheikh Jaber, who has ruled Kuwait since

1979, had made an elegant

appeal for calm in a national

address in which he said:"Let us always remember that we

are members of the same tiny

community which cannot toler

ate dissent . . . and where it is easy to come to terms given

good intentions and open-min-

and their supporters, who

include more than a few mil-

lionaires, have begun a dia-

The regime and the ex-MPs

tion in the 50-member parliament, detected other more self-serving reasons for the closure of the National Assembly which had become an increasingly rumbustious debating chamber following the calami-tous crash in 1982 of the local Souk al-Manakh unofficial

stock market. Members were asking how it was that the Government could have allowed one of the most spectacular stock market crashes in history — paper debts totalled \$97bn — and how influential individuals close to the royal family were

able to borrow vast sums from the banks without security to fund speculative share trading. The Souk al-Manakh issue rumbles on, and one must assume that concern about details of this episode being ventilated in the national assembly and reported by a local press freed of the constraints under which it is pres ently operating is one of the main factors inhibiting a decision to reconstitute the parlia-

Opposition agitation for the return of parliament and for the removal of shackles on the censored local press, once one of the freest in the Arab world, began to gather strength late last year at a series of Diwan-niyas or mini-parliaments at the private houses of prominent individuals, many of them ex-MPs. These traditional allmale gatherings, which are as much part of Kuwaitl life as is

logue to establish new ground rules for the restoration of democracy, but Sheikh Saad al-Abdullah al-Sabah, the Crown Prince and Prime Minister, has said that the consultaa visit to the local pub in the tions could take some time.
Opposition figures warn,

however, that unless real progress is made towards recalling Parliament, agitation will

resume.

"We hope for peaceful change," said Dr Ahmed Khatib, a nationalist ex-MP, "but if people are frustrated violence cannot be ruled out."

This sort of challenge to the ruling family was almost unheard of in Kuwait. There is no doubt that regional democratic movements such as those in Algeria, Jordan and the two Yemens plus events in eastern Europe have embold-ened Kuwait's pro-democracy

tendency. "You cannot isolate yourself from what's happening in the world," said Mr Ahmed Saa-doun, member of Kuwait's

merchant oligarchy and speaker of the parliament. Critics of the regime believe it missed an opportunity to reconstitute the parliament after the winding down of the Gulf War in August, 1988. Now, it is in danger of being seen to respond weakly to pressure if it agrees to reconvene the assembly and hold elections. The Sabah's dilemma is

deepened by the uncompromis-ing attitude of Saudi Arabia. next door. The Saudis have made it clear that they would not be at all happy to see the oration of parliament, lest it encourage pro-democracy elements in Saudi Arabia.

Dr Khaldoun Nageeb, a pro-fessor of sociology and a lead-ing Kuwaiti intellectual, believes that the Sabahs would be well advised to cut a deal with the coterie of parliamentarians, rather than risk hav ing to deal with a more militant younger generation, many of whom have been educated in Europe or in the US.

Curiously, less than 3 per cent of the approximately 1.8m people who live in Kuwait will be involved directly in the electoral process. Suffrage is restricted to Kuwaiti males over 21 who hold first-class cit-izenship. Eligible voters in 1985 numbered 65,000 with a turnout of about 90 per cent at the poll. The 50 parliamentarians spread across 10 electorates were returned with about 1,000

votes each.

But Kuwait's financial weight, its relative importance among Gulf states, its proximity to Iran and Iraq, and the fact that it has traditionally been a gateway for ideas and influence entering Saudi Arabia means that any tremors

in the emirate are likely to have an impact further afield. Kuwait's substantial Shia Muslim population — Shia's number about 200,000 — is a further complication. The involvement of pro-Iranian Kuwaiti Shias in a series of terrorist incidents in Kuwait has fuelled fears in the Sunni mainstream that the Shia com-

munity represents a potential fifth column in its midst. But in spite of Kuwait's man-ifest difficulties, opposition figures argue that the restoration of the 1962 constitution without amendment, and a return to parliament is the best guarantee for the well-being of soci-

Tony Walker

Victor Mallet on the water industry

A thirst for technology

IT IS no accident that the Kuwait Towers are the country's most famous landmark. These modern edifices - the highest is 187 metres tall -have become the symbol of an otherwise featureless city state, and they contain water. In the arid climate of the northern Gulf, the production, storage and distribution of man-made fresh water for Kuwait's industrialised consumer society is big business. Like most of the Gulf states,

and quality, and relies heavily on its plentiful energy supplies to desalinate sea water. Desalination capacity at Kuwait's six plants amounts to more than 250m gallons a day.

It is a far cry from the day in 1925 when an enterprising sea-farer is said to have loaded some empty barrels into the hold of his disow and set off for the Shatt al-Arab waterway between Iraq and Persia. He filled the barrels with fresh water and returned to Kuwait, emptying them into a small reservoir and supplementing the country's scant supplies of

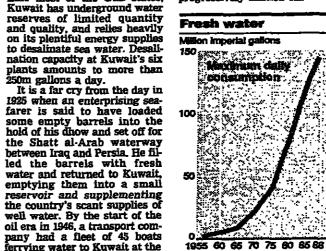
pany had a fleet of 45 boats ferrying water to Kuwait at the rate of 80,000 gallons a day. In the early 1950s Kuwait led the way in the Gulf in distilling sea water, and the industry has expanded to meet a hundredfold increase in demand. The largest desalination plant is at the Doha West power station, which produces between 35 and 40 per cent of the country's fresh water requirements. We get the sea water, heat it up, vapourise it, and con-dense the heated steam," says Mr Faisal Yousef al-Mudhaf,

the Doha West Director. The plant's distillation process requires a wealth of

sophisticated technology and electronic monitoring. First. the sea water has to be cleaned the sea water has to be cleaned of fish, seaweed, discarded crisp packets and plagues of jellyfish, and then it has to be treated with lorryloads of chemicals to prevent scaling of

the equipment.

The water is heated with steam from the adjoining 2,400 megawatt power station and passed through a series of vac-uum chambers where steam is progressively flashed off.



The saline residue is pumped into the sea, and the clean water is ready for treatment. With only two parts per mil-lion of salts, the distilled water is so pure that it is mixed with brackish water to make it more

palatable. Kuwait has moved to raise the alkalinity level of desali-nated water with a series of recarbonation projects; without such treatment water can cause corrosion and rust. Although the combination of

power stations and desalina-

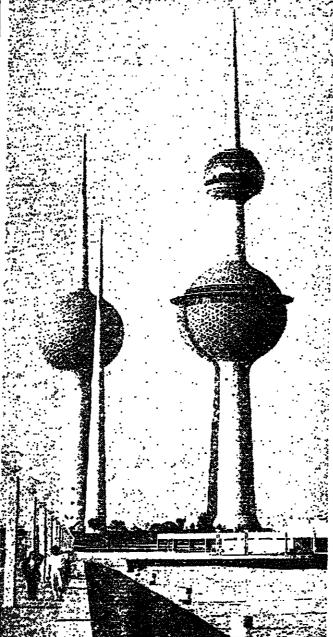
tion plants is energy-efficient, desaimated water is expensive At Doha West they say it costs two Kuwaiti dinars per thou sand gallons, but consumption is subsidised and the end user

pays less than a dinar. Kuwait and other consuming countries may turn to different methods of processing sea water or brackish water including reverse osmosis. The Ministry of Electricity and Water has installed an expen mental reverse osmosis plans at Doha East, and commis sioned a number of smaller units for emergency purposes.

Power and water stations are obvious targets for terrorists and potential enemies, and the huge Doha complex is guarded by security forces arroed with heavy machine guns. There are tentative plans to procure water once again from Iraq water once again from this time by pipeline, but it is unlikely that Kuwait would ever allow itself to be dependent on essential supplies from its northern neighbour.

Average daily consumption of 118m gallons per day in 128 amounted to less than half o installed capacity, and even a the summer peaks Kuwait has spare capacity. Per capita use of water has risen steadily to more than 22,000 gallons a year - one of the highest in the world - from about 5,000 gal lons in the 1950s, but it seem: to have stabilised at saturation levels. Any further increase 1 expected to come from popula

tion growth. The government is explored and developing underground reserves of brackish water while the pumping of frest water from underground aqui fers has declined. It has set up two parallel distribution net works, one for fresh water and one for the brackish wate used in irrigation, livestock watering and construction.



Kuwait Towers: the country's most famous landmark

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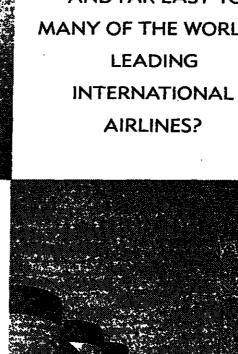
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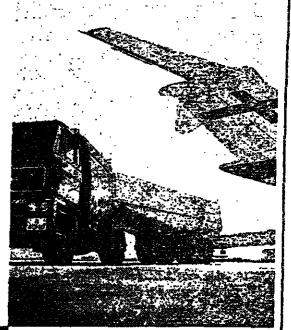
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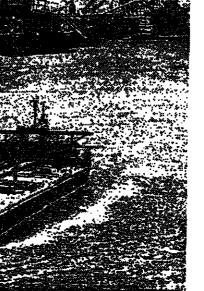
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Market that echoes to the sound of silence

e mistaken for a topographi-al map of Kuwait with its flat esert country which barely ises more than a few tens of

netres above sea level. Trading in stocks in the argely moribund market coninued to be extremely sed in 1989, reflecting epressed in 1989, remeving ack of confidence in local ustitutions and the generally reak state of the domestic

According to Alshall Ecoiomic Consultants, which pubishes a daily stock market

traded last year fell by 42 per cent compared with 1988. Mr Jassem Saadoun of Alshall said that the stock market's weak performance was attributable to continuing uncertainty over the settling of debts left over from the spec-tacular 1982 crash of the unofficial Souk al-Manakh "kerb" market (this was rooted in the highly speculative practice of buying shares with post-dated cheques at a high premium to the cash price) plus a feeling of scepticism among many investors over government claims that it was

ing the economy.

Mr Saadoun, a critic of the Government's management of the Souk al-Manakh debt crisis - the crash left a mountain of paper debts worth KD27bn (\$94bn) - said the Government's release of a new economic programme last year

Government said something positive, the market would rise," he said. "Now the reverse occurs. After seven

rather than lifting prices

in the market had a negative

years people have lost confidence." Kuwait The Exchange's imposing marble headquarters was designed as a solid symbol of Kuwait's financial strength, but its cavemous interior is nearly deserted and almost silent on most days. A handful of bro-

kers conduct a desultory busi-ness in a very thin market. The fact that the Government either directly or indirectly owns shares amounting to about 65 per cent of the exchange's total capitalisation

prevent the total collapse of the market after the Souk al-Manakh crisis – hardly contributes to a lively, free and open market

Much as the Ministry of Finance and the Kuwait Investment Authority would like to divest themselves of a substantial portion of their local stock. there is unlikely to be an opportunity for this until the market regains some of its his-tre, and that does not seem in

prospect.
The exchange has been trying to nurture a re-growth in confidence, Its reporting requirements are among the strictest in the world. It has cautiously proposed that the scope of trading opportunities be extended in an effort to enliven the market.

It has, for example, suggested the introduction of mutual funds (unit trusts) and futures and options trading. These proposals are being considered by the Council of Ministers. But in the case of the latter, it is likely that Kuwait will move very carefully. The Manakh crash continu

to overshadow all of the exchange's activities. "People

careful. One of the aims of the intro-

duction of mutual funds would the thousands of non-Gulf citizens who are working in Kuwait, especially those from Egypt, Jordan and Syria who lack investment opportunities

The floating of these funds would get round the rule that prevents non-Gulf Co-operation Council citizens trading on the Kuwaiti bourse. Bankers believe that there is a substantial untapped market among expatriates in Kuwait for new vestment vehicles.

The bourse, in the past year, has taken several other steps to reactivate the market. In March last year, it abolished floor and celling rules for share volume and price changes, but the exchange retained the right to intervene to prevent stock maniculation.

In another important devel opment, it allowed transactions to take place off the floor of the exchange, provided the price and volume traded are posted on the exchange board at the

Kuwaiti shares

conclusion of the deal. This move was designed to facilitate larger transactions.

The bourse announced plans to re-organise the parallel mar-ket to encourage some 400 smaller closed companies with holders to apply for a listing as a step towards an appearance on the main board. Listing rules for these companies require that capital exceed KD1m, and that they publish balance sheets.

Trading on the exchange in 1989 continued to be heavily skewed towards the banking sector. The seven banks and one investment house listed accounted for 63 per cent of

shares traded, and 82 per cer of the value of trading, compared with 55 per cent and 79 per cent respectively in 1988. Trade in shares of the National Bank of Kuwait, the market leader, continued to dominate. NBK accounted for about 35 per cent of the total value of trading in all Kuwaiti shares among the 45 compa-nies listed on the main board.

Until there is an improve-ment in the Kuwaiti economy, suaded that their money would be better invested at home than abroad, it seems that the Alshall index will continue to move in more or less a straight

Banks and financial institutions are in the doldrums

Stalked by a debt monster

boardrooms of Kuwait's banks, instead of in Wonderland, she may have puzzled why institu-tions which have not escaped financial problems could continue to pay relatively generous dividends to their share-holders.

The answer, she might have been told, lay in the continuing beneficence of the Central Bank and in the concern of the Government to ensure that no Kuwaiti citizen should be inconvenienced by the impetu-ous lending policies of some banks during the calamitous 1982 stock market rise and fall. The Kuwaiti financial sector is still wrestling with the debt monster unleashed by the collapse, eight years ago, of the Souk al-Manakh unofficial or "kerb" market. There is little sign that the problem is about

When the market collapsed after weeks and months of unrestrained speculation if let a trail of paper debts totalling KD27bn, five times the level of Kuwait's total bank credits.

The authorities have whittied down the debt to a hard core of KD2.2bn. This repre-1,350 debtors registered under the Difficult Credit Facilities Settlement Programme (DCFSP) that was announced in August 1986 to to bring order to the chaos of the Manakh crash.

Less than half of the the more than KD2bn owed is backed by collateral, leaving a total deficit of KD1.8bn. The authorities announced in December that for debtors owing up to KD250,000 the portion not covered by guarantees and mortgages would be writ-

while this category represents 54.2 per cent of the number of debtors, the amount involved is a minuscule 2.5 per cent of the total debt. It is estimated the total debt. It is estimated the total debt.

mated that collateral covers about KD15m, leaving a short-fall to be forgiven of KD40m.

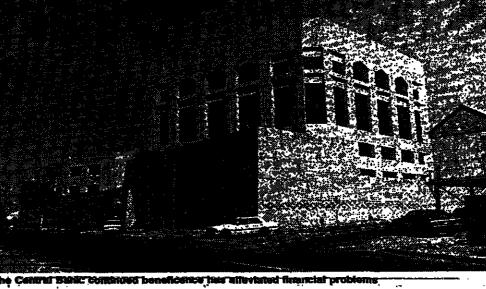
The authorities invited other debtors capable of bringing their indebtedness down to their indeptedness down to KD250,000, by presenting the banks with cash or any other assets, to come forward. Not surprisingly, few, if any, larger creditors have availed themselves of the offer in the reasonable expectation that debt forgiveness will gradually be extended to other categories. In fact, some of those who come within the KD250,000 limit have indicated disinterest

in settling, preferring to wait for more generous terms. Who is to say their opportunism will excess of the declared KD460m not be rewarded in the end. Bankers are still wincing over a curious proposal that emerged from the Government's latest attempt to deal with the debt issue: that debt-ors be allowed to trade their collateral. Under this sugges-tion, debtors would be able to retain 20 per cent of the profits and capital gains of collateral traded, up to a value of KD120,000 with the remainder going to the banks.

However, and this is where the proposal becomes curl-ouser still, if debtors lose money through trading, the value of their liabilities will not be be increased. The banks have expressed very little enthusiasm for the idea.
Critics of the debt settlement

programme point out that the DCFSP continues to favour the larger and more reckless speculators, some of whom are closely linked either by blood or marriage to the ruling family. The debts of one are said to total KD275m.

The top quarter of the debtors, some 338 persons, of the Peter Bruce | 1,350 who have joined the set-



tlement programme owe KD1.1bn after collateral has been deducted. Almost 100 of this top quarter owe KD800m. Kuwait's banks, in spite of with the Souk al-Manakh debt and the flat domestic economy, all announced cash dividends and bonus shares ranging from 22 per cent and 13 per cent respectively in the case of the solid National Bank of Kuwait

to significantly smaller divi-dends for the other five Kuwaiti commercial banks. Kuwaiti banks are not obliged to reveal in their balance sheets sources of income, so there is no reliable guide as to the level of Central Bank

support. But it is estimated that emergency funding totals more than KD1bn. It is far in

Salem Abdul-Aziz al-Sabah: Governor of the Central Bank

interest free deposits placed with banks to cover long-term with banks to cover iong-term rescheduling costs.
Sheikh Salem Abdul Aziz al-Sabah, Kuwait's youthful Central Bank governor, has in recent weeks again publicly raised the issue of the need to rationalise the banking sector. in an interview with the daily newspaper, al Qabas, Sheikh Salem said some banks and investment companies would soon be merged and will be supported by the Central Bank. He said there were too many commercial banks, and that

the "perfect number" was three or four in place of the present six Leading candidates for merger are Burgan Bank and Bank of Kuwait and the Middle East (BKME). There is talk of a possible merger between Com-mercial Bank and one of the larger investment houses, but as a prominent banker said of the merger proposals: "How can you merge two companies with negative net worth? Nega-

only would the authorities be obliged to inject additional funding into the alling institutions, there would also be highly sensitive issue of what Kuwaitis that would be eliminated. Another complication is that the present banking law does not allow mergers. National Bank of Kuwait

continues to handsomely outcontinues to handsomely out-perform its rivals. In 1989, the bank declared net profits of KD35m, a 13.3 per cent increase over 1988. Assets increased by 11.3 per cent.
NBK is consolidating in the

difficult Kuwait market. While the bank holds some 35 per cent of local deposits, it has reduced its share of the domes-tic loan market to about 19 per cent, compared with 22 per cent previously.

Bankers are speaking

slightly more optimistically about the domestic economy. Gross domestic product growth in 1989 was an estimated 4.5 per cent in 1989 compared with a decline of almost 5 per cent

the year before.

Kuwaiti monetary policy generally received high marks from bank economists. The introduction of a new interest rate structure in December 1988, that raised the discount rate from 5 per cent to 7.5 per cent, helped stem a worrying capital outflow from Kuwait. The move had the effect of encouraging a shift away from

encouraging a shift away from foreign currency deposits to mainly dinar fixed deposits. Foreign currency deposits declined by 0.9 per cent between January and November last year, compared with a 26.2 per cent increase recorded in the same period in 1988.

The Central Bank's offering of public debt instruments continued to attract support. At

tinued to attract support. At the end of December, the amount outstanding of trea-sury bills and bonds had sury bills and honds had reached KD2.2hn against a recently revised celling of KD3hn. The secondary market in bills appears to be achieving some success. In the third quarter of 1989, bills traded amounted to KD638m compared with KD168m in the second quarter.

line the continuing slow growth in the Kuwaiti economy. Total credit facilities extended by Kuwaiti banks grew by just 1 per cent in the past year. Lending for the con-

past year. Lending for the construction sector showed a marked decline, reflecting lack of new opportunities.

Capital market activity was depressed (see stock market), again reflecting lack of local confidence. But in a slightly encouraging development tive plus negative does not confidence. But in a slightly make positive." A merger process would not be simple. Not there was, for the first time since 1987, a resumption of private placements in the primary The Kuwait International our che

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Investment Company led a the Commercial Bank of Kuwait. The issue, launched in October, 1989, have a maturity of five years and interest of 8% per cent. In December, Kuwait Foreign Trading, Contracting and Investment Company issued certificates of deposit worth \$75m on behalf of the Bahrain-based and predominantly Kuwaitl-owned Al Bahrain Arab African Bank (Albaah). In light of extremely limited opportunities at home in the overbanked local market dominated by NBK, all local institutions are seeking to extend their activities abroad However, it is not all plain sail-ing as Europe tightens its banking rules in preparation for 1992. The Bank of England, for example, has discouraged deficit Kuwaiti banks involved in the DCFSP to establish Lon-don branches don branches.

Kuwaiti commercial banks are, nevertheless, trying to reach out more to foreign markets. NBK, for example, which has branches in London, Bahrain, Singapore, Paris and New York, is expanding its activi-ties in Asia Pacific a developing trend among Gulf financial

institutions.

NBK is establishing a merchant bank in Indonesia to complement its existing operation in Singapore. The Kuwaiti International Investment Company KHC is floating a pany, KIIC, is floating a Dragon Fund to invest in Asian equities. All Kuwaiti banks are competing for business among the large Asian contractors such as general to the contractors of the contractors. contractors such as Daewoo, Daelim and Hyundai of Korea and Mitsubishi of Japan who, along with the Taiwanese, have gained a stranglehold on the larger projects market in the Gulf.

Kuwaiti bankers are looking enviously south towards Dubai where a liberal business regime has helped to produce a increased prosperity in the southern Gulf region. These bankers contrast the slow pace at which the Kuwaiti bureaucracy works with the dynamism of Dubai. There is a sense that opportunities are slipping away.

It seems that until Kuwaiti financial institutions can escape from the debt burden of the Manakh crash, and until the authorities decide whether they are genuinely interested in helping to enliven the local business scene, Kuwait's finan-cial sector is destined to remain in the doldrums.

nside the Kuwait Stock Exchange: where the value of shares traded last year fell by 42 per cent compared with 1988 Victor Mallet on foreign investment strategy after the BP affair Reasserting central control HE KUWAITI Government is easserting some central conaround the world and often overlapping with the KIO, which is dominant in the important western markets and Japan. Kuwaiti investnancially powerful foreign westment network.

A series of measures taken the aftermath of the BP ffair has culminated in the ecall to Kuwait city of Mr ouad Jaffar, general manager the Kuwait Investment ffice in London for the past 20 ears. Four portfolio managers ere recalled from London last ear, and Mr Jaffar is due to

The KIO and its powerful acker, Sheikh Ali Khaiifa alahah, the Oil Minister, porrayed the purchase of BP hares as a straightforward ommercial operation. Britain, n the other hand, feared that n Opec state had used the NO - which has tax-free starts in London as a sowersien.

us in London as a sovereign ody - to buy British oil inter-

sts for some ulterior motive.

The KIO was forced to cut its

colding to 9.9 per cent, but

rofit. "I don't regret if for one econd," says Sheikh Ali.

towait, however, is such a realthy player in the markets hat the KIO and other Kuwaiti

nvestment organisations are inding it difficult to maintain

heir traditional low profile, as

he events surrounding BP and

he KIO's forays in Spain have

unply demonstrated.
Although annual figures

ary according to the price of all and the state of world mar-

ets. Kuwait is earning oughly half its income from

hought to amount to more

of that belongs to the Reserve und for Future Generations,

which receives a 10 per cent out of the country's oil reve-

nues and is largely managed

ny the KIO. Most of the rest relongs to the General

leserve, but 85 per cent of its

issets are thought to be illiq-

id items such as loans to Iraq

een drawn down for domestic

pending. Some Kuwaiti offi-

ials have attempted to charac-

erise the recall of Mr Jaffar as

outine but in fact it stems

rom a dispute about the espective roles of the London-

pased KIO and the Kuwait-

pased Kuwait Investment

The KIA, headed by Mr Jasem al-Kharafi, the Finance

Vinister, was set up in the

1980s in a deliberate attempt to

control the KIO. Instead it

pecame a parallel investment

oody, managing the General

Reserve and other assets

which may never be repaid.

KIO officials and Kuwaiti conomists see the reshuffle as delayed reaction by Sheikh aber al-Ahmad al-Sabah, the mir, to the embarrassing pub-icity over BP. The KIO cquired 21.7 per cent of BP, ritain's largest company, then the British Government KIO – is trying to stifle the KIO with a layer of bureauecided to proceed with the ale of its remaining BP stake a spite of the October 1987

ments span the globe, and include small stakes in almost every leading US company.

The KIA has begun to assert itself by changing senior staff, by insisting that the KIO refer more often to its nominal masters in Kuwait city, and by trying to define more closely the geographical areas of operation

KIO officials argue that they have a record of professionalism and success, and that the KIA – which has managed its investments through banks and brokerage houses rather than acting directly like the

cracy. Sheikh Ali, who is a member

of the KIA board, may have lost this particular battle for he dismisses talk of a power struggle as the work of conspiracy theorists. "We would never want to put bureaucratic strings around the investment process, whether it's from Kuwait or London," he says. "That's not the way to run investment, but again there are systems that have to be developed over time and people sometimes become uneasy for

Mr Jaffar was clearly reluc-tant to leave the London job. At the time of going to press no-one had been nominated to replace him, nor was it known what senior post Mr Jaffar would fill at the KIA in Kuwait. Kuwaiti investors have

always been quick to spot new opportunities, and the possible

Kharafi was quoted as saying that eastern Europe was a rich field for investment and that talks were under way to enter into bilateral treaties. Berliner Bank formed a joint venture with the KIA last year to channel investment into mediumsized West German and other individuals and private compa-nies are also involved. The

benefits and risks of eastern Europe and the forthcoming

single European market to the

West are much discussed in Kuwait. In February, Mr al-

Public Institution for Social Security is taking a stake in Ifil, the Agnelli family holding company in Italy. In Britain, the Kuwait Food Company bought 12 per cent of the new-ly-floated shares of Harry

Success and scandal in Spain

THE Kuwait Investment Office (KIO) may have written itself into modern British corporate history by being forced to sell' part of its stake in British Petroleum two years ago but "The Office", as it is known, has probably had a bigger impact on Spain than in any other country in the world. Since its first tentative since its first tentative investment in a Spanish paper company in the mid-eighties, KIO has spent close to \$2bm in Spain, making it Spain's biggest foreign investor.

The Kuwaitis have learned

a lot about investing abroad. In Spain, KIO has had to suffer both public and official suspicion and disapproval, become tangentially involved in a colourful public scandal

KIOs presence in Spain has

never been in the low-key, quietly successful tone favoured by its bosses elsewhere. At times it has been almost raucous.

This is explained by the close friendship between two men – Mr Fouad Jaffar, recently relieved of his job

of financial success.

as general manager of KIO in London, and Mr Javier de la Rosa, a thrusting, often controversial, Catalan helped KIO do its first deal in Spain. financier. Mr De la Rosa It is probably a measure

of the extraordinary trust between the two men that KiO, in spite of controlling Spain's biggest paper group, Torras Papel, its biggest chemicals company Ercros, and its biggest foods group,

Ebro, has never opened an office in Spain or placed its people in the country. Mr De la Rosa, runs it all. He is 41 years old and is a

highly unconventional figure in Spain. A well-connected former banker he was perfect for a newly-arrived, friendless, but rich KIO.

KIO came to the attention

of the Government when, soon after associating itself with Mr De la Rosa, it began to take significant stakes in some of Spain's big commercial banks.

KIO, it was feared, was simply out to make fast money at the expense of local companies that could not defend themselves. Madrid eventually grew accustomed to KIO. The office, through Mr De la Rosa, has formed a close alliance with Banco Santander, one of the

Santander, one of the country's big commercial The Kuwaitis began to prove their long-term ambitions in

their long-term animons in the country in the paper industry in 1986 when they bought a struggling Catalan producer, Torras Hostench, and began to revitalise it. Debts were paid off and Torras' stock market listing was reinstated. In July 1987 the group launched what was then Spain's biggest rights issue (Pta55bn) and expanded. Union Explosivos Rio Tinto, the pride of the Spanish chemicals industry, was in deep financial trouble when Torras, led by Mr De la Rosa, fell upon it in 1987. By mid-1988, after a fierce public defence by Union, Torras won control of the group and merged it last year with Cros (to become Ercros), a struggling Catalan fertiliser producer also swept up in the

Kuwaiti wake. A stockbroker, an insurance company and an engineering consultancy have been drawn into the Torras group, but Mr De la Rosa's biggest success was probably the purchase in late 1988 of Ebro, a sugar its own aggressive acquisitions programme to become Spain's biggest processed foods producer. Ebro is poised to merge with one of its main sugar refining rivals, Industrias Agricolas. Mr Jaffar and Mr De la Rosa made one important mistake.

In early 1988, they joined forces with two local entrepreneurs, Mr Alberto Cortina and Mr Alberto Alcocar (los Albertos), to form a portfolio company, Cartera Central, to buy a 12 per cent stake in what was then Spain's biggest commercial bank, nugest commercial bank,
Banco Central. The bank tried
to defend itself by merging
with a rival, Banesto, but the
Albertos successfully ruined
the deal.
That earned them and
KIO-Torras the enmity of the

Government, which liked the merger. In the midst of the battle for Banco Central, the marriage of Mr Cortina broke down, placing KIO in the full glare of some highly measures rubbleits. Some unsavoury publicity. Some people still believe it was this scandal, that finally led to Mr Jaffar's fall from grace as general manager. KIO got out of Cartera Central last year, to

concentrate on more conventional ventures. Mr Jaffar, however, has had one last word in Spain. In November 1988, prodded by Mr De la Rosa, KIO launched a \$630m bid for the 60 per cent of the now huge Torras group that it did not own. The bid worked and the Kuwaitis own — along with Mr De la Rosa, who has about

13 per cent of the group —
Spain's biggest privately-held
industrial conglomerate.
Torras' profits in 1988 were
close to Pta15bn. Mr Jaffar's departure from KIO leaves The Office's future in Spain unclear. Mr De la

In Spain unclear. Mr De la'
Rosa is one of Spain's most
flourishing businessmen and
he will not necessarily have
to depend on Mr Jaffar's
replacement. It is, anyway,
quite possible that the two friends will continue doing business in Iberia if Mr Jaffar decides not to return to Kuwait.

Growing attraction of entrepreneurial option

By Charles Batchelor

ore than 70 MBA students crowded into the London largest lecture theatre one evening earlier this month for the launch meeting of the school's newly-formed Entrepreneurs' Network. The audience listened with rapt attention as several former MBA students recounted the thrills and the spills of setting up their own busin A scene like this shows just

how much times have changed over the past decade. Ten years ago most would-be Masters of Business Administration would have considered the idea of setting up on their own account to be a ridiculous waste of their training, talents and potential earning power.
MBAs, the management elite of the future, have traditionally seen their careers in terms of a rapid climb up the corporate ladder of large corpora-tions or a senior job in interna-tional consultancy. Not for them what one speaker described as the "frightening detail of small business."

But, as the Entrepreneurs' Network evening demonstrated, things are beginning to charge. "We could have sold ickets for that meeting many times over," says Ken Char-nan, a current MBA student and joint chairman of the net-work, which is intended to form links with former MBAs, reiture capitalists and accoun

ast over a decade ago 15 of the 100 MBA students at the LIB took the optional course onsmall business, says Cather-in Gurling, director of the scool's centre for enterprise ant herself an MRA student in 197/79. This year more than 15 of the school's 200 MRAs ar following the New Venture Declopment option.

recent survey of the MBAs injuring's year revealed that, depite the unfashionable name of small business when tiev were students, no fewer teir own business. High levels interest have been recorded business schools from Har-rd in the US to INSEAD near William Gordon set up Went-worth Management Consul-tants a year ago after 11 years spent working for large consul-tancies such as Hay Group in the US, France and Britain. Wentworth, which comprises

Gordon, a partner and a secretary, earned fee income of £300,000 in its first year. Gordon, who is 38, says it has given him a higher standard of living than he enjoyed working for others; more spare time to enjoy his love of travel; and a greater degree of job satisfac-tion. His only regret is that he did not make the move to run-ning his own show earlier. MBAs face a number of barriers to starting up in business on their own or to working in

an established small firm:

They have usually worked for large employers before deciding to take an MBA and the atmosphere of most busi-ness schools is dominated by a hig business mentality.
"MBAs are fired-up people

who tend to be very competi-tive and who like to be seen as succeeding," explains Anthony Birkbeck, an INSEAD MBA who set up in business on his own account 18 months ago.
"Everyone is aware of where

everyone else is going at the end of business school so if you go off and set up a small comgo the ann set up a small con-pany you won't get the acclaim of your peers," he says. Birkbeck, now 33, did not plan on going it alone when he spent nine months at INSEAD in 1986/87. He had spent six years in international banking before doing his MBA and the following 12 months flying around the world for the con-

sultancy arm of accountants Spicer & Oppenheim. But disillusionment with constant travelling and a chance meeting with Paul Cunningham, who had spent several years in investment banking, led to the two developing their ideas for a business of their own They set up Magnifi. their own. They set up Magnifi-cent Mouchoirs in Battersea, south London, to design and produce men's printed hand-kerchiefs. It made a small profit last year on sales of \$200,000.

their studies and find it difficult to accept the lower income

which often comes with starting up on your own. Birkbeck had borrowed £10,000 from his previous employer to finance his MBA but repaid that from his Spicer & Oppenheim earnings before deciding to set up his own business. Anne Dickson borbusiness. After Dickson our-rowed 27,500 to finance her MBA course at Cranfield School of Management and had to repay this out of the first year's earnings of her consul-tancy, Record Ability, which advises on the cataloguing and advises on the cataloguing and storage of commercial docu-

Once they have set up on their own, the MRAs may also have to accept that their earnnave to accept that their earnings in their first years of independence will be lower than they could have got in a large firm. Birkbeck and Cunningham, aged 29, pay themselves £12,000 a year each at Magnificant Magnificant hypothesis. Magnificent Mouchoirs, but calculate that this represents a salary drop of £100,000 between them compared with what they were earning with their previ-

ous large employers.

The hope of MBAs starting in business is that the combination of salary and capital gain which they make from their business will eventually match any big company salary they could have earned. If the business goes well they should reach parity in three years," says Gurling.

• An MRA course generally teaches students to be risk-

averse whereas running a small business involves a nigner than normal commer-cial risk. "An MBA degree is almost designed to put people off setting up in business by warning them of all the prob-lems," says Paul Burns, profes-sor of small business develop-ment at Cranfield School of

The big business world for which most MBAs are heading compounds this aversion to risk. "You are brainwashed by headhunters and employers who say it is essential to get blg names like McKinsey or Du



ignificent Mouchoirs meant £100,000 less in salary

Pont on your CV," comments William Gordon.
So why, in the face of all these obstacles, are increasing numbers of MBAs opting for a business of their own?

Their motivation is similar to that which drives many managers working for large businesses to break free - a sire to have greater control of their own lives. Another reason is that more

MBA students than hitherto come from a small business background in the first place. "More of our students now come from family businesses or have already started a business of their own," says Paul Moran of Durham University Business School's small busi-

In addition, rapid change in

many industry sectors and the shake-out among financial ser-vices companies has meant there is less security in working for a large company.

Once the individual decides to go into business on his own account will his MBA prove of any practical value? "An MBA gives you credibility but in terms of the day-to-day decisions and business skills it is not very relevant," says Anthony Birkbeck. "An MBA teaches you about sweps and teaches you about swaps and options, acquisitions and

280,000 in its first year, says her MBA training had drummed into her the need to market herself but in the early stages she lacked the time to put theory into practice.

"I worry that most courses hreak teaching down into the senarate management func-

separate management func-tions when what you need for small business are integrated, inter-functional skills," com-ments Allan Gibb, head of Durham University's small business centre.

More and more business schools are adding optional courses on small business to their MBA programmes or giving students practical experience of working with small
firms. Durham University has
even considered creating a special qualification, an MBE or
Master of Business Enterprise.
"It is quite an indictment of the way we go about things that enterprise is an elective subject rather than part of our core curriculum," comments Granfield's Paul Burns.

Despite the drawbacks of their training, MBAs who do set up on their own appear to have no regrets. I wouldn't swap it, says Birkbeck. "Going on a business trip becomes exciting whereas before I would say: Not New and business book-keeping systems."

Anne Dickson, whose business achieved turnover of specific parts of the property of the p In brief...

If The chief executive plays a crucial role in the growth of any business yet most are too busy to devote much time to improving their management skills. They are also rejuctant to take the advice of academics or of management "cook" ics or of management "cook hooks," preferring to rely on sharing their experiences with

their peers.
To overrome these barriers
the CBI has produced a series
of videos* and a booklet,
under the title of The Rdgs, highlighting the management styles of five top executives who have given their compa-nies an edge over their rivals. "The contribution of senior management to our economy is still hot properly appreci-ated," said John Benham, CBI director general at the launch. The five chief executives The rive chief executives selected were not exceptional performers but were good examples of how British management had improved over the past 10 years, he added. The videos show a variety of management styles applied to differing situations and are intended to let viewers draw their own corn corners. The

their own conclusions. The target market for the videos is the chief executives of the

film or more which have significant export business.

The chief executives portrayed range from Ian Harris
of Honas Machine Company of
Gateshead, a private company
with sales of £23m, to Rohin
Miller of EMAP, a listed company with turnover of £233m.

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CBI, tel 01-809 4792.

E Sigmost Spain is a new service established by the London Chamber of Commerce to help British businesses break into what is still an unfamiliar market for many firms. A specialist from the chamber appropriate a commence of the chamber appropriate of the chamber a assesses a company's suitabil-ity for the market, carries out market research, arranges market research, arranges mostings and accompanies the businessperson on his trip.

The cost of the service comparies an introductory fee and a percentage of the value or orders won over the first 12 months. Contact the chamber on 01-248 4444.

Going Public?, a two-day conference which looks at the reasons for a flotation, how to prepare for such a move, the tax implications and the alter-natives will be held in London on April 3 and 4. Contact BRL IBC House,

Canada Road, Byflest, Surrey RT14 7JL, Tel 01 637-4383.

s Many of Britain's small businesses are cushioned against rising interest rates because rising interest rates because they are borrowing at fixed rates, according to National Westminster Bank. About 700,000 small compenies are at least partially protected by such lending agreements while one-third of NatWest's small business loans are at fixed

Dorham University Busin School has launched a Certifi-cate in Business Counselling to provide a professional quali-fication for those working with new and existing small

After a one-week residential After a one-week residential course participants attend occasional one and two-day workshops throughout the year in subjects such as interpersonal and communications skills, analytical and problem-solving skills and knowledge of the business support eavi-

The first programme starts in September and costs £2,220 though bursaries may be available for up to 50 per cent of

Contact Ruth Ratcliffe. DH1 3LB. Tel 091-374 2227.

A lot of local assistance

ocal authorities play an important role in helping businesses in their areas though businessmen are often unaware of the range of services on offer or are unable to track down the right source

of assistance.

These findings emerged from a survey of more than 240 companies by accountants Coopers & Lybrand Deloitte. The responses showed a far more positive view of the role of the local authority among companies than the oft-portrayed antagonistic relationship.

However, the survey, which looked at the role of other

looked at the role of other sources of assistance, also revealed a widespread lack of co-ordination of business sup-port at a local level. It recommended that the new Training and Enterprise Councils (TECs) should give this a high

The survey showed that 31 per cent of respondents thought their local authority had an important role to play in supporting economic growth. Businesses said their highest primities for assistance

were financial help (mentioned by 26 per cent), business information and advice (17 per cent), premises and training (16 per cent each).

Local authorities were the

leading provider of assistance in these four areas but more than one-third of businesses questioned said the service provided was not useful. Business and local authorities must work more closely together to target needs and set priorities while the authorities must publicise their services more effectively, the report recom-

Eighty-seven per cent of businesses said there was no single point of reference for business support in their area, suggesting a need for more effective signposting.

The need for training grew as businesses expanded and it

became more cost-effective to arrange formal training schemes. Companies employing between 11 and 50 employ-ees were most likely to need help in finding premises. The most common providers of financial assistance were the

clearing banks (used by 66 per cent of respondents), the Gov-ernment's Enterprise Initiative (22 per cent), merchant banks (21 per cent) and local authorities (20 per cent).

In the area of business infortion and advice, chambers of commerce were used by 45 per cent of businesses, followed by local authorities (32 per cent), universities and polytechnics (31 per cent) and local enterprise agencies (22 per

Private sector agencies were the leading providers of train-ing (37 per cent), followed by Industry Training Boards (33 per cent), universities and polytechnics (24 per cent) and the Training Agency (23 per

*Local Support for Growing Businesses. Commissioned by Business in the Community and the CBL Available from John Clarkson, Coopers & Lybrand Delotte, PO Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL. Tel 01-248 3913.

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success too?

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and two well-stocked lakes.

The main house is totally manageable with six lovely bedrooms with stuming views. Three bedrooms are en-suite. Two additional bathrooms. Delightful reception rooms and panelled dining room. Central heating throughout. Three log fireplaces, two with superb copper hoods. Huge family kitchen. New double Aga and electrical appliances. Several utility/staff rooms and laundry. Pour cottages in beautiful condition which together can accommodate up to 16 guests (excellent letting potential). A salmon leap and arboretum add to the complete charm of this unique property.

The house and cottages enjoy an ahundant supply of pure and delicious spring water which has been abbroved for building.

A 10 stand cky pigeon shoot has been designed to provide splendid entertainment. Also large swimming During the first year of operation ten public companies have taken advantage of the corporate entertainment facilities and fixed arrangements for driven pheasant shoots are in place with another

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This advertisement is placed by the owners who are going abroad. Early inspection advised.

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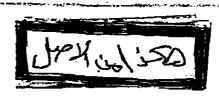
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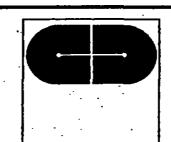
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n 1978, J.R. Fozard, a pharcologist at Manchester Unitive discovered that emesis miting) can be prevented by cking the newly identified twell. 5-HT receptors on cells in the twell. 5-HT receptors are steins which react with IT, a neurotransmitter ponsible for a variety of ions in the body.

Ilaxo has been pursuing earch into 5-HT since the

by 1970s, initially to find a atment for migrane. It ned approval yesterday in tain and France for Zofran. It's one of the anest drugs we've ever reloped," claims Richard development director. her drug companies are tieved to be close behind. It the drug fits in well with axo's corporate policy of king new drugs for serious resses.

lesses.

Joffan is only one in a famof potential new drugs erging from an understand of 5-HT receptors, with a ranging from the prevann of post-operative vomiting patients regaining concusses after anaesthetics, agier and more effective

Tausea and vomiting are all-too-frequent indeed and some street inde

David Fishlock reports on the discovery of a drug which relieves the side-effects of chemotherapy or radiation in cancer treatment

treatments for alimentary disorders, schizophrenia, anxiety, drug dependence, and perhaps even loss of memory. Sykes became research direc-

Sykes became research director-designate at Glaxo in 1986, mid-way through the development phase of ondansetron, the Glaxo compound being marketed as Zohan. That year the chemical was first tried in patients, following successful demonstrations by Bradford University in ferrets — an ammal with the rare faculty of being sick like a human.

Emesis affects 30-90 per cent of cancer patients treated by

Emesis affects 80-90 per cent of cancer patients treated by chemotherapy, and 100 per cant in the case of some druga. It puts into reverse the normal peristaltic action that moves food through the gut. Emesis takes several very distressing forms, including one in which the patient vomits in anticipation of receiving more treatment.

What is believed to happen is that the cytotoxic (cell-kill-ing) cancer drug or radiation "insults" certain cells lining the gut, releasing 5-HT (see diagram). This concentrates at nearby 5-HT receptors near nerve endings associated with the duodemun, liver and stomach. The nerves send messages via the vagus nerve which connects the brain and gut to the

chemotherapy trigger zone of the brain. The zone triggers the vomiting centre in the brain stem, eliciting the response of reversing peristaltic action in the gut and caus-

ing vemiting.

The story of the 5-HT receptor epitomises modern pharmaceutical research, Sykes believed Like adrenaline, it is one of the body's physiological mediators. It was first recognised in the last century, in an agent consing blood to clot. It was named serotanin — a toning agent for blood serum. In 1957, Sir John Gaddum and ZP. Picarelli, medical researchers at Edinburgh University, showed that 5-HT could excite neuronal tissue in the gastro-intestinal tract. They also found that the action could be

But not until Fozard explained the physiology were Glaxo and other companies aware of the pharmaceutical opportunities. He showed that the receptor had many and varied roles in regulating the body.

Glaxo's earlier experience with migrane led it to ask whether 5-HT might providenew opportunities for controling psychiatric and nervous diseases. In 1979 Michael Tyers pharmacology — began searching for novel and selective agonists and antagonists for the

An agonist is a substance that initiates a biological action by interacting with a specific receptor in the cell wall. An antagonist is one which blocks the action of an agonist and receptor.

In 1983 Tyers's team produced the chemical ondansetron, and showed it to be a

highly specific and potent smagonist for the 5-HT neuronal receptor. Its initial application emerged from the collaboration with Bradford University, where Brenda Costall and her colleagues in the school of pharmacology maintain extensive animal screens for substances that might be useful in mental and other illness. They showed how effective ordansetron could be in treating ferrets with emesis. The condition was a relatively simple target compared, for example, with the high psychological component of anything

relating to mental illness.

Several pharmaceutical groups, recognised the importance of this indication, among them Sandoz, Beecham (now Smith-Kline Beecham) and A.H. Rohm (now part of Ameri-

can Home Products).

Glazo believes it leads the field because another collaboration with academics identified three types of 5-HT receptor - 5-HT1, 5-HT2 and 5-HT3. This characterisation helped explain how a single chemical

transmitter can exert such a

variety of effects.

Zofran will be launched by Glaxo as both an injectable and an oral drug for people being treated for cancer by drugs or radiation. Doctors need an injectable form for fast action in cases where the patient may be too distressed to swallow pills.

Only two significant side-effects of Zofran have shown up

fects of Zofran have shown up so far — constipation and headaches — and only in 5-10 per cent of the 4,000 patients who have tried the drug. Constipation may have certain advantages, for anti-cancer drugs tend to cause diarrhoea.

Although Zofran is apparently a particularly safe drug, it is a potent antagonist, 10,000 times more potent than the other two 5-HT receptors identified, Sylves says. This makes the chemical highly selective in picking the protein with

in picking the protein with which to hind. He has studies already in hand to demonstrate a more potent but safer anti-emetic for

use in surgery to counter postoperative vomiting — the irritation caused to the gut by anaesthetics. Two other alimentary conditions Glaxo is investigating are gut motilis disorders and irritable bowel syndrome — enormous medical problems, often of obscure ori-

Tyers and his colleagues, who found that 5-HT receptors were present on neuronal tissue in the peripheral nervous system, theorised that the same receptors would be present in the brain. They went on to demonstrate that 5-HT3, one of the variations, is indeed present there, but the researchers are still trying to resolve just what these receptors are controlling and whether they are controlling directly or indirectly. But 5-HT3 receptor antagonists show no evidence of dependence or sedation—common side-effects of central nervous system (CNS) drugs used today to treat anxiety.

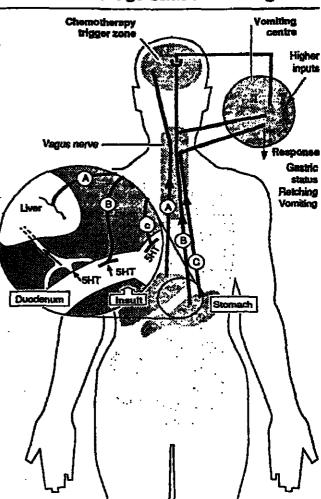
It has also been shown that animals can be weaned from dependence on social drugs, Sykes says. In schizophrenia,

dependence on social drugs, Sykes says. In schizophrenia, they hope it will prove selective enough to treat the disease without unleashing large side-effects similar to the control problems associated with Parkinson's disease.

"There's no doubt a lot more is going to come out of this area," says Sykes. "Even mem-

is going to come out of this area," says Sykes. "Even memory enhancement is a possible goal." Glamo has no CNS drag at present but Sykes is allocating 20 per cent of a total research and development budget of about £400m a year to this sector.

use in surgery to counter postoperative vomiting - the irri-



ne computer is

good listener

IK nicely to your computer

IR may obey. The Univer
of Edinburgh has devel
of software which enables

squaters to receive,

good to and act on com
nds in English.

In result is that key
wis may become redun
t. The University's Centre

Speech Technology

iearch wents to make comiearch wents to make comly through speech. It has isloped the system using personal computers. Tolessor Mervyn Jack,

ector of the centre, shower
of the system, OSPREY,
ons to conversations
tween aircraft controllers
i pilots in a simulation of
ground traffic control syst at Edinburgh Airport. It

m on screen and warns
controller of deviations.

SPREY is based on a phoic breakdown of words.

cording to Professor John
rer, Chairman of the con: "Speech-computer intere is a new and potentially
rotationary technology with

oneycomb gets

me and workplace."

interconts materials offer ength with reduced weight, t they are difficult to proce to specific dimensions. A French engineer, Jean-arre Trotignon, has develed a honeycomb structure as plates or tubes. No thing or joining of the comment parts of the honeymb is required.

r many kinds of extrudeble silding material, including remics and fibrous ments. The structures are nitable for use in poliution introl systems, catalytic maust pipes, heat exchanges, filtration and in structures here large surface areas

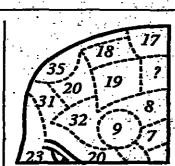
ioftware learns he Customs

DFWARE to help UK compaes cut the red tape involved ith exporting to other EC of EFTA countries has been reclosed by Spicers Cusms Planning and WS

The CustomEase X software compatible with most peronal computers. It presents a screen the layout of 10 andard forms for export as elt as consignment informaon, it produces Customs ocumentation, packing lists ad export cargo shipping structions.

'ersonal garage inderground

VER wished you had a arage at home for your car ut lack the space or are nable, for planning or aca-letic reasons, to install one, sks Charles Batchelor. Autopod, a Leicester-based ompany, believes it has the nswer with an hydraulically perated ramp which lowers e car into an undergro torage bay. The roof of the iorage bay can be asphalted rassed or even planted with owers so that when the ramp nd roof are closed the Autood is almost undetectable. The pod requires an area eep and is fitted with heating nd optional humidity controls protect the car while underround. It incorporates a



WORTH WATCHING Edited by Lynton McLain

car being lowered II there is an obstruction, and a penic button to allow anyone trapped inside to raise the mechanism.

mechanism.
Autopod says the underground garage can be installed for between £20,000 and £35,000 within three days. It is operated by remote control with an aptional keybaddit that requires the correct code.

Making the neat last longer

A HEATER that continues to heat after electricity is cut off is being developed in Japen. World Technology Laboratories, part of Mitsubishi, has created a synthetic compound of 18 inorganic materials, including ceramics, quartz and titanium, to be used in a powerful heating

The element is colled into a cylindrical shape. A quartz tube is inserted while the electricity is still working and applied to the element. The quartz heats and re-radiates infra-rad rays which creats a thermal amplification elect in each material in the element, to produce more heat. The element is heated elec-

The element is heated electrically to 110 deg C and continues to heat to 190 deg C even after the electricity has been cut off. The higher temperature is maintained for

It generates 820 kilocalorie of thermal energy for every 360 kilocalories of electricity supplied.

Signals filter the information

How can a frog be so good at catching flies when its brain is the size of a pea? The question has a bearing on how computers could be designed to cover a wider reage of applications.

The frog is good at catching files because it uses a form of signal processing. Neural devices near the frog's eyes filter out all but the most crucial information, allowing the brain to handle the fly-catching in

ing job.
The Microelectronics
Research Centre at the Georgia institute of Technology
in Atlanta is applying the concept to change the way computers are designed, using
digital signal processors.

Programming instructions and the data on which the software operates currently exist in the same memory and have to be iransported in the same wires. The new generation of digital signal processors provides separate memory storage for data and instructions and separate wires to transport the inter-

Contacts: Edinburgh University: UK, 031 687 1911 mt 4254, Jean-Plarve Trolignos: France, 1 39 51 57 52, Spicer & Oppenheim: UK, 01 450 7785, Autopod: UK, 0533 470419, Milaubinhir Jepan, 03 585 8857, Georgia Institute

When recognition is critical, it's black and white.



Music scores are in black and white because recognition is easy and instantaneous. So for eminent readability, text and graphics appear in clear black and white on Hitachi's HL500 portable computer's screen. That's because Hitachi's double-layer-type black and white STN LCDs with CFL* backlighting create a beautifully pure black and white screen with impeccable contrast. The difference is dramatic. And gratifying to the eye.

Such innovation is one result of Hitachi's advanced micron-level technology and incorporated in the HL500. It assures exceptional clarity for text and complex graphics and fully supports VGA software. Hitachi computers feature state-of-the-art LSIs and VLSIs made by Hitachi.



Whatever the product, from laptops to super computers, from home appliances to Factory Automation systems, Hitachi has the same philosophy. This philosophy goes beyond incorporating over 40,000 patented technologies. With the vast scope of its expertise, Hitachi can design each feature, major and minor, with every other feature in mind. The result is in-depth integration, guaranteeing the special quality which is the hallmark of Hitachi.

* STN = Super-Twisted Nematic; CFL = Cold Cathode Phorescent Lamp



History Education (2005)
History House
Hammersmith International Cents
Chalkvill Road
Hammersmith Landon Wil 80W
Phonor 8th 748-7604

COMMODITIES AND AGRICULTURE

In defence of Europe's smaller farmers

Bridget Bloom and Tim Dickson on the EC Agriculture Commissioner's controversial plans to protect the weak from the impact of reforms aimed at the strong

R RAYMOND Mac-Sharry, the European Community's Agriculture Commissioner, is determined to pursue his controversial "rural development' strategy in spite of a volley of criticism from member states.

Officials in Brussels say the European Commissioner has no intention of withdrawing proposals designed to help smaller farmers in this year's price package when in comes to drawing up a compromise for the "crunch" meeting of EC Farm Ministers in Luxembourg

in two weeks time.

They also say that, in spite
of a distinct lack of enthusiasm among many member states for his longer term rural develfor his longer term rural development plans, Mr MacSharry will not be discouraged from bringing forward his so-called White Paper on the issue before the end of the summer. Neither will he give up on the summer idea that the summer is the summer is the summer in the summer. Neither will he give up on his new idea that a special fund, separate from those now financing "structural" improvements in the agricultural, social or regional fields, should be created to finance his ambitious plans for the

ountryside. Mr MacSharry's controversial moves stem from his appointment, in January last year, as Commissioner for Rural Development as well as for Agriculture — the first time the EC has had such a portfolio. Over the last few months, he has set officials to work on an action plan to implement the Commission's theme" document of 1988 on the future of rural society -better known under its French

The Commissioner's evolving two-pronged approach covers the measures being introduced as part of this year's price package and the Rural World white paper, which failed to make the Commission's own agenda last month and will probably not now be tabled there until May. Member states' criticism cur-

rently centres on the new ideas submitted as part of the price



package. These, amounting to Ecu367m (£500m) over two years, range from new aid for small cereal producers to a small cereal producers to a buying in scheme designed to shift milk quotas to the more depressed regions and a new subsidy for certain "peasant" cereals like millet. Mr MacSharry is adamant that measures of this kind are needed to "modulate" the

impact of EC measures which, as part of the reforms of the common agricultural policy, now limit price guarantees for farmers. Officials maintain that the price support policy of the Community has always been a "social" policy to the extent that it was designed to underpin the incomes of the most vulnerable farmers.

The trouble in the past was

they argue - that large efficient producers also benefitted. Efforts to scale down that unnecessary support and make the richer farmers more mar-

ket-oriented now need to be accompanied by measures to protect the smaller farmer. Member states' criticisms of this approach range from claims that it is fundamentally wrong to use price support for "structural" purposes to more detailed complaints about the impact of the various schemes

vately acknowledge the possi-bility of compromise. Agrimonetary proposals and price cuts for citrus fruit will be of greater concern to many mem-bers at the Luxembourg meeting if they get what they want on that, opposition to the small farmers' aid might crumble.

In a proposed 23 point initiative to boost development in Europe's countryside, Mr Raymond MacSharry (left), the EC Farm Commissioner, has endorsed ideas recently canvassed by Britain's Country Landowners' Association.

The CLA suggested that groups of farmers should be able to negotiate environmental land management contracts with local governments or conservation bodies, under which they would conserva landscapes, early like network preserves or two

would conserve landscapes, establish nature reserves or pro-tect endangered flora and fauna in return for payment. Such projects could ultimately be eligible for EC finance Mr MacSharry said in a recent speech in Belfast. There was "tremmdous scope" for ideas of this sort in the countryside of the future, he said.

They divide into three camps: those, like France, Britain and Denmark which As for the longer term plans, officials admit privately that Mr MacSharry's white paper, and in particular his suggessay that structural measures must be kept apart; the Medi-terranean countries (notably Spain) which believe that the tion for a new fund, could prove highly contentious. The Commissioner is in effect hidding for control of a new devel-opment fund the activities of which would range all the way from stimulating private busi-ness in rural areas to Commission proposals to help rural areas and small farmers do not go nearly far enough; and a third group, including the Germans, which is less worried about the philosophy and more concerned about the improving transport links, developing new sources of ctical impact of the new aid energy and caring for the envischeme for small arable farmronment - as well as aiding ers. In particular Bonn believes that the definition of those qualified to receive the aid will mean that in certain countries fewer producers will qualify. The issue seems likely to cause ructions at the Luxem-bourg farm ministers on March

Mr MacSharry reasons, as did *Le Monde Rural*, that with agriculture no longer the prime engine of growth in most rural areas, a much more co-ordinated approach to rural development is needed. In some cases - as in urbanised northern Europe – the prime task could be to protect the country from development; in

others, especially in southern

Kurope, it would be to prevent depopulation. În a speech in Belfast earlier

this month Mr MacSharry pointed out that there was huge demand for rural development. Desnite the doubling of the existing Regional and Social and Farm Guidance Funds - to Ecu14bn by 1993 agreed at the 1988 summit, the budgets for such projects had been over-subscribed "by a factor of 2:1 to the resources available." He reckoned that proposals amounting to £8bn could not be financed because of lack

The Commissioner has put no figure on his proposed new fund, which he accepts could not come into being until 1993, when the present funds ("the result of a finely balanced compromise between different nterests") expire. However, his proposals seem

certain to arouse controversy both within the Brussels bureaucracy and in member

On the one hand, the existing structural fund managers are unlikely willingly to see their empires diminished, while an enhanced policy for rural development seems bound to exacerbate tensions between northern and southern members over the distribution of the new funds - particularly in the light of likely demands for more aid from eastern Europe.

Above all, perhaps, such pro-posals are likely to provoke criticism (almost certainly led by Britain) that a new fund could turn into yet another "gravy train," undermining efforts to maintain the momentum of the reforms of the common agricultural policy and to reduce support overall.

Mr Hommen suggests that that the aluminium industry's

US loses lead in per capita consumption of aluminium

US

ÚK

Netherlands

Aluminium use

in selected countries (kilograms per capita)

ects this year depend on

the US market. "The markets we are in have been through

recession," he says. However,

economic growth in western Europe is expected to be between 3.5 and 4 per cent,

while in Japan 5 per cent is forecast - "and aluminium

should track those growth

Overall, the current situa-

tion is one of tight supply because the primary alumin-

ium companies are not rushing to build new capacity.

and the industry has learned to live with lower inventories.

However, "this leaves a smaller margin for error when stocks are as low as they are today."

• Mr Hommen says Alcoa is willing to think again about its

Stocks are well-controlled

By Kenneth Gooding, Mining Correspondent

JAPAN AND West Germany overtook the US for the first time last year in the amount of aluminium consumed per head of population, according to an analysis by Alcoa, the higgest US aluminium group.

All three used nearly 30 kg of aluminium per person but metal usage was driven by different consuming markets. In Japan building and construction provided the main impetus, says Alcoa (Aluminum Company of America). In West Germany the driving force was the transportation industry, mainly cars and rail cars.

For many years growth in the use of aluminium in the US has been lead by the packaging industry, particularly for production of beverage containers and foil. Mr Jan Hommen, Alcoa's vice president trea-surer, says the company believes transportation offers his industry the best growth potential as the use of aluminium in cars increases. But packaging in the US is still growing at 5 to 6 per cent

living standards increase, the use of aluminium tends to follow suit. "An enormous opportunity exists to market aluminium in countries with substantial populations as these countries become more highly developed. However, aluminium use in many coun-tries cannot be expected to rise to the levels of the US or other countries which have automobile and aerospace industries that use significant amounts of

He says that, as a country's

decision to report its produc-tion, sales and stocks position

to the International Primary Aluminium Institute quarterly rather than monthly - but only if the company is proved wrong and price volatility is

worse than before. worse than before.

Alcoa upset the rest of the industry last year by takin unilateral action, saying it was concerned about the way track. ers and speculators used the IPAI's monthly statistics to the

producers.
The IPAI does not make est mates and so it also changed to quarterly reporting because to Alcoa's move. Mr Homme says there is still too much vo atility in the aluminium pric compared with the volume c physical metal traded on the LME — to which world price are related.

disadvantage of aluminium

"LME prices cannot be explained by the fundamentals," says Mr Hommen.

-1,075 to 86,600 -2,350 to 76,525 -1,100 to 12,000 -540 to 4,865 -3,400 to 51,525

Coffee prices slip below £700 a tonne in London

By David Blackwell

COFFEE PRICES in London fell below £700 a tonne yester-day following the sharp retreat of more than 6 cents a lb in the New York arabica contract on

Friday. On the London Futures and On the London Futures and Options Exchange (Fox) May robusta closed at 5597 a tonne, a fall of 537 on the day. Trad-ers, who believed the fall could have been steeper still but for sterling's weakness, said the next support level was 5580 a

The New York fall was continuing up to midsession yes-terday. Dealers said fear that Brazil could reintroduce coffee stock auctions, abandoned last mmer, was behind it. London trader, says in its lat-est monthly report that both London and New York seemed

constructive during last week's highs. "The amount of coinci-dent bullish factors currently in the market make the reward of further price rises greater than the risks of carrying a short position, although the temptation of early profit-tak-ing after a lean winter is bound to weigh on any further price rallies."

see consolidation in the short-term because it is over-bought, US certified stocks have been built up and January exports reached a record level. But prices may be able to hold successfully above \$1 a lb. The London robusta market has not broken out of the

Malaysia softens cocoa stance

By Lim Siong Hoon in Kuala Lumpur

MALAYSIA IS beginning to appear more amenable to dis-cussions with African cocoa producers to deal with the slump in the market. Mr Lim Keng Yaik, the Pri-mary Industries Minister, is to visit Ivory Coast and Ghana ater this month. But, he has said his visit was not indicative that Malaysia would

lend its support to the revival of the International Cocoa

26. Mr MacSharry is angry that

ministers have not come up with better alternatives and

until they do he sees no reason to alter his approach.

The New York market could Organisation's price support A producers only multilateral organisation now looks like an attractive option. A pre-cedent is the Association of Tin Producing Countries, which has had considerable success in trying to rationalise supply since the collapse of the International Tin Agreement

COCOA -- Laurion POX

Turnover 113 (10) lots of 3,250 kg

drawn a reaction from France. Last week, according to reports in Malaysia, Mr Jacques Pelletier, the French Co-operation Minister, said Malaysia was responsible for the collapse of the cocoa prices. In response, Mr Lim said: "The French traders, buyers

and consumers have taken Ivory Coast for a ride for too tony Coast for a fall for too long. It is time to give them (the Ivorians) better prices. The French, he said, were now unhappy with "those who want to stop their free ride."

A commodities conference in Kuala Lumpur over the week-end was told that efficiency and high yields were unlikely to be enough to see South-east Asian producers through the price shump. Mr Koo Hon Syn.

because low cost and high production merely exacerbated the over-supply.

In the past Malaysia's cocoa industry has, in unison, lobb-ied its Government to stay away from the internations agreement on the grounds that its high productivity sustained growth and was adequate pro-tection from low prices.

Mr Koo, who now argues against the industry's stand, said low cost in Malaysia was an "illusion." Indiquesta, with its cheap labour and cheap land, was the only South East Asian country where cocoa had any promise. Production there has risen nearly two fold in the has risen nearly two fold in the seven years to 1987.

Unless consumption surged and had weather curtailed pro-duction, Mr Koo said a constill fundamentally oversupplied, but Man sees a more supportive tone developing.

in 1985.

Malaysia's decision to meet Multi-Prospects, said there was portive tone developing.

director of the cocoa trader certed producers' effort to impose an export quota was the Africans may have already a "fallacy" in the thinking the way to lift prices.

(Prices supplied by Am

WORLD COMMODITIES PRICES

W German farm profits higher By Bridget Bloom, Agriculture Correspondent

WEST GERMANY'S farmers had a much more profitable year last year than in 1967-88, principally thanks to better harvests, higher prices for pigs and the continuation of milk

According to the country's annual agricultural report, profits for full-time farmers rose in 1968-89 by some 32 per cent, compared with a drop of 10.5 per cent in the previous

Jear.

Launching the report, Mr Ignaz Kiechle, the Minister of Agriculture, described the outlined Tor the current year as fayourable, with average income tilially to increase by between 12 and 15 per cent.

As in other EC countries, income varied according to type of farm. In the intensive livestock sector producers registered an average increase rise

istered an average increase rise of 83 per cent, thanks to the recovery in pig prices, while on mixed farms' income rose by 65 per cent, partly because of the continuing quota regime for milk. Small arable farmers did least well. According to the report,

West German farmers are still earning considerably less than people in trade and industry. The differential between the average farmers' income and the comparative income in trade and industry fell from DM39,300 (£23,000) or 37 per cent to DM32,286 or 18 per

While full-time farmers received on average about DM 14,000 in state subsidies, this represented 30 per cent rather than 38 per cent of their

The report shows that the number of farms in Germany is declining at the rate of 2.5 per cent a year, not fast enough, many observers believe, to bring about real structural

Currently there are about by only two per cent.
650,000 farms (compared with agrarbericht 1990. Ministration of Agriculture, Bonn.

DE CEL (Light) 42,000 US calls \$/barrel

West German farmers divis into three categories: thorreceiving more than 90 p. cent of their income from farming (full time farmers in effection and those who respective: earn between 50-90 per ce-and less than 50 per cent fr

has a similar population).

The first category number 319,000 in June 1989, with s - average farm size of hectares; the second categor 58,500, with farms averaging 17.5 hectares while in the thingroup were 272,000 farme with farms averaging 52 331 000 hectares. (This catego. embraces the fabled Bayaria car-worker whose farmir income is but glit on the gi

gerbread).

The number in the first cat
gory is declining by some 2
per cent a year, in the second a Sactorial

:20

73

MARKET REPORT

COPPER prices fell on the LME yesterday, although earlier losses were trimmed on news that a strike had closed Southern Peru Copper's 300,000-tonne-a-year lio smelter and its Cualone mine. A 2,350-tonne fall in LME stocks last week was in line with forecasts and had little influence on the market. The tightness of lead supplies was reflected in a \$24 increase to \$197 for the premium for cash metal over three-month. LME stocks fell by 1,100 tonnes to 12,900 tonnes, the owest level since January last vear. Both aluminium and zinc stocks were also down, but pri fell as buyers backed away

London Markets SPOT MARKETS

Crude oil (per barrel POB)		+ or -
Dubei Brent Slend W.T.J. (1 pm est)	\$15.90-5.95z \$16.50-8.65z \$20.27-0.30z	-325 -
Oil products (NME prompt delivery per t	onne CEF)	+ or-
Premium Gasoline Gas Oil Heavy Fuel Oil Naphthe Petroleum Argus Estimates	\$215-217 157-158 \$85-86 \$169-170	-1 -43 ₂ -13 ₂ -6
Other		+ or -
Gold (per troy oz) \$ Silver (per troy oz) \$ Ptetinum (per troy oz) Pallacium (per troy oz)	\$401.00 513c \$502.9 \$131.50	+ 1.75 +2 -3.8 +0.10
Aluminium (free market) Copper (US Producer) Land (US Producer) Nickel (free market)	\$1530 122 ³ 2-127 48 ³ 2¢ 425¢	+ 15 ,1 ₂ +2
Tin (Kuela Lumpur merket) Tin (New York) Zinc (US Prime Western)	294e 703 ₈ a	+0.08 +2 +1 _a
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	111.68p 223.16p 98.75p	
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price		+2 -1 +4
Berley (English feed) Melze (US No. 3 yellow) Wheet (US Dark Northern)	£108.5 £128.25 £131	
Rubber (Apr)♥ Rubber (May)♥ Rubber (KL RSS No 1 Apr)	57.00p 57.75¢ 231m	+0.25 +0.25
Coconut oil (Philippines)§ Paim Oil (Maleysian)§ Copra (Philippines)§	\$396t \$290 \$270y	+5 -10
Soyabeans (US) Cotton "A" Index	£173.0 79.90s	+7.0
Wooltops (64s Super)	573p	+ 10

ek ago, Yi.ondon physical market. SCIF Ros-

following lower copper prices. by midsession — a normal correction in a bull market, according to one analyst. The next builish development might be a US quota boost — possibly of 150,000 short tons — which could take sugar off the world market. New York orange Juice futures were also lower by midsession after a flurry of selling in reaction to last week's USDA crop report, which raised its estimate of the 1989/90 Florida crop to 103m boxes (90lbs each) from 100m last

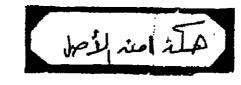
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C62	_							
	Compiled from Reuter							
	SUGAL	l — Lond	on FQX	(\$ per to	(In			
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0.15	Oct	328.20	381.40	330.60 326.60				
.325 •	Dec Mer	325.00 304.00	305.20	316.00 305.40 303.60				
0.44	May	302.60	30020	301.00				
	White	Close	Previous	High/Low	_			
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<u>-1</u>	May Aug	434.0 433.5	435.0 434.5	436.0 432.0 435.5 431.4				
412	Oct	405.5	406.0	407.0 403.5				
.1 ½ &	Mer	385.0	386.5	386.0 364.5				
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706 700 720 711 781 723 706 719 732 747 770 791 807 Cesh 1528-82 3 months 1534-5 748 738 771 760 Leed (2 per ton Turnover: 5505 (8914) lots of 10 tonnes ICCO Indicator prices (90%s per tonne). Delly price for Mar 9 856.31 (956.56) 10 day average for Mar 12 840.45 (635.56) Sictor (\$ per ton Close Previous High/Low Cesh 6340-50 3 months 6460-70 6340-60 6460-70 700 679 722 696 700 684 708 692 715 702 723 719 737 732 682 687 689 700 710 720 736 1615-20 1526-7 Cesh 1590-600 March 30 1590-90 LME Closing 2/8 rate: SPOT: 1.8100 LONDON BULLION MARKET £ eculvelect Close Previous High/Low Close 400½-401½
Opening 400½-400¾
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Usy's low 400¾-400¾ 248-1₄-248-1₄ 248-248-1₂ 248.850 248.837 163.5 195.0 99.0 144.0 167.5 198.5 172.0 163.0 204.1 194.0 99.0 98.0 144.0 254-257 254-257 254-257 264-257 2481₂-2501 581₄-60 581₄-60 315.75-320 Previous High/Low 125.00 124.50 127.50 125.00 125.00 124.50 127.50 127.50 Old Sov. Noble Plat US cts equiv 318.55 330.80 343.35 368.40 512.50 523.30 1639 1644 1388 1470 1629 1610 1623 1376 1473 1628 1620 1608 1640 1620 1365 1370 1470 Colleg Mary Jul Mary Jul 15 36 60 70 45 29 33 58 92 Tumover 218 (100) GRADIS - SPE 91 6 57 21 32 50 110.50 111.00 112.70 113.55 110.50 110.30 113.10 112.50 114.70 114.50 109.20 115.30 May Jun May Jun 69 33 44 55 27 90 Close Previous High/Low 39 63 95 104.75 104.75 105.20 104.75 107.25 107.35 107.35 Turnover: Wheet 341 (231), Barley \$2 (18), Turnover lots of 100 toknes. Mar 12 Mar 9 ममार्थी ago yr ago (Cash Settlement) p/k Glose Previous High/Low 120.0 120.0 115.5 Mar 9 Mar 8 mnth ago yr ago 119.0 pot 133.29 133.56 126.46 utures 124.23 135.17 130.15

1537-8 38,044 fots 66,072 lots 7,123 lots 5,205 lots 17,508 Tota 279 lots 9 months: 1,5338 **New York** GOLD 100 troy oz.; \$/troy oz. 399.8 401.8 404.4 407.0 412.4 417.7 422.9 428.2 438.3 399.8 401.1 403.9 406.6 412.0 396.0 402.6 0 409.2 414.0 0 425.4 0 417.5 422.5 427.9 433.0 Ciose Previous High/Los SILVER 5,000 tray oz; cents/tray oz. Close. 504.2 505.3 510.3 518.5 526.9 638.7 542.3 550.7 559.0 567.5 500.5 511.8 515.8 824.1 582.0 544.5 548.0 506.7 606.0 573.5 612.5 503.5 Mer Apr Mey Jui Sep Dec Jen Mer Mey Jul 0 518.0 627.5 595.5 647.6 0 565.0 568.5 677.0 Close Previous High/Los 121.80 117.15 116.80 112.90 111.50 121,30 117,05 114,95 112,45 110,85 121.50 117.70 115.60 112.15 110.90 108.65 106.30 108.10 108.90 102.66 108.85 105.65 104.45 103.35 0 107.40 0

Latest Previous High/Low HEATING OIL 42,000 US galls, cents/US galls \$250 5150 5115 5136 5205 5356 5400 5500 5325 5225 5190 5210 5277 5390 5470 5540 5645 5386 5281 5233 5236 5293 5408 5483 5553 5623 5120 5060 5110 6180 5820 5400 5506 Close Previous High/Low 1400 1074 1084 1096 1121 1138 1157 1165 1082 1089 1080 1082 1115 1183 1148 COFFEE "C" 57,500ths; or 93.25 94.87 96.80 98.40 100.08 102.00 95.18 96.65 97.65 98.00 100.95 102.60 104.75 104.25 95.80 97.25 98.25 99.50 101.25 102.00 104.00 105.00 92.25 92.35 93.60 95.25 97.00 100.25 102.25 SUGAR WORLD "11" 112,000 lbs; cents/lbs Close Previous High/Low 15.75 15.58 14.93 13.92 13.81 13.77 15.88 15.49 14.90 13.90 13.65 13.85 Close Previous High/Low 72,45 72,78 67,08 96,85 68,50 67,05 67,05 71.30 71.75 66.60 66.33 66.03 66.03 66.05 72.20 72.80 67.00 66.75 68.25 86.50 71.50 68.45 64.96 65.97 66.50 GE JUICE 15,000 lbs; cents/lbs 190,95 190,20 160,35 164,15 176,95 171,90 172,00 171,80 171,80 189.10 186.80 186.90 182.50 188.50 186.50 182.50 176.05

Chicago Previous High/Low Close Previous <u>.</u>. 22.13 21.90 21.80 21.42 21.27 Close Previous 165.4 170.1 175.0 177.2 179.3 180.9 184.8 186.7 171.6 176.7 179.0 180.9 183.0 186.7 MAIZE 5,000 bu min; cents/56ib bushel Previous High/Low 247/0 253/6 258/4 258/8 257/2 262/6 265/0 243/2 250/4 256/0 254/2 254/0 260/0 282/0 WHEAT 5,000 bu min; cent V.A 384/0 353/0 340/0 346/4 358/4 366/4 مخفظته تدهن مدار LIVE CATTLE 40,000 lbs; cents/lbs Previous Aren Les 78.02 72.72 72.27 78.78 74.10 74.25 77.82 72.52 72.32 73.80 74.25 74.25 78.05 72.15 72.42 73.82 74.15 77.40 72.07 72.10 73.55 73.95 LIVE HORS 30,000 lb; cents/lbs Ciose Previous High/Low 52.82 56.95 56.42 53.95 48.17 48.65 46.95 51,92 56,47 65,97 53,75 46,12 46,57 48,05 45,86 52.90 57.27 56.50 54.15 48.35 48.70 48.15 45.85 Apr Jus Jus Oct Dec Feb Apr also juga The state of the s Barre ; crry 63.60 47.90 48.46 47.90 45.95 52.95 53.82 54.10 52.56 57.57 58,18 May Jul Aug Feb Mar 50.95 51.82 52.10 50.55 56.15 56.60 1 .



Very thin trade and one large deal

THE London stock market floor yesterday and, while fall-ing to join in the recovery in UK Government bonds, turned in what traders described as a "resilient" performance. Mar-ket trading volume was extremely thin, but investment interest was heightened by attempts, not always successful, to move large lines of stock in leading UK companies.
The troubled UK political

background continued to unsettle share prices which made little response to a steadier trend in sterling towards the end of the session. Concern that pressures on the pound might force another rise

	:	
Accou	ot Dealing	Dates
That Dealings Feb 25	Mer 12	Mer 25
Option Declara Afor 8	done; Mar 22	Apr 5
Leel Dealings: Mar 9	May 23	Apr 8
Account Days Mar 19	Apr 2	Apr 17
Their time deal	دائد درول محمد به درول محمد	piace from

in domestic interest rates was hardly soothed by the news that UK retail sales had jumped by 2.4 per cent in February, suggesting that con-sumer spending continues to resist the UK Government's high interest rate policy. However, the double digit fall in the market was not as harsh as it appeared. The open-ing dip of 17.6 on the FT-SR Index took in befly ex-dividend mark downs in several of the top 100 stocks which make up the Index — notably ICI, GKN, Floore Barriage and Cadburg. Fisons Barclays and Cadbury-

Equities struggled to recover from this dull start but were discouraged by the retail sales data and a weak opening on Wall Street. The market took a neutral view of the February rise of 0.4 per cent in output and 1 per cent fall in input prices. After narrowly falling to recepture the Footsle 2,230 level, the Index drifted off again towards the close. The final reading showed the FT-SE

FT-A All-Share Index

Equity Shares Traded

talks that could result in a bid

for the company. Turnover swelled to 11m shares on spec-

ulation that Berisford may be

talking with a European sugar

Meanwhile, suggestions that Mr Larry Goodman, the Irish businessman, had raised his

stake added to the uncertainty. But yesterday's immover was largely transacted in modest

blocks, which dealers said was a sign of speculative interest

In spite of the hid talk, resu-

latory barriers were likely to stand in the way of the most obvious UK and European bid-ders for Berisford, said Mr

David Lang of Henderson Crosthwaite A. B. Foods, the

lower at 147p, while A.B. Foods

rather than stakebuilding.

1200

1150

400

company.

attempts to move blocks of stock in Argyll and in Burton; day of 11.5 points. Seaq trading volume reached Seaq trading volume reached a mere 223.4m shares, compared with Friday's 549.1m. Yesterday was the first day of the new trading account, which will be highlighted a week today by the Budget Speech from Mr John Major, the UK Chancellor of the Rycheguer Traders propried the day's total recorded business in Burton was only 179,000 shares, indicating the difficulties facing the would be seller of a near 19m share block.

Other corporate develop-ments to keep the sector alext included the confirmation that Cable & Wireless would sell a 20 per cent stake in Hong Kong Telecom to CITIC, the investment trust controlled by China. Glaxo was again in good form after its Zofran antinausea drug received product licensing in both the UK and

the shares.

from the Jameel group had failed. The Jameel group had picked up 43.3 per cent of Har-twell's ordinary shares by the

time the offer lapsed.
Attention shifted to Trimoco,

in which Jameel has a 24 per

cent holding, and the shares hardened 3% to 25%p with

traders speculating that Trimoco may be the next target for the group in their quest for

a UK motor distributor. Pendragon cheered the mar-

full year profits from the previ-ous year's £1.9m to £4.72m for

the year to December 1989. The shares responded by adding 4 to 112p. BZW, the company's

brokers, expect 1990 profits of

BBA firmed 4 to 159p, ahead

of results on Thursday, but TI Group eased to 436p ex-divi-dend after last week's good fig-

ures. BZW has upgraded its profit expectations and fore-

casts the company will make £125m (£114m) in 1990, and £137.5m in 1991. BZW said Trs

growth, net cash and powerful

the water company to the same

t with an improvement in

FINANCIAL TIMES STOCK INDICES 48.18 99.59 57.16 105.4 (15/3/69) (12/3/90) (25/11/47) 87.16 87.18 87.19 87.41 87.41 2006.5 154.7 734.7 43.5 (17/2/89) (15/2/83) (28/10/71) 283.5 2463.7 1782.8 2463.7 999.9 (3/1/80) (3/1/80) (3/1/80) (23/1/84) Ord. Div. Yield Earning Yid %(feli) P/E Ratio(Net)(\$) Ordinary 1/7/36, Gold mires 12/ FT-8E 100 31/12/65. # PM 10,18 GILT EDGED ACTIVITY 28,609 786.10 28,673 415.2 24,187 25,180 32,083 782.60 782.68 1422.49 22,384 25,977 40,698 353.1 344.5 607.4 30,182 5-Day Everage "SE Activity 1974. (Exchanging Inter-mented to interest & Oversees between Colonisation of the FT Indicate of delly Equity Startains and Equity Startains and Equity Startains and Equity Startains and Equity Startains on Equity Startains on July 21. Closing values for July 28. hydribite on request. Day's High 1757.0 Day's Low 1760.0 10 a.m. 11 a.m. 1754.3 Day's High 2229.1 Day's Low 2216.7
 Open
 10 a.m.
 11 a.m.
 12 p.m.
 1 p.m.
 2 p.m.
 5 p.m.
 4 p.m.

 2216.7
 2223.4
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 2221.0
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Differing views on **BP** trade

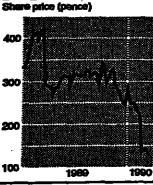
British Petroleum took the onours as the most heavily traded stock after a big line of shares was placed in the market. Dealers said 11m BP shares were sold at a price of 333p against 336p in open trading, and named James Capel as the broking house involved.

News of the placing prompted speculation about the source of the stock. There ere hints that the Kuwait Investment Office (KIO) had sold the shares as part of a olicy to reduce its holdings in UK companies. But oil sector specialists discounted a Kuwaiti involvement.

The KIO built up a near 22 per cent holding in BP after the UK Government sold its remaining holding of BP in October, 1967. In January last year the UK authorities required the KIO to reduce its holding to below 10 per cent. At that time the KIO indicated it intended to remain a long-term holder of its remain-

ing BP shares.
One dealer maintained that the share placing was merely one side of a sizeable switching operation out of EP and into Shell. "There was a buyer of something like 5m Shell during the past few trading sessions and this could well be the other half of the story." He added that BP is more highly red to crude oil prices than Shell and that oil prices have dipped by some \$1.50 a barrel over the past two weeks.

Saatchi cautious Saatchi and Saatchi held firm shead of the company's annual meeting today. The shares traded in a narrow eventually closing a penny to the good at 140p. Saatchi & Saatchi



10

Turnover was a alim 273,000, a far cry from the high levels of business seen in the past year. In the last quarter of 1989 almost 80m Saatchi shares

traded, half the number in issue and more than twice as many as traded during the whole of 1988.

company's founders, the Saatchi brothers, were replaced as joint managing directors last year by Mr Rob-ert Louis-Dreyfus.

News that OMV. the Australian part-state-owned oil group, has paid Mobil at least \$200m for a 5 per cent stake in the Beryl oil field in the North Sea prompted strong huying of Enterprise Oil shares as investors took the view that the deal substantially revalued Enter prise's 20 per cent holding in the field.

Enterprise acquired a 10 per nt stake in the Beryl field last year from Texas Eastern North Sea, pre-empting Repsol in doing so, for \$276m, or some \$3.36 a barrel.

depressed recently by concern that ICI may be about to place its 25 per cent stake in the market, advanced 12 to 611p. Analysis said OMV had paid between \$5.35 and \$5.70 a bar-mal for the Baryl stake a 40 per rel for the Beryl stake, a 40 per cent premium over prices paid two years. Some observers thought OMV had paid possirience of the North Sea, " said one. But Mr Philip Lambert said the price reflected the fact that "the oil assets available in the North Sea are small, the market is tight and the peripherals have left."

Enterprise is scheduled to reveal preliminary figures on Thursday. BZW is furecasting net income of £120m, compared with last year's £73.4m, while Hoare Govett is looking for net income of £110m.

Berisford busy

Whole of the trading last year Much of the trading last year was a consequence of Tennes-see-based South Eastern Asset Management building up a 13.2 per cent stake in the company. Since most of that stake was bought, the shares have fallen sharply, hurt by warnings from the company and from analysts that profits would suffer as UK growth slowed. The

Enterprise wanted

Enterprise Oil shares. for North Sea oil over the past bly too much for the oil assets, "they were desperate buyers and demonstrated their inexpe-

Trading in Berisford International was active following the amouncement at the end of the previous session that the diversified sugar group was in

Alert at Burton Burton weakened quickly in

closed 8 lower at 392p.

mid-session as the market caught wind of an attempted placing of a large line of the stock. There were several esti-mates of the size of the line, ranging from 16m to 19m shares, and the seller was said to be an agency broker acting for a large UK institution. NEW HIGHS AND LOWS FOR 1989/90

uris 8²2pc Cm. PL 108, William

The shares fell 6 to 169p, but turnover, as recorded by the Seaq screens, remained obstinately thin, reaching only 179,000 by the close. This led dealers and analysts to the dealers and analysis to the conclusion that the placing had failed, or that the lower price had persuaded the seller to postpone it. Either way, dealers seemed convinced that the possibility of such a large placing would continue to hold book the characteristics. back the share price.

Exchequer. Traders reported

little sign of buying pressure ahead of what is expected to be

this tranquil market, corporate

and market activity was far

from inactive. A substantial

stake of 11m shares in British Petroleum traded through the

"tough" Budget.
But beneath the surface of

back the share price.
In the merchant banks Kleinwort Benson edged up to 400p ahead of Thursday's preliminary figures which BZW expects will show pre-tax profits of £70m against £17.7m.
In life assurances Legal & General rose 4 to 384p; the group's full-year results are scheduled for Thursday and County NatWest is forecasting pre-tax profits of £150m, con-

pre-tax profits of £150m com-pared with last time's £1426m. Worries over the squeeze in UK profit margins as the com-pany reported full year figures in line with market expecta-tions weakened British Vita. The shares retreated 4 to 273p. The company reported an increase in profits for the year to December 1989 from £37.5m the previous year to £48.7m. Sellers were said to have

accounted for the falls in Laporte where the shares closed 8 down at 483p. The long awaited approval in the UK and France for Glazo's anti-nausea drug Zofran, or Ondansetron, helped the shares climb 11 to 723p. The drug's main applications is to control the side effects of can-

cer chemotherapy. British Airways firmed 1½ to 197½p on US buying. Dealers pointed out that airline stocks had been strong in New York late on Friday.

largest shareholder, stood a beiter chance of clearing the legal inerdies but would only bid at a realistic price, he Weekend press suggestions that the financial statistics service Datastream was up for sale led to speculation that a possible buyer might be United Newspapers. The latter's but at a "realistic" price, he said. "These aren" any simple solutions this time to a bid for Berisford succeeding," he con-tinued. Berisford shares were 2 shares declined another 5 to

Hobsons Publishing slid 35 to 170p after disclosing that it fallen from a profit of £849.000 in 1988 to a loss of more than

2520,000 last year. in an otherwise quiet paper and packaging sector, light buying of Bowater found no willing sellers and the shares firmed 4 to 444p. BTE closed a penny up at

445p on turnover of 1.3m shares as the market awaited the publication of results from Australian subsidiary BTR Nylex. The results were due last night and Smith New Court said it expected BTR Nylex to make net profits of A\$520m. BTR results are due

The strong US dollar helped ADT close unchanged at 1889 having been lower earlier in Light buying ahead interim figures on Wednesday

Trading volume in Major Stocks helped Beazer 2 higher at at 151p. Profit-taking weakened Parkfield Group, down 9 at Victoria Citalog Day's COS's Price Chaque 361p. Shares in Camford Engineer Shares in Camford Engineering, the subject of a £54m bid from 29.9 per cent stakeholder Markheath Securities, raced forward on press speculation that British Aerospace may be considering a counter hid. The shares gained 20 to 332p. British Aerospace closed a penny down at 455p as worries over the effect of the long runding strike continued to doe ning strike continued to dog Hartwell retreated 7 to 149p in the afternoon as it became clear that the £151m hostile bid

cash generation, plus rationalisation benefits in 1990 and 1991" would ensure the com-

× 00 ____

pany remained a strong performer.
Leading brewers had a quiet day. Grand Metropolitan added a penny at 552p as analysts said they expected a further the company. briefing from the company next week to hear more details of the proposed deal with Elders, which involves a sale of reweries and the injection of public houses into a joint ven-

Last week's announcement by Danish brewer Carlsberg that it wanted to bay a UK-brewery led to a flurry in Greenall Whitley. The shares jumped 6 at one point before cooler heads drew attention re and the shares fell

The stake in Greene King sold by Elders last week con-tinued to hang over the market. Dealers said that 5.8m shares were on offer to institutions at 355p and the shares

slipped 2 to 356p.
The stores sector took little notice of the retail sales figures. The sharpest movement came from second-liner Aquasjumped 22 to 120p. Dealers said the shares had been at the bottom of their trading range and that buying interest early in the session came from specula-

tive lovestors.
Hillsdown were off 3 at 251p shead of final results tomorrow. Market forecasts are in a range of £195-200m, compared with £150.9m last time. United Biscults, down 4 at 319p, has its results on Thursday, expec-

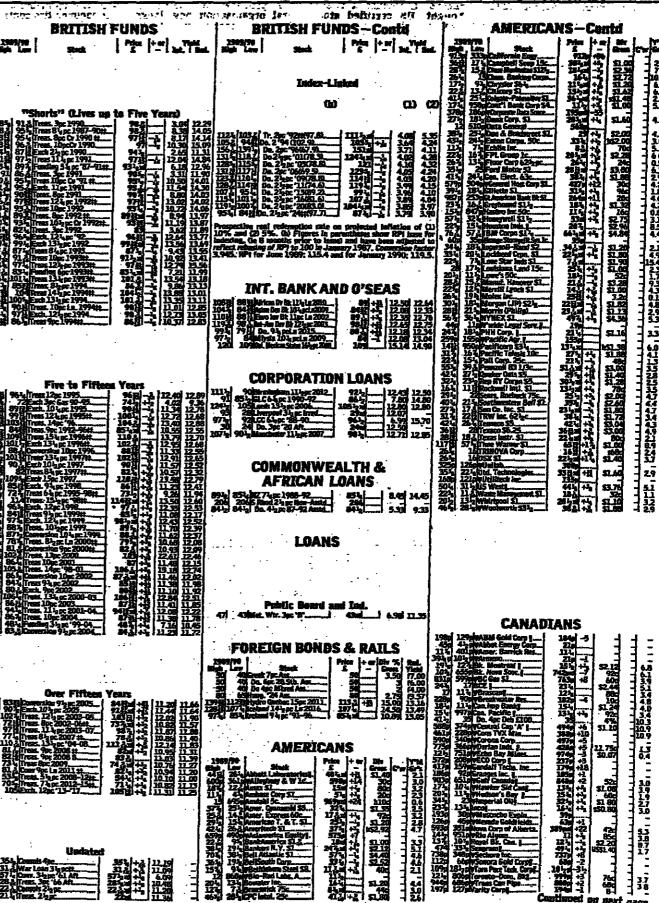
ted at between £186-190m, compared with £170.2m, last time. Calbary Schweppes was up 3 at 319p rd.
Argyll, down 4 at 1990, was
depressed as a line of 500,000
shares was said to have been
sold at 200p.

Confirmation Cable & Wireless was reducing its stake in Hong Kong Telecom from 75.2 per cent to 58.6 per cent, vin the sale of shares to CFIEC, the Chinese Government's investment agency, for almost 2800m, came as no sur-prise and C&W shares settled

a fraction higher at 519p. The 24 per cent rise in full-year profits boosted Essess 3 to

Other Market statistics, including the FT-Actuaries share index, Page 26

LONDON SHARE SERVICE



APPOINTMENTS

Mountleigh Group chief executive

■ Mr Clive Strowger has been appointed chief executive officer and a director of MOUNTLEIGH GROUP. He joins from Grand Metropolitan where he was group finance director, and chief executive retailing and property. Mr Strowger succeeds Mr Nelson Peltz who continues as chairman and joint managing director. Mr Bruce Bosso director - southern developments, has been promoted to the new post of group property director. He joined the board when the group acquired Phoenix Properties and Finance in 1988.

Mr Tom Weatherby, executive chairman of WHITECROFT, becomes non-executive chairman on April 1. Following the recent appointments of Mr John Marvin and Mr David Perry as non-executive directors, Mr. Leslie Stevens and Mr. David Hills retire as non-executive directors on the same date.

WILLIAM DAWSON (HOLDINGS) has appointed Mr Peter Brown as chairman tion to Mr Dennis H. Baker who remains a.

■ Sir Michael Straker has been appointed a non-executive

member of BRITISH is chairman of the Northumbrian Water Group, and of Go-ahead Northern.

Mr David J. Zell has joined MERRILL LYNCH INTERNATIONAL in London as a director in the European financial institutions group, investment banking division, specialising in the insurance industry. He was a vice Hanover Trust

■ Mr Kameth B. Sincish has been appointed vice chairman of BARCLAYS de ZOETE WEDD HOLDINGS. He remains head of BZW's fixed income division. Mr Peter Saunders has been appointed managing director of BZW Portfolio Management, ceeding Mr Colin Brown who will be retiring. Mr Saunders was head of the private portfolio management department at Kleinwort Benson. Mr Gerhard Wehr, director of global investmen with Barclays de Zoete Wedd Investment Management, has been appointed from March 19 managing director of **Barclays Trust & Banking** (Japan) and chairman of Barclays de Zoete Wedd Investment Management

■ Mr John L. Whitehorn has been appointed financial director of LOMBARD NATWEST COMMERCIAL SERVICES to succeed Mr Jack Doyle on his retirement, Mr

Whitehorn was formerly director of finance and ent information at



FIAT has appointed Mr Mario Massara (above) as managing director of Fiat Auto (UK). He was director of the company's Fiat division and takes over from Mr Peter Quaglia.

■ Mr Ray Hunt, sales director of the WERNICK GROUP, has additionally been appointed to the new post of deputy managing director of S. Wernick & Sons, largest of the

Mr Edward Freeborn, group treasurer, has been promoted to group financial controller at LUCAS INDUSTRIES.

LICA DEVELOPMENT

CAPITAL, part of London Investment Capital, has appointed Mr John Graham EAGLE STAR has appointed Mr Roger Brignell (left) and Mr Richard Lehman (right) as directors of the asset management division, and to the board of Eagle Star Asset Management. Both continue as directors of Eagle Star

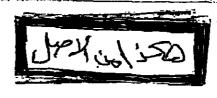
He was director of finance at The General Electric Co, and deputy chief executive of on Group . Mr Simon Cross has been appointed marketing director of CROSBY-SAREK, a Norcros

subsidiary. He was general manager, specification products division, Caradon Twyfords. M YASUDA TRUST EUROPE has appointed Mr T. Kameda

as deputy managing director; Mr Robert D. Hammond as a director; and Mr Nicholas R. Turner as an associate director. Mr Hammond and Mr Turner were at Kleinwort

 Mr Dennis J. Jackson has been appointed estimating director of WATES SPECIAL WORKS, refurbishing arm of the Wates Building Group.





PER PRINTING

● Latest Share Prices are available on FT Cityline. To obtain **LONDON SHARE SERVICE** ELECTRICALS — Contd **ENGINEERING-Contd** INDUSTRIALS (Miscel.) - Contd BANKS, HP & LEASING BUILDING, TIMBER, Contd Price \$30.7 216 120 105 860 791 318 175... 668... 79 Prim - Hed Com Gris Pre 204 41 17:32 9 38 118 629 - 17:52 9 38 118 629 - 18:52 0 27:68 10:3 13:3 13:3 15:79 3 25:59 7:1 15:79 3 25:59 7:1 15:79 3 25:59 7:1 15:79 3 25:59 7:1 15:79 3 25:79 3 17. Schumberger St. 07.
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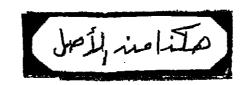
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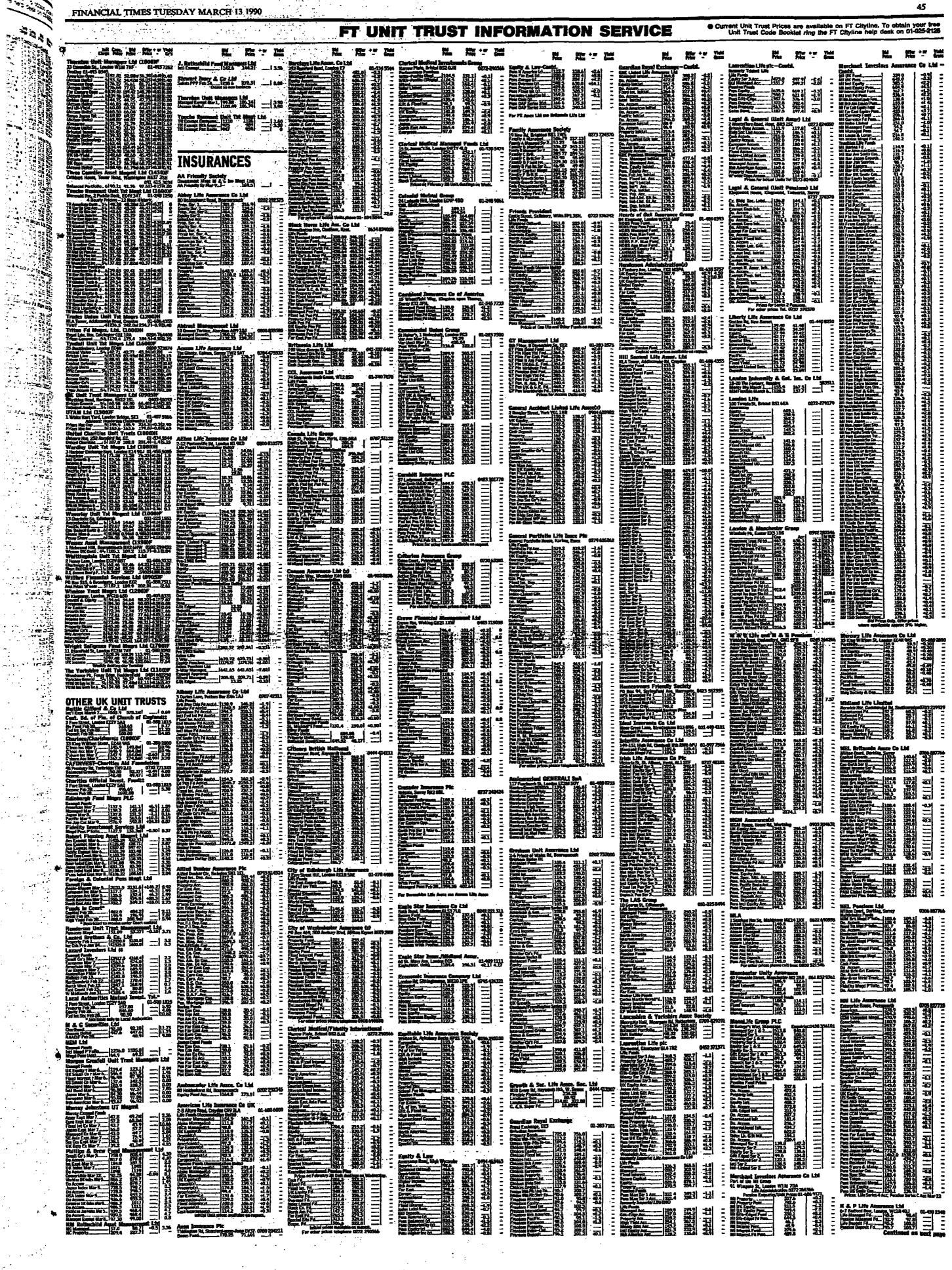
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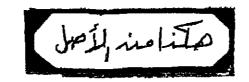
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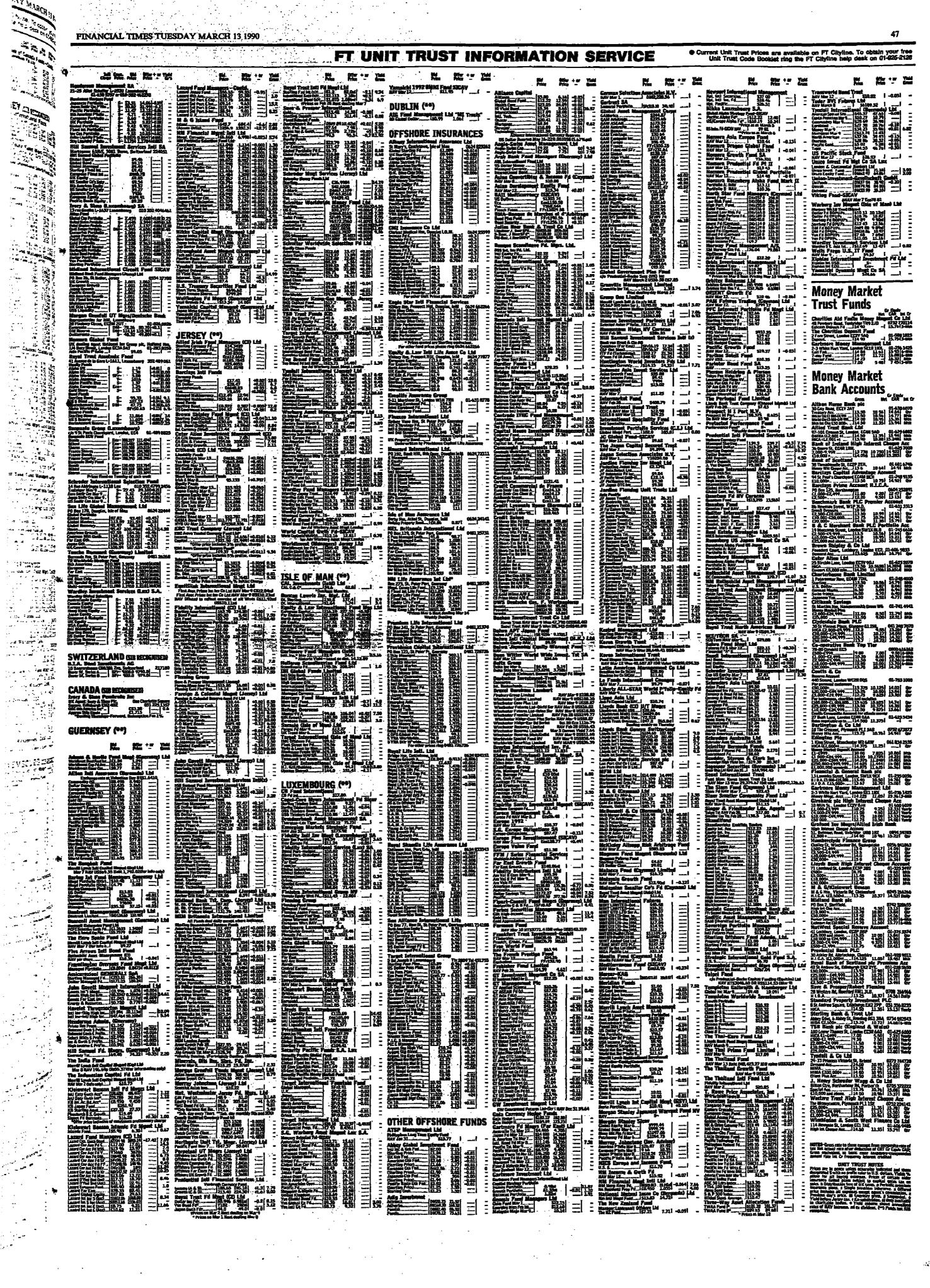
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at 2³/₄-year yen high

from 68.3.

THE DOLLAR was testing resistance at DML7100 against the D-Mark and Y152.25 in terms of the Japanese yen at the London close yesterday. Dealers reported a large buying order for the US currency against the D-Mark, triggering stop loss buying orders above DML7070. Earlier in Tokyo the dollar rose above Y152.00. dollar rose above Y152.00, breaking through the high touched in June last year. This encouraged further buying of the US currency, in spite of nervousness about central

bank intervention. The Bank of Japan continued its programme of support for the yen, but this only tem-porarily checked the dollar's rise, and when the Federal Reserve failed to intervene by the time Europe closed the US currency moved nervously

There was no fresh news to move the currency market, but unattractively low Japanese interest rates and fear about the economic impact of Gerthe economic impact of Ger-man monetary union contin-ued to weigh on the yen and D-Mark. Events in the Soviet Union, including the declara-tion of independence by Lithu-ania, also unsettled the mar-ket, lending support to the

dollar.
At the London close the dollar had climbed to its highest

& IN NEW YORK

1 month						
8.30 40		Mar.12 86.2	Previous 87.2			
9,00 ant 10,00 am 11,00 am 1,00 pm 2,00 pm 3,00 pm 4,00 pm		86.2 86.3 86.2 86.3 86.4 86.4 86.3	87.1 87.0 85.8 86.9 86.8 86.7 86.6			
CURRENCY RATES						
jibr.12	Mar.12 Bank Special European † Garency Garency					

jibr.12		Special* Drawing Rights	European Gurrenc Visit
riing #	7 13.32 65 105 105	1.24459 1.30509 1.53883 15.6271 46.2198 8.50919	1.3501/ 1.1935 1.4090 14.342 42.378 7.8149

· AL SOR RUE are for Mar.9 CURRENCY MOVEMENTS				
Mar.12	Bask of Expland feder	Morgan** Georgety Changes %		
Sterling U.S. Probler Connellan Dollar Asstrian Schilling Belgian Franc Conside None Dentsche Munt Suries Franc Colline Franc Franc Franc Franc Franc	86.3 68.5 103.6 110.0 110.7 110.2 119.0 109.1 114.8	23.7 9.9 +0.1 +12.0 +2.9 +4.2 +24.8 +17.6 -12.3		

1982 - 100. Bank of England Index (Base Averag 1985 - 1009 Pates are for Nar.9 .						
OTHER CURRENCIES						
Mar.12		\$				
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MONEY MARKETS

THERE WAS a firmer tone to interest rates in London yester-

day, as dealers remained con-cerned about the performance

of sterling and worried about the latest UK economic data.

the latest UK economic data. Three-month interbank rose to 154-155 per cent from 15%-15%, after touching 15%-15%, on news that UK retail sales rose sharply by 24 per cent in February, after falling a revised 0.9 per cent in January.

Rates stay firm

-
level against the yen since July
1987, finishing at Y152.85, com-
pared with Y151.30 on Friday.
It had also advanced to
DM1.7100 from DM1.7040; to
SFrl.5230 from SFrl.5115; and
to FFr5.7825 from FFr5.7625.
On Bank of England figures
the dollar's index rose to 68.5

Sterling had a weak tone, Sterling had a weak tone, but managed small gains against the yen and Swiss franc. Dealers said the driving force behind the pound's decline was the British political situation - involving the Conservative Government's lack of popularity - rather than economic fundamentals. This economic fundamentals. This view was supported by sterling's recovery, in spite of very disappointing UK retail sales figures. The February rise in UK retail sales was well above expectations, leading to suggestions that high UK interest rates are failing to rein back consumer spending and that

consumer spending and that

Sterling touched a low of DM2.7875, but rallied to close at DM2.7550, against DM2.7575 previously. The recovery reflected a belief that the forth-coming UK Budget will be tight, and that there remains a possibility of higher bank base rates. The pound fell % cent to \$1.6110 and declined to FF19.3150 from FF19.3275, but rose to Y245.50 from Y245.00 and to SFr2.4525 from SF12.4475. Sterling's index fell

3572.4475. Sterning's lindex felt 0.3 to 86.3.

Trading within the European Monetary System was quiet, but the strong Italian lira remained close to its cross rate limit against the French franc. The D-Mark was steady around the middle of the EMS, weak-ening a little against the lira ening a little against the lira, and holding steady in terms of the franc. In London the D-Mark fell to L738.00 from L738.70, but was unchanged at FF13.3815

Short term	7 Days quice	One Mosth	Three Months	Stx Mortis	Gre Year
147-144 84-84	15-143 83-84	153-152 84-84	152-153 85-81	154-153 80-84	1531-158 9-8%
	127-125 85-81 9-81	81-84		128-12H 91-9 93-91	123-125 93-94 94-94
8-73 103-104	8-7% 102-104 125-115	81-8 102-103	迎號	37-85 11-10-2	98-98 114-114 134-134
105-104	104-104	死 聚	196-197	9-19	103-101 71-71 121-121
82-84 	82-64	82-84	812-818	84.64	9.84
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Day's spread	Class	Get mo	mis %	Three months	92
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L0300 - 1,0385	T0322 - T0342	내백인			Open 2.90
	147-144, 34-84, 34-84, 127-128, 34-84, 18-71, 19-104, 18-114, 19-104, 18-104,	147 143 15-147 15-147 18-147 15-147 18-147 15-147 18-147	147-144 15-147 15-1-53 34-64 34-64 15-147 15-1-53 34-64 34-6	147-144	term notice Month Months Months 147-144, 15-147, 153-153, 154-153,

EURO-CURRENCY INTEREST RATES

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基本12	Day's spread	Close	Cas month	% P2	Three mostis	PJ.	
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olingiaj tuga Bilimpidia i	enmerciel pates taken towards the end of Lobdon (radius, ? UK, Iroldid and ECU are quoted in US clarescy. Poted premiums and discounts apply to Abrills holler and not to the individual computs.						

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egian Franc mish Krong rman D-Mark each Franc nch Galldor ish Pant allan Ura mish Peseta	42 1679 7.79845 2.04446 6.85684 2.30358 0.763159 1529,70 132,889	42 3780 7.81495 2.03903 6.89933 2.29465 0.766490 1505.10 131.007	40.50 +0.21 +0.37 +0.47 +0.44 +1.61 -1.42	#59 #021 -031 #047 -039 +044 -161 -142	±1.508 ±1.6453 ±1.762 ±1.3618 ±1.5272 ±1.6689 ±1.5162 ±4.2705
usiges are for Eco, therefore politive change denotes a weak currency gastment, calculated by Filoaccial Times.					
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Adjustment	gastament colonisted by Financial Times.											
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<u>£</u>	1	1611	2.755	245.5	9.315	2.63	3,100	2033	1.898	97.25		
\$	0.621		1.710	152.4	5.782	1.523	1,924	1262	1.178	35.54		
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S Fr.	0,408	9.657	1,123	100.1	3.797	1	1.264	828.8	0.774	23.34		
H FL	0.323	0.526	1.355	79.19	3.005	0.791	1	655.8	0.612	18.47		
Lina	0.492	0.792		120.8	4.582	1.207	1525	1000.	0.934	28.16		
ÇŞ	0.527	0.849	1.452	129.3	4.908	1.292	1.633	10771	1	30.16		
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LONDON (LIFFE)

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Estimated volume 115 (98)

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Est. Vol. Onc. figs. n Previous day's open is	ol. showni 44 al. 43748 (4	3606) 373 (TOD-81	0
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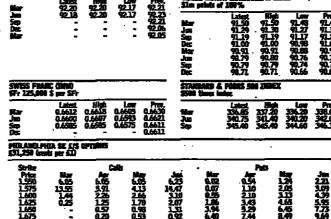
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The Monopolies and Mergers
Commission is inquiring into the proposed acquisition by Mr David Sullivan, who has an interest in Sport Newspapers Ltd publishers of the Sunday Sport and the Sport, of a controlling interest in the Bristol Evening Post pic and invites anyone wishing to make representations to do so in writing by Wednesday 21 March 1990 to: The Reference Secretary (Sullivan/BEP Inquiry), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

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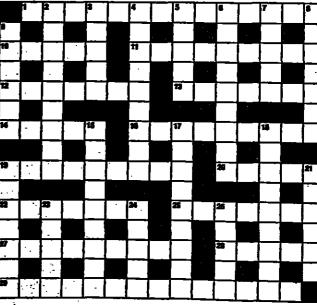
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10 Porter is in passage (5)
11 Free pay, unrestrained (9)
12 Naughty Boris left third

12 Naughty Boris left third mate in port (7)
13 Discussed introducing club act (7)
14 Present the heartless girl's accepted (5)
16 tim agreed to go west and left the country (9)
18 Lock experts about to become thespians (9)
20 This tree is a pound, chief (5)

22 Understood note on file to

journalist (7)
-25 Dyed dress instead (7)
-27 Involved a grim character's rambling tale (8)
-28 Rejected abrupt note on ceasefire (5)
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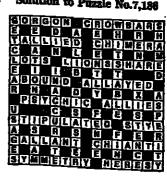
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17 Half-sister enters design
that's compelling (9)
18 Thanks to natural evolution

15 Thanks to natural evolution finds spider (9)
19 Where you'll get a lager round about five (7)
21 Concealed layer elid crumple internally (6)
23 It bores Elizabeth after a month (5)

month (5)
24 I'd turned up holding stolen

loincloth (5) 26 Moving song about a saint

Solution to Puzzle No.7,186



16 per cest from October 5

UK clearing bank base lending rate

The market expected a modest February rise of about 0.3 per cent. One-year sterling funds rose to 1513-1511 from 15%-15%

Short sterling futures traded nervously on Liffe. The June contract fell to a low of 84.57 on the retail sales figures, but rallied as cash rates came off the day's peaks and sterling showed signs of improvement on the foreign exchanges. It closed at 84.69, compared with

84.67 on Friday. The Bank of England forecast a day-to-day credit shortage of £750m, and provided total help of £655m. Before lunch the authorities bought £368m bills outright by way of £1m Treasury bills in band 2 at 14% per cent and £367m bank bills in band 2 at

14%-14% per cent. In the afternoon another \$277m bank hills were purchased in band 2 at 14% per cent. Late assistance of around £10m was

Yea per 1,000: French Fr. per 10: Lira per 1,000; Belgian Fr. per 100.

also provided. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,003m, with the unwinding of bill with the unwinding of his repurchase agreements absorbing £180m, and bank balances below target £120m. These factors outweighed Exchequer transactions adding £35m to liquidity and a fall in the note circulation of £535m.

In Frankfurt call money rose to 7.95 from 7.85 per cent as the market took a defensive view ahead of elections in East Germany next weekend. Tax payments and settlement for a West German Federal Railway floating rate note will soon cause funds to flow out of the

Two securities repurchase agreements expire on Wednesday and it is generally expected that the Bundesbank will allocate enough money at this week's tender to replace the DM20.3bn leaving the banking system.

In Paris the Bank of France left its money market intervention rate unchanged at 10 per cent at yesterday's securities repurchase agreement tender. The five to 10-day repurchase rate was unchanged at 10% per cent.

FT LONDON INTERBANK FIXING CLLOO a.m. Mar.12) 3 seembs US dellass The fixing rates are the arithmetic mount rounded to the nearest con-strictests, of the hid and offered rates for SLOu quoted to the market by five reference hands at 11.00 a.m. each working day. The bands are Hatbooal Westwelste Band, Sank of Today, Osetable Band, Gand of Today, Osetable Band, Gand of Paris and Horgast Counter Trust.

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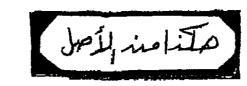
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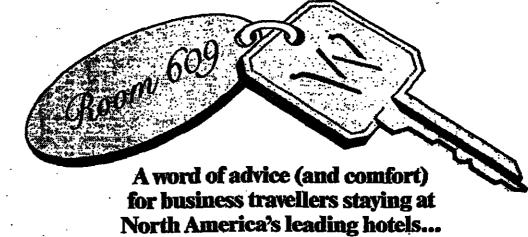
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AMERICA

Dow remains on defensive in wait for more data

Wali Street

THE PROXIMITY of the Dow Jones Industrial Average to the 2,700 level kept it on the defensive yesterday although the index recovered from its early lows, reflecting stable bond prices. writes Janet Bush in

The Dow closed 3.38 points higher at 2,686.71 on extremely low volume of 114m shares. The index had closed 12.84 points lower at 2,683.33 last Fri-day, put on the defensive by news of much stronger than expected employment figures in February and a sharp fall in

US bond prices. Financial markets were generally more stable yesterday. The equity market initially dropped about 10 points but recovered as Treasury bonds moved modestly higher.

There are many considerations for financial markets, not least whether the Federal Reserve may tighten monetary policy in response to an apparently sharp rebound in eco-nomic growth in January and February. There has been no firm evidence that the Fed is moving to tighten policy but it does appear, over the last two sessions, to have tolerated a alightly higher Fed Funds rate.

nomic data this week are February retail sales, the latest Federal Reserve Tan Book of regional economic reports, and February producer prices, housing starts, industrial production and capacity utilisa-tion. These will be watched carefully for further evidence of how strong growth has been

The equity market is also dwelling on its own internal, technical considerations. The Dow has rallied to the 2,700 level but has not been able to hold above this point. Along with an apparent deterioration in the technical position of Standard & Poor's 500 index futures and recent weakness in the Dow Jones Transportation Average, which tends to be an early signal of how the broad market will behave, there is doubt that the market can make much further progress.

Among featured stocks yesterday was National Semicon-

ductor which fell \$% to \$7% on news of a 12 cents a share loss ary, larger than expected.

MGM-UA Communications

added \$% to \$17% as the first of four \$50m payments by Pathe Communications for its acquisition was paid. Time Warner, which said it was in

talks to provide the backbone of the deal's financing, fell \$1%

Grubb & Ellis gained \$% to \$4%. The company said it planned to work with the Resolution Trust Corp in disposing of the assets of thrifts taken over by the Government.

Drug stocks were weak to start with because of a US ess report about a bill being drafted which would require manufacturers to discount prices for patients on welfare. Selected issues then recovered. Bristol-Myers Squibb dropped \$% to \$53% but Eli Lilley edged \$% higher to \$63.

TRADING was slow in Toronto and the composite index closed up 7.32 at 3,740.22. Volume was tip 7.52 at 5,740.32. Volume was a slim 15.2m shares, valued at C\$151.9m, compared with 18.2m shares, worth C\$213.2m, on Friday. Declines led advances 308

Federal Pioneer, the target of a proposed C\$15-a-share take-over offer from Group Schneider of France, was up C\$1/4 to

Noranda rose C\$% to C\$21%. A group including a Noranda unit said it has found a large natural gas field on the British Columbia-Alberta border.

Sliding yen and arbitrage selling undermine Nikkei

A FURTHER slide in the yen shattered market confidence, and arbitrage selling took share prices sharply lower, writes Michiyo Nakomoto in

A sluggish close on Wall Street last Friday affected investor sentiment at the out-set. The Nikkei average lost more than 100 points just after treding becam and remained trading began and remained under pressure for the rest of the day. The index moved from a high of 34,005.70 to a low of 33,366.27 before closing 624.89 down at 33 968 23

Declines led advances by 741 o 248 with 151 unchanged. Turnover dropped to 380m shares from the 664m traded on Friday. The Topix index of all listed stocks lost 31.01 to 2,508.88 and, in London, the ISE/Nikkei 50 index fell 7.14 to

The yen came under further pressure as Friday's US employment report for February boosted the dollar. During the day the Japanese currency fell to Y152.10 to the dollar, a level that it has not seen in two years and seven months. This took bond prices lower and fanned market fears of higher interest rates. The market has more or less discounted a rise in the official discount rate, but the likelihood of an imminent rate increase after Mr Yasushi Mieno, the Bank of Japan governor, returns from his trip abroad was unsettling, said Mr Shin Tokoi at County NatWest

Securities. Arbitrage selling by foreign securities houses involved in the futures market led to sharp falls in both indices. Investors had hoped that the unwinding of futures positions would March futures contract last Thursday; but yesterday indicated that there was more squaring to be done, said Mr Graham Biggart at Schroder

in which investors were inclined to take profits as they have generally performed better than the big ones, according to Mr Tokoi at County Nat-

pon Beet Sugar Manufacturing, first in volume with 9m shares traded, closed unchanged at Y1,790 after rising Y60 to a high of Y1,850, partly on rumours of buying by a specu-

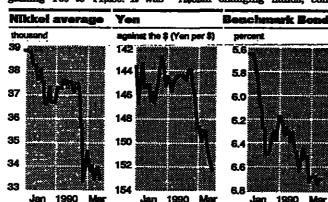
Iseki and Co, an agricultural machinery maker, also finished unchanged at Y1,220, after gaining Y60 to Y1,280. It was

Seng index shed 19.69, dipping below 2,900 for the first time in two weeks to close at 2,892.98. Turnover was little changed at

Tomson Pacific, the property and securities group, topped the actives list before its extraordinary general meeting, rising 18 cents to HK\$1.13. Crusader continued to show strength on reports of recent gold finds in South America, adding 5 cents to HK\$1.15.

AUSTRALIA eased in trade restricted by a holiday in Melbourne. Turnover shrank to its leaves the plant of the leavest leaves of the leavest and the leavest leaves the leavest and the leavest leavest

lowest level since January 2, with only 50m shares worth A\$92m changing hands, com-



pursued for its volatility by investors looking to take quick profits, analysts said.
Nippon Mining fell Y22 to
Y958 on reports that it would revise its consolidated profits

downwards. Profit-taking in high-technology electricals and large capital steels took the OSE average in Osaka lower by 246.96 to 36,243.70. Volume fell to 84.8m shares from 104.3m on Friday.

Roundup

LEADING Asia Pacific markets drifted lower in response to the fall in Tokyo; Taiwan and Manila held their ground. HONG KONG fell for the lifth concenting seaton in fifth consecutive session in moderate trading. The Hang

pared with Friday's 77m valued at A\$168m. The All Ordinaries index fell 8.2 to 1,571.0. Coles Myer, the retail group which is due to report half-year earnings on Thursday, lost 2

cents to A**27.60**. TAIWAN surrendered initial gains to profit-takers and ended slightly firmer. The weighted index rose 26.34 to

MANILA rose slightly as selling pressure eased. The composite index rose 2.88 to 1,037.70. The country's two stock exchanges, Manila and Makati, yesterday agreed to hold formal talks on March 27 about a possible merger after their presidents met with the their presidents met with the Securities and Exchange Com-

Markets in Perspective % change | % change stocking † | in US S † +13.11 +147.90 +53.13 -1.19 -1.40 -7.93 +51.38 +5,46 -7.88-7.54+5.97 +6.37+8.59 +0.31 +18.79 -4.15 +3.86 +3.19 -4.53-4.51W. Germany -1.55 + 39.77+4.63 +3.48 ireiand . -1.09 + 10.36-4.98 +7,44 -5.28 -6.02 +4.94 +37.59 +22.90 -4.60 -3.31 -9.00 -9.00 -7.26 -9.22 -7.20 -2.55 -7.75 -2.27 + 16.08-7.75 -3.74+4.61 -3,82 Hòng Kọng -6.74 -0.05 -8.75 -0.73-14.50 -19.04 -0.63 +50.84 +4.70 +4.09 New Zealand ... -0.92-5.23 -6.31+0.64 +33.30 +1.60. +8.78 + 10.03 +10.45-0.77 +4.91 +0.45 -4.46 -4.40 -6.51+1.28 +14.30 -4.76 +6.78 + 187.34 +22.10 South Africa +4.19 -5.64 +36.763 +8.00 -0.20 ±0.17 WORLD INDEX +0.23 -3.73 +7.67 -8.26 -10.49 -10.15

By Jacqueline Moore UROPE was the focus of

Ball bounces back to the European court

most of the action last week, as the US and Japan took a breather after the previous five days' excitement. France and West Germany made solid gains, while some of the smaller continental countries rose by more than 4

A rising oil sector helped France to gain 3.2 per cent on the FT-Actuaries World Indi-ces, building on its 2.8 per cent advance of the previous week. "The market benefited from the previous week." the prospect of higher crude prices, and oil related stocks such as Elf, Total, Bouygues and Dumez were among the star performers," writes Hoare Govett in its weekly review. Although there was profit-taking on Friday, Total ended the week 10.5 per cent higher and Dumez was up 8.6 per cent. The French market was also encouraged by active bargain-hunting in blue chips. Most share prices remain relatively cheap, with France still down 45 per cent over the year to

aged by a relatively stable bond market and rose 2.9 per cent. Turnover was well down on its busiest levels this year, however, in the run-up to Sun-

day's East German elections.
The week's top performer
was Belgium, which rose 5.5
per cent. Confidence flooded back to equities as activity revived in the bond market, following the reduction of the withholding tax on bonds at the start of the month. The strength of the steel sector also provided a boost.

Last week's bounce came from a relatively low base. "Belgium had fallen further [than others]; it is unlikely to sustain the pace of last week's rise," says Mr Sebastian Scot-ney at Dillon Read, who describes share prices at the beginning of last week as being at hargin-besement levels at bargain-basement levels. Scandinavia was split

between winners - Norway and Denmark, which made the second and third best gains in the world last week - and the more depressed markets of Finland and Sweden, which both retreated eligibly retreated slightly.

firm shipping rates and strong oil prices, which helped Oslo's local all-share index hit a record every day last week. Denmark was given an additional boost at the end of the week by news that FL Smidth. the cement machinery producer, had won a DKribn (\$153m) order from Thailand.

Last week's worst performer was Ireland, which lost 3.4 per cent. The market fell partly in a belated response to weakness on overseas markets and lower domestic bonds, and partly in reaction to lower-than-expected company results and to downward revisions of profits fore-casts for McInerney, the concasis for significantly, the out-struction group, and for the Bank of Ireland, says Mr Rob-bie Kelleher of Davy's, the Dublin-based brokers. There have also been a number of he adds, which have increase the pressure on the market.

Outside Europe, the most notable movement was in South Africa, which jumped 4.2 per cent, mainly on the strength of results from De

Foreign losses lead to domestic nervousness

LOSSES in Tokyo and Wall Street's dull performances both on Friday and early yesterday left continental bourses mostly inactive and nervous, writes Our Monkets Staff

our Markets Staff.

FRANKFURT added these worries to concern about the East German elections next Sunday, fretted about rights issues overhanging the market and saw volume fall again,

and saw volume fall again, from DM6bn to DM43bn. The FAZ and DAX indices eased 4.92 and 12.66, to 774.29 and 1.846.08, respectively.

In a weak motors section, Volkswagen fell DM3.50 to DM558.50 after pricing its rights issue at DM440 a share to raise DM1.3bn. Adding offers from Allianz, MAN and Deutsche Bank, the latter just consche Bank, the latter just concluded, analysts came to a four-company funding total of about DM5bn, almost I per cent of the market's total equity

apitalisation. On the brighter side, Feldmühle Nobel broke out of a munic Nobel broke out of a trading range of only DM10 since January. It rose DM15 to DM545 in response to the 5 per cent holding acquired by Svenska Cellulosa. Merrill Lynch is said to have a block of similar size, and interests like these may move the chain stake-holder. Veba, with over 40 per

holder, Veba, with over 40 per cent, into action.

ZURICH fell in low volume, the Crédit Suisse index losing 3.5 to 604.9. Winterthur closed SFY70 lower at SF73,650 after it amounced the \$650m General and heralded what it called an interesting capital increase in

PARIS lost the confident

mood in which it finished last week and eased in very low volume. A slight rise in interest rates, forthcoming US eco nomic figures and the East German elections influenced the tone. The CAC 40 index lost 8.52 to 1,912.59, after reaching a low of 1,905.52. Turnover was estimated at between FFr1bn and FFr1.5bn, after Friday's active FFr2.7bn.

SCOA, the distribution group, was suspended at Fri-day's closing price of FFr40.20, pending a statement. Paribas the bank which owns 11.58 per cent of SCOA, eased FFr4 to

SOUTH AFRICA

WEAK financial rand, combined with modest demand in a cautious market before tomorrow's Budget, helped Johannesburg stocks firm. FFr620. Late in the day, the bank's subsidiary, Crédit du Nord, reported net profits more than doubled and said that it low until the start of the new account on Thursday. than doubled and said that it would sign a co-operation agreement with PKbanken of Sweden later this week.

Lyonnaise des Eaux added FFr5 to FFr596 after reporting profits of FFr725m, up 31 percent, compared with brokers' expectations of FFr700m.

Schneider, the engineering company, lost FFr11 to FFr699 after forecasting an improvement in group net profits and

ment in group net profits and saying that it was bidding for Federal Pioneer, the Canadian electrical equipment and distribution company.

Rhône-Poulenc, which said that it had reached agreement for its takeover of Rorer, the US chemicals company, and also announced the purchase of Tubize Plastics of Belgium, saw its investment certificates ose FFr10 to FFr418.

MILAN eased in quiet trad-ing on options expiry day and the Comit index fell 1.07 to 665.18. Volume was estimated at L150bn, around Friday's The detergent manufacturer, Mira Lanza, 70, per cent con-trolled by West Germany's Benckiser, was suspended before a board meeting on Thursday at which Benckiser is proposing to make an offer for the minority. On Friday, Mira Lanza rose 1.8 per cent to 1.00 p

There were strong rumours that Ifi, the Fiat holding company, was planning to buy the 7.7 per cent stake in the paper manufacturer, Burgo, currently held by Pirelli. Burgo closed little changed at L12,811

Montedison eased L15 to L1,820. After the close, the state-owned ENI said that it planned to file suit against Montedison for breach of contract in connection with their Snimont chemical joint ven-

AMSTERDAM was sup-ported by more than doubled net profits for 1989 at DSM, the chemicals group. DSM closed CBS tendency index edged up 0.3 points to 112.2, but trading in general was thin.
The transport sector

attracted foreign buying interest as takeover speculation resurfaced. Nedlloyd rose Filso to Fisch and 637,821 shares changed hands, double Friday's level. Pakhoed, which has gained 8 per cent already this month, added a further FI 250 to FI 165.

The sugar producer. CSM, rose 50 cents to F1 75 on reports that it was refusing to sign new bourse rules which would new bourse rules which would not allow companies to have more than two takeover defences. CSM has been seen as a candidate for a takeover or a merger ever since West Germany's Südzucker bought the sugar refining operations of Belgium's Raffinerie Tirle-montoise last year. The new rules are part of a move by the bourse authorities to liberalise the market and a company's failure to comply could mean that its shares could be relegated to the secondary market.

turnover of SKr163m. The Affärsvärlden general index shed 6.1 to 1,151.4. Handelsbanken's 8 per cent rise in profits and plans to accommodate for-eign investors fell on deaf ears, its shares falling SKr2 to SKr102

Procordia advanced against the trend, its free Bs adding SKr1 to SKr128 before it announced a 14.5 per cent increase in 1989 earnings. Asea free Bs put on SKr10 to SKr750 amid high expectations about its results, out next Tuesday. VIENNA declined in lively

trade as profits were taken fol-lowing last week's four-day series of record highs. Trade was extended for 35 minutes to absorb the extra business. The bourse index fell 4.13 to 718.13. BRUSSELS eased, with profit-taking on selected stocks in light volume. The cash market index fell 15.83 to 8.024.67. OSLO investors collected profits after a series of record highs. The all-share index fell 0.28 to 635.72 in trading worth

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Rolling in the hay isn't what it used to be.

First came the hay stack. A traditional symbol of wholesomeness and rural fecundity. But back-breaking to garner, and difficult to store and break down into animal fodder.

Today it's the "swiss roll" enrobed in a film of Law & Bouar's specialist industrial textiles - operate throughout Europe and Silotite Developed and tested in 1985, Silotite has led a North America. dramatic revolution in the baling and ensilage of grass. It means less labour, easier handling, and enhancement of the a copy of our latest annual report from Low & Bonar PLC, nutritional value of the forage. It eliminates pollution from Bonar House, Faraday Street, Dundee DD19JA.

silage effluent and is environmentally friendly.

It also keeps rats out, by the by:

Silotite is the brainchild of Low & Bonar PLG, a British company with a turnover of over £300m, and a reputation for innovation and technological superiority. The three Then there were square bales, like building blocks. main divisions of Low & Bonar - plastics, packaging and

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Silotite doesn't even begin to wrap up MASTERS OF PLASTICS the Low & Bonar story.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie In conjunction with the Institute of Actuaries and the Faculty of Actuaries NATIONAL AND

regional Markets _		MC	NDAT MA	ICH 12 199	<u>' </u>		FRIDA	Y MARCH 9	1950	DOI	LAR INDE	X
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Yes ago (appro
Australia (84)	138.80	-0.8	127.74	121.77	-0.6	5.50	139.90	128.15	122.55	160.41	128.28	100
Austria (19)	272.20	— 1.7	250.50	241.25	- 1.5	1,10	276.84	253.59	244.90	276.84	92.84	138.1
Belgium (61)	142.13	-0.6	130.80	124.61	-0.3	4.48	143.01	131.00	125.02	160.02	125.58	102.6 131.1
Canada (120)	143.17	+0.3	131.76	122.23	+0.2	3.30	142.80	130.81	121.98	154.17	124.67	135.1
Denmark (36)	256.61	-0.4	236.16	228.26	-0.1	1.41	257.64	236.01	228.38	260.82	165.35	186.0
Finland (26)	144.24	- 1.0	132.74	121.92	-0.7	2.40	145.74	133.50	122.80	159.16	118.63	143.
rance (125)	148.31	-0.8	136.49	134.52	-0.5	2.80	149.55	136,99	135.18	157.97	112.57	114.
Nest Germany (96)	127.18	– 1.0	117.04	113.08	-0.7	1.88	128,50	117.71	113,84	137.01	79.56	83.
Hong Kong (48)	118.96	-0.5	109.48	119.33	-0.5	4.91	119.58	109.54	119.93	140.33	88.41	127.
reland (17)	181.90	-0.3	167.40	164.93	+0.3	2.55	182.51	167.18	164.43	198.57	125.00	
taly (98)	93.69	-0.6	86.23	88.31	-0.3	2.60	94.24	86.32	88.59	102.11	74.97	141. 78.
lapan (455)	157.32	- 1.9	144.78	151.51	- 1.2	0.54	160.41	146.94	153.41	200.11	157.32	186.
Melaysia (36)	237.92	-0.6	218.96	248.05	- 0.5	2.15	239.31	219.21	249.22	245.32		155.
lexico (13)	402.83	-0.5	370.72	1162.76	-0.5	0.45	404.93	370.93	1168.80	409.41	143.35	
letherland (43)	135.27	-0.3	124.49	118.85	+0.0	4.66	135.72	124.33	118.87		153.32	166.
lew Zealand (18)	63.96	-0.9	58.86	57.64	-0.9	6.03	64.58	59.11	58.17	145.66	110.63	115.
orway (24)	244.10	-0.4	224.64	218.50	-0.1	1.54	244.98	224.41		88.18	61.98	71.
ngapore (26)	195.77	+0.0	180.17	168.98	+0.1	1.72	299.30 195.72	179.28	218.79	245.66	139,92	168.
outh Africa (60)	199.89	+ 1.5	183.95	168.05	+2.3	3,48	196.86		168.79	199.38	124.57	144.
pain (43)	147.06	- 1.0	135.34	122.44	~0.4	4.29		180.33	164.24	251.39	115.35	138.
weden (35)	177.81	-0.6	163.63	162.48	-0.5		148.60	136.12	122.99	169.75	143.14	146.
witzerland (62)	92.25	-1.4	84.90	87.10		2.39	178.88	163.86	163.26 .	206.95	138.45	155.
nited Kingdom (306)	145.51	-1.0	133.91	133.91	-0.7	2.14	93.57	85.71	87.68	99.12	67.81	76.
SA (541)	137.02	+0.2	126.10		-0.5	4.85	146.93	134.60	134.60	164.31	133.28	150.
				137.02	+0.2	3.48	136.75	125.27	136.75	146.29	112.13	120.
rope (989)	135.84	- 0.9	125.01	122.61	-0.5	3.54	137,06	125.58	123.21	146.66	112.63	118.
ordic (121)	190.38	-0.5	175.20	164,86	-0.3	1.88	191.36	175.29	165.32	201,89	137.95	147
ıçific Basin (687)	155.25	 1.8	142.88	149.10	-1.2	0.82	158.16	144.88	150.90	194.72	155.25	181.
ro – Pacific (1656)	147.75	 1.5	135.97	138.77	-0.8	1.84	149.98	137.39	140.08	174.18	141.56	156
orth America (661)	137 <i>.</i> 29	+0.2	126.35	136.08	+0.2	3.47	137.02	125.51	135.81	146.66	112.79	121.
rope Ex. UK (683)	128.30	-0.9	118.07	115.37	-0.5	2.73	129.40	118.53	115.93	135.73	98.30	99.
cific Ex. Japan (212)	129.91	-0.6	119.56	118.03	-0.5	4.86	130.74	119.76	118.67	140.05		
orld Ex. US (1849)	148.24	- 1.4	136.43	138.83	-0.9	1.91	150.34	137.71	140.03		111.93	128.
orld Ex. UK (2084)	142.97	-0.9	131.58	138.53	- 0.5	2.19	144.21	132.10		173.77	141.49	155.
orld Ex. So. Af. (2330)	142.83	-0.5	131.45	137.85	-0.5				139.24	162.00	136.98	141.
orid Ex. Japan (1935)	137.31	-0.2	126.37	131.30		2.42	144.11	132.01	138.59	161.84	136.67	141.
<u> </u>					<u> -0.1</u>	3.55	137.63	126.08	131.39	145.52	114.51	120.0
e World Index (2390)	143.18	-0.9	131.76	138.06	-0.5	243	144.43	132.31	138.77	162.05	136.68	141.